# University of Dar es Salaam





FACTS AND FIGURES

2015/16 - 2020/21

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**PREFACE** 

Information on the University Facts and Figures is useful in supporting decisions related to

management, administration, planning, and research in addition to guiding the planning and

development functions of the University. The University of Dar es Salaam (UDSM) Facts and

Figures 2015/2016-2020/2021 report contains information of the preceding edition updated with

the current information, which is presented in pie-charts, histograms and tables and narrative

form. The main report focuses on the entire University, whose depiction is in a summary form.

Detailed data for the particularised units appear as Appendices A, B, and C.

The information contained in this report is based on the data sourced from the units, particularly

the Colleges, Schools, Institutes, Dean of Student's Office, the Directorate of Undergraduate

Studies, the Directorate of Postgraduate Studies, the Directorate of Human Resource and

Administration, the Directorate of Research and Publication, the University Library and the

Office of the Chief Corporate Counsel and Secretary to the Council. Respective unit's official

databases were the root sources of data.

This report is for public consumption and serves three purposes. Firstly, it serves as a source of

information on various aspects of the UDSM to stakeholders such as University Administrators,

Managers, Planners, Government Departments, Policy-makers, Teaching and Research Staff,

Students and the public at large. Secondly, the report provides key information to current and

prospective donors, researchers and other partners on the status of the University pertaining to

teaching, research and knowledge exchange activities. Lastly, the information contained in this

report will help raise the visibility of the University locally and internationally, hence affecting

the UDSM's ranking in various arenas. Ultimately, the goal is for the UDSM to continue issuing

various editions of the Facts and Figures report to ensure that its current and prospective

stakeholders access factual, updated and timely information which will inform their decisions on

the University.

Finally, I wish to express my gratitude to the Directorate of Planning, Development and

Investment for accomplishing this noble task.

Prof. William A. L. Anangisye

Vice Chancellor

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#### **ACKNOWLEDGMENT**

The compilation of the UDSM Facts and Figures 2015/2016-2020/2021 report was made possible by contributions from different individuals, heads of various units, and the University Management. Thus, I am indebted to all those who indirectly or directly contributed to the preparation of this *Facts and Figures Report*.

Specifically, I would like to thank Principals of the University's Constituent Colleges, Principals of campus colleges, Deans, Directors and Heads of Major Departments and all those, who in one way or another, facilitated data collection from their units. Their invaluable contribution made the realisation of this noble goal possible.

Finally, I would like to express my sincere gratitude to the members of the Directorate of Planning, Development and Investment, and all other assistants, for persevering in accomplishing this task of producing this report.

Dr. Siasa I. Mzenzi

Director of Planning, Development and Investment

#### ABBREVIATIONS AND ACRONYMS

%F Percentage of Females A/Lect. Assistant Lecturer A/Prof. Associate Professor

ARIS Academic Registration Information System

B.A. Bachelor of Arts

B.Com. Bachelor of CommerceB.Ed. Bachelor of EducationB.Sc. Bachelor of Science

B.Sc.-IT Bachelor of Science in Information TechnologyBERE Bureau of Educational Research and Evaluation

BICO Bureau for Industrial Co-operation

BRALUP Bureau of Resource Assessment and Land Use Planning

CASS College of Arts and Social Sciences
CCE Centre for Continuing Education
CCNA Cisco Networking Academy

CCNP Cisco Certified Network Professional
CED Centre for Entrepreneurship Development

CES Centre for Environmental Studies

CI-UDSM Confucius Institute at the University of Dar es Salaam CoAF College of Agricultural Sciences and Food Technology

CoET College of Engineering and Technology

CoHU College of Humanities

CoICT College of Information and Communication Technologies

CoNAS College of Natural and Applied Sciences

CoSS College of Social Sciences

CSFM Centre for the Study of Forced Migration

CVL Centre for Virtual Learning

DPGS Directorate of Postgraduate Studies

DUCE Dar es Salaam University College of Education

DUS Directorate of Undergraduate Studies

F Female

FIS Financial Information System
IDS Institute of Development Studies
IKS Institute of Kiswahili Studies
IMF International Monetary Fund
IMS Institute of Marine Sciences
IRA Institute of Resource Assessment

Lect. Lecturer

LMS Learning Management System

M Male

M.A. Master of Arts

M.Ed. Master of EducationM.Sc. Master of Science

M.Sc.- IT Master of Information Technology (M.Sc.-IT)

MBA-IT MBA in International Business

Mbps Megabits per second

MCDA Multi-Criteria Decision Analysis

MCHAS Mbeya College of Health and Allied Sciences
 MCSA Microsoft Certified Solutions Associate
 MCSE Microsoft Certified Solutions Expert
 MEM Master of Engineering Management

MFC Master of Finance & Control

MJKNMC Mwalimu Julius Kambarage Nyerere Mlimani Campus

MoEST Ministry of Education, Science and Technology MoEVT Ministry of Education and Vocational Training

MoU Memorandum of Understanding

MUCE Mkwawa University College of Education

MUCHS Muhimbili University College of Health Sciences

OCA Oracle Certified Associate
OPAC Online Public Access Catalogue

OPRAS Open Performance Review and Appraisal System
PDDFL Post Graduate Diploma in French Language

PDG-IT Post-Graduate Diploma in Information Technology

PEDP Primary Education Development Programme

PG Postgraduate

PGD Postgraduate Diploma

PGDE Postgraduate Diploma in Education

PGDEM Postgraduate Diploma in Engineering management

Prof. Professor

QAU Quality Assurance Unit

S/Lect. Senior Lecturer

SEDP Secondary Education Development Programme
SJMC School of Journalism and Mass Communication

SoAF School of Aquatic Sciences and Fisheries Technology

SoED School of Education SoHS School of Health Sciences

SoMG School of Mines and Geosciences STM-1 Synchronous Transport Module level-1

T Total

T/A Tutorial Assistant

UCB University Consultancy Bureau UCC University Computing Centre

UCLAS University College of Lands and Architectural Studies

UDBS University of Dar es Salaam Business School

UDSM University of Dar es Salaam

UDSoEC University of Dar es Salaam School of Economics

UDSoL University of Dar es Salaam School of Law

UG Undergraduate

UGS Undergraduate Studies

UN United Nations

USAB University Student Accommodation Bureau

1 INTRODUCTION

#### 1.1 The University of Dar es Salaam

## 1.1.1 Background

The University of Dar es Salaam (UDSM) started as a College under the guidance of the University of London in October 1961. The College's central obligation was to train high-level, requisite human resources for the development of the nascent nation and to be an instrument for the ideological and social orientation of the national elite at the same time. The College started with a single faculty, the Faculty of Law, in 1961. This faculty was followed by the Faculty of Arts and Social Sciences in 1964 and the Faculty of Science in 1965.

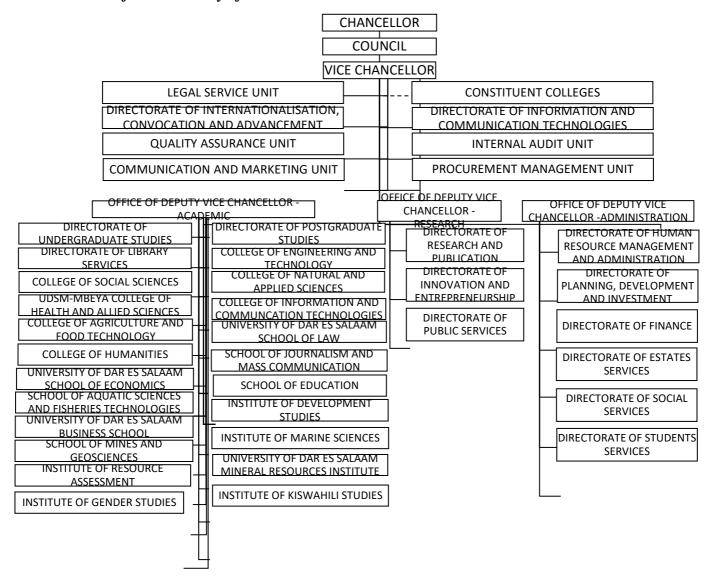
In order for the College to fulfil its historic obligation, it had to expand its physical and technical capacity. The expansion of the College took place in a number of major phases of change, namely the reconstitution of the institution as a constituent college of the University of East Africa in 1963, the expansion of the scope of its educational package from a single law programme that was established in 1961 to five degree programmes by 1969, the relocation of the College in 1964 from a single building at Lumumba Street, Dar es Salaam, where it was initially housed, to the present location (Mwalimu Julius Nyerere Mlimani Campus) and the Africanisation of the institution by gradually replacing the expatriate staff with Tanzanians or Africans.

In 1970 the University of East Africa was dissolved and the University of Dar es Salaam was established followed by major curricular transformations which led to the establishment of the Faculties of Engineering and Commerce in 1973 and 1979, respectively. These were preceded by two off-campus faculties, the Faculty of Medicine (in Dar es Salaam) and the Faculty of Agriculture (in Morogoro), which were set up in 1968 and 1969, respectively. The process of consolidation continued throughout the 1980s and the 1990s. By 1996, UDSM had grown into an all-round university, offering all the major traditional university disciplines, including the Humanities, Social Sciences, Physical and Biological Sciences, Medicine, Agriculture, Commerce and Management, Engineering, Lands and Architectural Studies later on in 2003 the Journalism and Mass Communication formed part of the programmes offered by the University.

The process of consolidating the institution was at some points interrupted by the Government's strategic decisions, through which three of its important academic units, namely the Faculty of Agriculture, Forestry and Veterinary Medicine (1984), the Muhimbili University College of

Health Sciences (2006), and the University College of Lands and Architectural Studies (2006), became autonomous universities. However, the re-consolidation of the UDSM continued and two new constituent colleges of education were established in 2005, one in Dar es Salaam and another in Iringa. The process of re-consolidating the University continues under the current Corporate Strategic Plan, particularly by restoring its capacity to address development challenges relating to health, agricultural development and decent housing. The results of consolidating the institution include the establishment of the College of Agricultural Sciences and Fisheries Technology (CoAF) and the School of Health Sciences in 2015 at Mwalimu Julius Nyerere Mlimani Campus (MJNMC). The School was subsequently upgraded to the University of Dar es Salaam - Mbeya College of Health and Allied Sciences (UDSM-MCHAS). In 2020, the University established three new schools, which are the University of Dar es Salaam School of Economics (UDSE), School of Mines and Geosciences (SoMG), and School of Aquatic Sciences and Fisheries Technology (SoAF). Furthermore, in 2020, the Mineral Resource Institute (MRI) of the Ministry of Minerals became officially integrated into the UDSM.

## 1.1.2 Organisational Structure of the University of Dar es Salaam



#### 1.1.3 Academic Structure of the University of Dar es Salaam

The academic structure of the University of Dar es Salaam consists of Constituent Colleges, Campus Colleges, Schools, Institutes, Bureaux and Centres as listed in the subsequent subsections.

#### 1.1.3.1 UDSM Constituent Colleges

- 1. Dar es Salaam University College of Education (DUCE); and
- 2. Mkwawa University College of Education (MUCE);

## 1.1.3.2 UDSM Campus Colleges

- 1. College of Engineering and Technology (CoET);
- 2. College of Natural and Applied Sciences (CoNAS);
- 3. College of Information and Communication Technologies (CoICT);
- 4. College of Social Sciences (CoSS);
- 5. College of Humanities (CoHU);
- 6. College of Agriculture and Food Technology (CoAF); and
- 7. University of Dar es Salaam Mbeya College of Health and Allied Sciences (UDSM-MCHAS).

#### 1.1.3.3 UDSM Schools

- 1. University of Dar es Salaam Business School (UDBS);
- 2. School of Education (SoED);
- 3. University of Dar es Salaam School of Law (UDSoL);
- 4. School of Journalism and Mass Communication (SJMC);
- 5. University of Dar es Salaam School of Economics (UDSoEC);
- 6. School of Mines and Geosciences (SoMG); and
- 7. School of Aquatic Sciences and Fisheries Technology (SoAF).

#### 1.1.3.4 UDSM Institutes

- 1. Institute of Development Studies (IDS);
- 2. Institute of Gender Studies (IGS);
- 3. Institute of Kiswahili Studies (IKS);
- 4. Institute of Marine Sciences (IMS), located in Zanzibar;
- 5. Institute of Resource Assessment (IRA);
- 6. Confucius Institute (CI); and
- 7. University of Dar es Salaam Mineral Resources Institute (UDSM-MRI), Located in Dodoma.

#### 1.1.3.5 UDSM Centres

- 1. Centre for Continuing Education (CCE);
- 2. Centre for Climate Change Studies (CCCS):
- 3. Centre for the Study of Forced Migration (CSFM);
- 4. Centre for Virtual Learning (CVL);
- 5. Technology Development and Transfer Centre (TDTC); and
- 6. University of Dar es Salaam Innovation and Entrepreneurship Centre (UDIEC).

#### 1.1.3.6 UDSM's Companies

- 1. University Computing Centre (UCC); and
- 2. Dar es Salaam University Press (DUP).

## 1.1.3.7 UDSM's Research Stations and Centres

The following are research stations of the University of Dar es Salaam:

- 1. Pangani;
- 2. Ngurdoto; and
- 3. Tukuyu.

The following are Research Centres of the University of Dar es Salaam:

- 1. Population Studies and Research Centre (PSRC);
- 2. Society and Religion Research Centre (SORRECE);
- 3. Humanities Research Centre (HRC);
- 4. Centre for Climate Change Studies (CCCS);
- 5. Korean Studies Centre (KSC);
- 6. Centre for Educational Research and Professional Development (CERPD);
- 7. Technology Development and Transfer Centre (TDTC);
- 8. Research and Education for Democracy in Tanzania (REDET);
- 9. Centre for Chinese Studies;
- 10. Centre for Behavioural Studies (CBS);
- 11. Centre for Entrepreneurship Development (CED);
- 12. Centre for Economics Research and Policy (CERP);
- 13. Environment for Development Tanzania (EfDT);
- 14. Centre for Communications Studies (CCS);
- 15. Centre for Banking and Financial Services Research;
- 16. Centre for Tourism Research (CTR);
- 17. Logistics Centre;
- 18. Institute of Marine Sciences Mariculture Centre (IMS-MC); and
- 19. Centre for Social and Political Research (CSPR).

The following are Professorial Research Chairs of the University of Dar es Salaam:

- 1. Mwalimu Nyerere Professorial Chair in Pan Africanism (MJNPC-PAS);
- 2. Mwalimu Nyerere Professorial Chair in Kiswahili;
- 3. Mwalimu Nyerere Professorial Chair in Environment and Climate Change;
- 4. Mwalimu Nyerere Professorial Chair in Development; and
- 5. Mwalimu Nyerere Professorial Chair in Biotechnology (MJNPC-Biotechnology).

## 1.1.3.8 UDSM's Open Distance eLearning Centres (ODeL)

- 1. Mbeya,
- 2. Mwanza
- 3. Arusha.

#### 1.1.3.9 UDSM's Bureaux

- 1. Quality Assurance Unit;
- 2. University Consultancy Bureau (UCB);
- 3. Bureau for Industrial Co-operation (BICO):
- 4. Bureau of Educational Research and Evaluation (BERE);
- 5. Economic Research Bureau (ERB); and
- 6. University Students Accommodation Bureau (USAB).

## 1.1.3.10 **UDSM's Library**

- 1. Dr. Wilbert Chagula University Library; and
- 2. New University of Dar es Salaam Library.

## 1.1.4 University of Dar es Salaam Campuses

The University of Dar es Salaam has three major campuses, namely the Mwl. J. Nyerere Mlimani Campus, in Dar es Salaam; the DUCE Campus located at the Chang'ombe area, Dar es Salaam; and the MUCE Campus located in Iringa Municipality.

#### 1.1.4.1 Mwl. J. Nyerere Mlimani Campus

The Dar es Salaam based MJNMC is located at the Observation Hill (popularly known as Mlimani). The MJNMC has main campus and sub-campus units (colleges, schools and institutes). The Main Campus has the following Colleges, Schools and Institutes:

- 1. College of Engineering and Technology (CoET);
- 2. College of Natural and Applied Sciences (CoNAS);
- 3. College of Humanities (CoHU);
- 4. College of Social Sciences (CoSS);
- 5. College of Agriculture and Food Technology (CoAF);
- 6. University of Dar es Salaam Business School (UDBS);
- 7. University of Dar es Salaam School of Law (UDSoL);
- 8. School of Education (SoED);
- 9. University of Dar es Salaam School of Economics (UDSoEC);
- 10. School of Mines and Geosciences (SoMG);
- 11. Institute of Development Studies (IDS);
- 12. Institute of Resource Assessment (IRA);
- 13. Institute of Kiswahili Studies (IKS); and
- 14. Confucius Institute (CI).

The following Colleges, Schools and Institutes are located outside the MJNMC:

- 1. The College of Information and Communication Technologies (CoICT), located in the premises of the former TTCL College, opposite the Institute of Social Works in Dar es Salaam;
- 2. The School of Journalism and Mass Communication (SJMC), located at Mikocheni near Makumbusho area in Dar es Salaam;
- 3. School of Aquatic Sciences and Fisheries Technology (SoAF), located at Kunduchi Campus;
- 4. The University of Dar es Salaam Mbeya College of Health and Allied Sciences (UDSM-MCHAS), located in Mbeya;
- 5. The Institute of Marine Sciences (IMS), located in Zanzibar; and
- 6. The University of Dar es Salaam Mineral Resource Institute (UDSM-MRI), located in Dodoma.

## 1.1.4.2 DUCE Campus

The Dar es Salaam University College of Education (DUCE) Campus at Chang'ombe, Dar es Salaam, has the following faculties:

- 1. Faculty of Humanities and Social Sciences;
- 2. Faculty of Science; and
- 3. Faculty of Education.

## 1.1.4.3 MUCE Campus

The Mkwawa University College of Education (MUCE Campus) in Iringa Municipality has the following faculties:

- 1. Faculty of Humanities and Social Sciences;
- 2. Faculty of Science; and
- 3. Faculty of Education.

#### 1.1.4.4 MJNMC's Accommodation Facilities

MJNMC has several students' accommodation facilities as listed below:

- Main campus Halls of Residence (comprising seven halls of residence);
- Dr. John Pombe Joseph Magufuli hostels on Sam Nujoma Road, Mlimani;
- Mabibo Hostel;
- Ubungo Hostel;
- Kunduchi Hostel;
- Kijitonyama Hostel;
- Mikocheni Hostel; and
- Water Resources Hostel.

# 1.1.5 Development University of Dar es Salaam from 1961 to 2021

| Development University of Dar es Satuam from 1901 to 2021  |
|--|
| Major Development The Faculty of Law was Established in temporary premises on Lumumba Street in the City of Dar es Salaam.   |
| The Faculty of Arts and Social Sciences was established at the Mlimani Campus (currently known as Mwl. J. Nyerere Mlimani Campus). The Faculty of Science was established. |
| The Faculty of Medicine was established out of the Dar es Salaam Medical School.   |
| The Faculty of Agriculture was established in Morogoro Region.   |
| The University of Dar es Salaam was established as an autonomous University.   |
| The Faculty of Engineering was established.  |
| The Institute of Marine Sciences was established in Zanzibar.  |
| The Faculty of Commerce and Management was established out of the former Department of Management and Administration.  |
| The Institute of Resource Assessment was established out of Bureau of Resource Assessment and Land Use Planning (BRALUP).  |
| The Faculty of Agriculture, Forestry and Veterinary Science became the Sokoine University of Agriculture, as an autonomous institution.                                    |
| The Faculty of Education was formed out of the former Department of Education.   |
| The Faculty of Medicine became the Muhimbili University College of Health Sciences (MUCHS).  |
| The former Ardhi Institute became the University College of Lands and Architectural Studies (UCLAS), as a constituent college of the University of Dar es Salaam.          |
| The University Computing Centre (UCC) was incorporated.  |
| The Institute of Journalism and Mass Communication (IJMC) was established following the revocation of the School of Journalism (TSJ) Act.                                  |
| The Dar es Salaam University College of Education (DUCE) was established   |
| Faculty of Engineering was transformed into the College of Engineering and Technology (CoET).  |
| The Mkwawa University College of Education (MUCE) was established, as a constituent college of the University of Dar es Salaam.  |
|  |

2009 The Faculty of Arts and Social Sciences was transformed into the College of Arts and Social Sciences (CASS). The Faculty of Science was transformed into College of Natural and Applied Sciences (CoNAS). The Faculty of Education was transformed into School of Education (SoED). The University of Dar es Salaam Business School (UDBS) was established. The Institute of Journalism and Mass Communication (IJMC) became the School of Journalism and Mass Communication (SJMC). The Institute of Kiswahili Studies (IKS) was established. 2011 The College of Information and Communication Technologies (CoICT) was established. 2012 The Faculty of Law was transformed into the University of Dar es Salaam School of Law (UDSoL). 2013 The College of Humanities (CoHU) and the College of Social Sciences (CoSS) emerged after the splitting of CASS into two Colleges. The College of Agricultural Sciences and Fisheries Technology (CoAF) was 2015 established. The School of Health Sciences (SoHS) was established. The School of Health Sciences (SoHS) was transferred to Mbeya and changed into 2018 UDSM-MCHAS. University of Dar es Salaam School of Economics (UDSE), School of Mines and 2020 Geosciences (SoMG), School of Aquatic Sciences and Fisheries Technology

(SoAF) and UDSM-MRI-Dodoma were established.

2 UDSM OFFERED PROGRAMMES AND STUDENT PROFILES

## 2.1 UDSM Offered Programmes

The University offers a diversity of programmes at the certificate, diploma, bachelor, postgraduate diploma, master and PhD level to both local and international students. Figure 1 presents the distribution (in percentage) of the academic programmes on offer by the 2020/2021 academic year, which comprise certificate (4%), diploma (2%), bachelor's (26%), Postgraduate diploma (3%), master's (42%) and PhD (23%). This shows that 68% of the University's programmes are at the postgraduate level, with the undergraduate level accounting for 32%. This large proportion of postgraduate programmes is a manifestation of the University's vision of becoming a leader in postgraduate training as described in section 3.1.1 of the UDSM'S Vision 2061. In the UDSM Vision 2061, the University has committed itself to investing in postgraduate training by allocating resources to staff development, infrastructural development and academic programmes to produce more academics to serve as lecturers at UDSM and for other universities in Tanzania (See Table A1 in Appendix A for detailed data on the programmes).

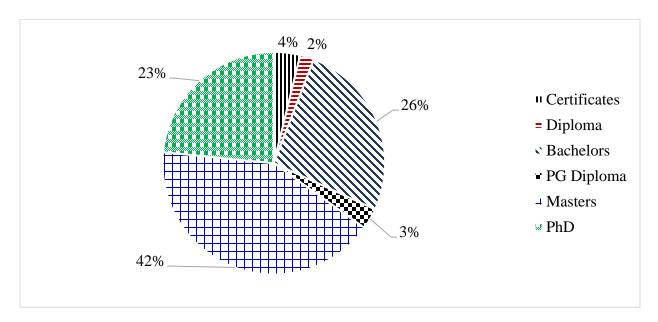


Figure 1: Proportion of programmes offered by the University at different academic levels, 2020/21

#### 2.2 Students' Profiles

## 2.2.1 First Year Registered Students

The number of first year registered students per programme for the period from 2015/2016 to 2020/2021 academic year is presented in Figure 2. The figure shows that the number of first year

registered students to certificate programmes has dramatically decreased from 424 students in 2015/2016 to 95 students in the 2020/2021 academic year. This drop is attributable to the certificate programmes were not being accredited by the National Council for Technical Education (NACTE), hence only applicants seeking vertical progression in their career paths applied for these certificate programmes. The University has started seeking accreditation of all the certificate programmes by the Tanzania Commission for Universities (TCU) to attract more admissions.

The number of first year registered students to diploma programmes has increased from 59 students in 2015/2016 to 274 students in the 2020/2021 academic year. The number of first year registered students to bachelor's degree programmes has dramatically increased from 8,479 students in 2015/2016 to 12,332 students in the 2020/2021 academic year. Similarly, the number of first year registered students to master's programmes has increased from 1,617 students in 2015/2016 to 2,358 students in the 2019/2020 thereafter decreased to 1,299 in 2020/21 academic year while the number of first year registered students in postgraduate diploma and PhD students has decreased to 145 in 2020/21 academic year as indicated in Figure 2. The overall number of first year registered students to the University of Dar es Salaam programmes in the past six years has increased by 24 percent, from 11,448 to 14,232 students in the academic year of 2015/2016 to 2020/2021 as indicated in Figure 3. The increase in the number first year registered students is attributable to expanding capacity as evident by the construction of new lecture theatres, classrooms, students' hostels and the introduction of new programmes.

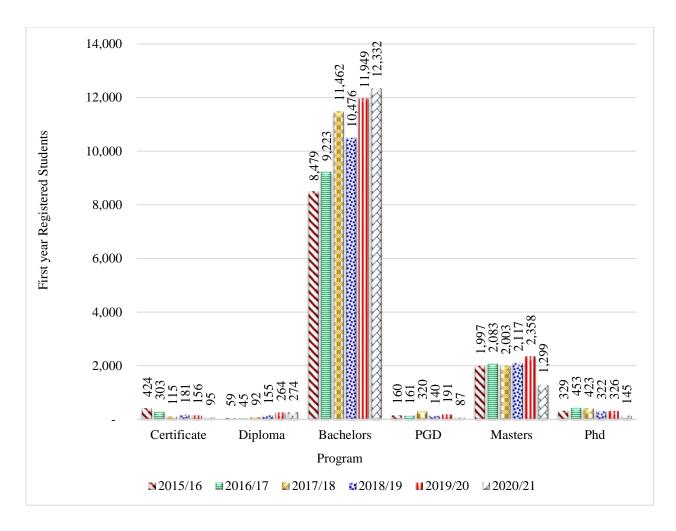


Figure 2: UDSM first year registered students for different academic levels

The number of female first year registered students from 2015/2016 to 2020/2021 academic years has increased significantly from 3,653 students in 2015/2016 to 6,924 students in 2020/2021 as indicated in Figure 3. Percent-wise, in the 2015/2016 academic year 32 percent of the first year registered students were females whereas in the 2020/2021 academic year 49 percent of the first year registered students were females. The increase in the percentage of first year registered female students is due to strategic commitment of the University management to promote gender equality and address the gender gap at the UDSM. In a bid to promote gender equality and address gender gap, the University has upgraded the Gender Centre into the Institute of Gender Studies, and established a merit-based scholarship for undergraduates and postgraduate female students. In addition, the University conducts special sensitisation campaigns in secondary schools for students to apply to the University of Dar es Salaam. Figure

3 shows first year registered students in relation to gender. More details about students' registration are presented in Table A2 in Appendix A.

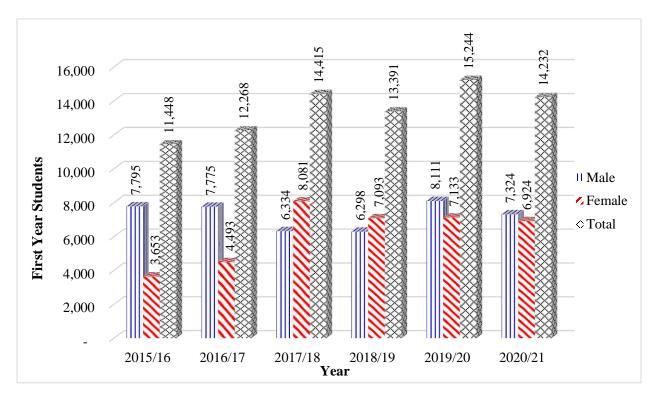


Figure 3: UDSM first year registered students by gender

#### 2.2.2 Students Enrolment

Table A3 and Table A4 in Appendix A provide an overall summary of UDSM students' enrolment at undergraduate and postgraduate levels. Figure 4 provides students' enrolment by gender while percentage distribution is presented in Figure 5. From figure 4 it shows that, the enrolment has increased from 27,403 students in 2015/2016 to 39,034 students in the 2020/2021 academic year, which is an increase of 42 percent. The increase in the number of enrolled students from 2015/2016 to 2020/2021 academic year was due to the factors explained in the second paragraph of Section 2.2.1 of this report.

Similarly, the proportion of female students to the students' annual enrolment has increased from 34 percent in 2015/2016 to 47 percent in the 2020/2021 academic year as indicated in Figure 5. This increase was occasioned by factors explained in the third paragraph of Section 2.2.1 of this report. Along with the current institutional initiatives aimed to consolidate the UG and expansion of PG programmes, the University's strategy is to raise the proportion of female students to at least 50 percent to attain gender parity.

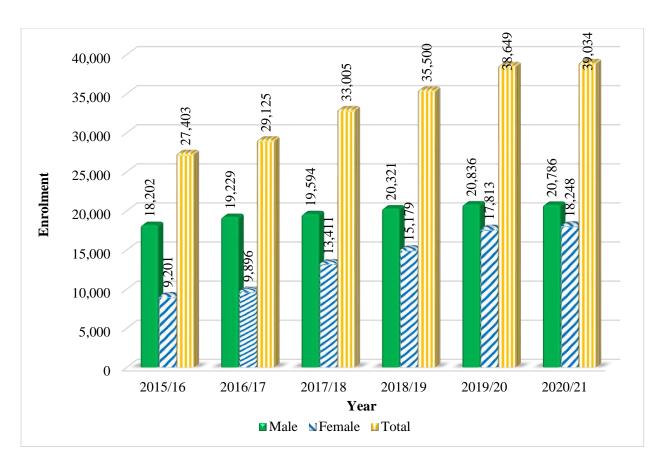


Figure 4: Overall enrolment trends in relation to gender

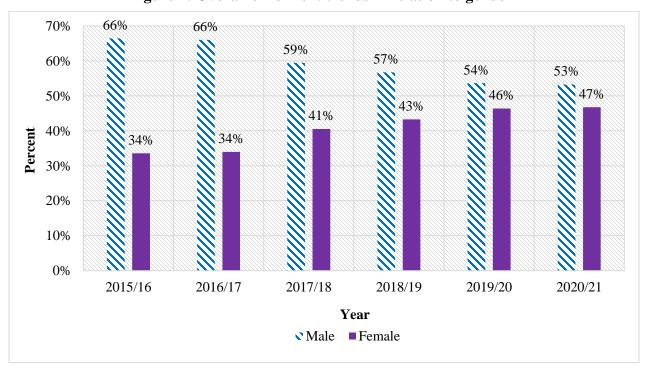


Figure 5: Overall student enrolment percent-wise by gender

The number of enrolled UG students has increased by 50 percent from 22,963 students in 2015/2016 to 34,406 students in the 2020/2021 academic year. However, the number of enrolled PG students marginally increased by 4 percent from 4,440 students in 2015/2016 to 4,628 students in the 2020/2021 academic as indicated in Figure 6. This suggests that the University should continue implementing its strategic plan of becoming a leader in postgraduate education by allocating more resources to increasing enrolment of PG students.

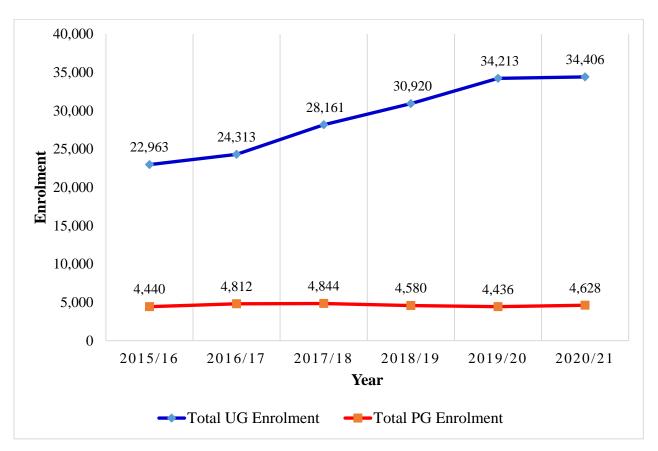


Figure 6: Undergraduate and postgraduate enrolment trends

## 2.2.3 Students' Graduation

Figure 7 provides a summary of the University students' graduation for the past six years. The trend indicates that UG students' graduation has increased from 6,359 graduates in 2015/2016 to 9,316 in the 2020/2021 academic year. The increase in enrolment notwithstanding, the number of PG students' graduation decreased from 1,020 graduates in 2015/2016 to 782 graduates in the 2020/2021 academic year. This suggests that there is a need for the University to ensure that PG students complete their studies on time. Any delays in the completion of studies could impair the utilisation of resources available such as staff and laboratories.

Generally, the overall number of graduating students has increased from 7,379 in 2015/2016 to 10,098 graduates in the 2020/2021 academic year as indicated in Figure 8. The number of female graduates increased from 2,593 graduates in 2015/2016 to 4,427 graduates in the 2020/2021 academic year. The increase in the number of female students graduating is attributable to continuing increase in female students' enrolment as explained in section 2.2.1. Supporting details of the students' graduation from all programmes are presented in Tables A5 - A21 under Appendix A.

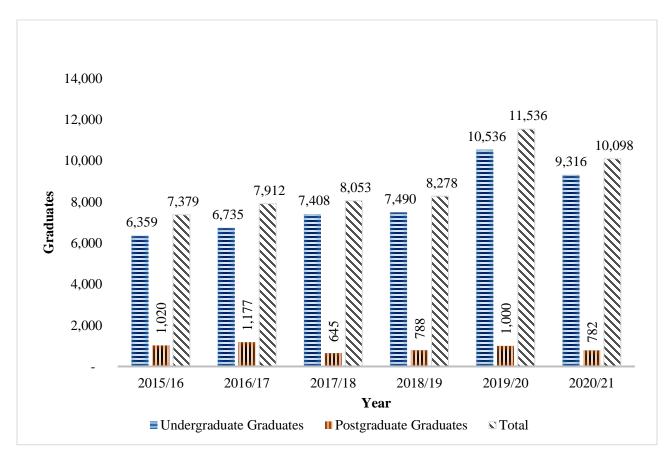


Figure 7: UDSM students' graduation trends

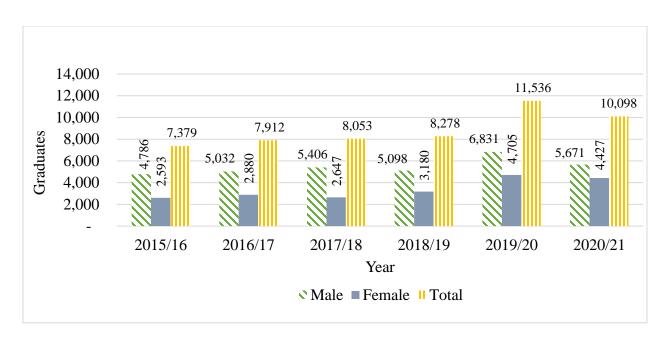


Figure 8: UDSM Students' graduation by gender

3 TEACHING AND LEARNING

#### 3.1 Academic Staff Profiles

Continued existence of the University depends on a steady supply of quality human resources with the right mix of qualifications, gender, age, rank and experience, among other factors. From 2015/2016 to 2020/2021 academic year, the number of staff of the University of Dar es Salaam and its constituent colleges has increased from 1,590 in 2015/2016 to 1,941 staff in the 2020/2021 academic year. The increase in the number of staff affirms the University's commitment to the realisation of quality and inspired staff as described by one of the three pillars of the UDSM's Vision 2061. Furthermore, this increase seeks to carter for the rising number of enrolled students during the same period.

## 3.1.1 UDSM Academic Staff by Gender

Figure 9 provides an overview of the UDSM's faculty (permanent, contract and part-time) by gender from 2015/2016 to the 2020/2021 academic year. The figure shows that the number of female faculty members has increased from 423 in 2015/2016 to 537 in the 2020/2021 academic year.

Moreover, Figure 10, Figure 11 and Figure 12 provide an overview of the academic staff situation by gender at the MJKN Mlimani Campus, DUCE and MUCE, respectively. All other supporting details of the staff profile are presented in Tables B1- B20 in Appendix B.

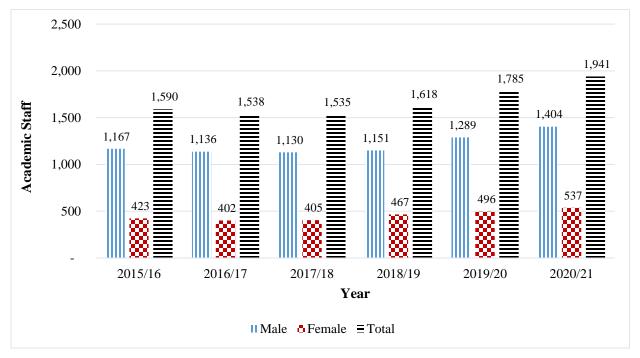


Figure 9: Overall UDSM's Academic Staff by Gender

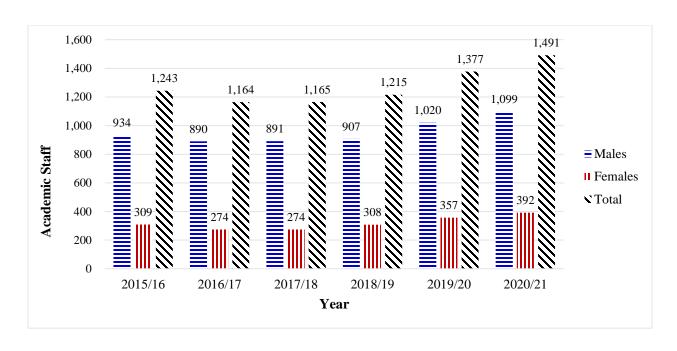


Figure 10: MJNMC academic staff by gender

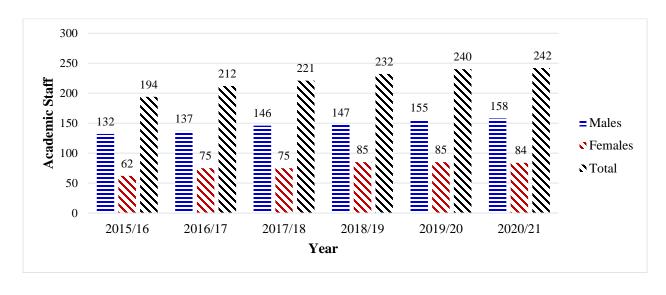


Figure 11: DUCE academic staff by gender

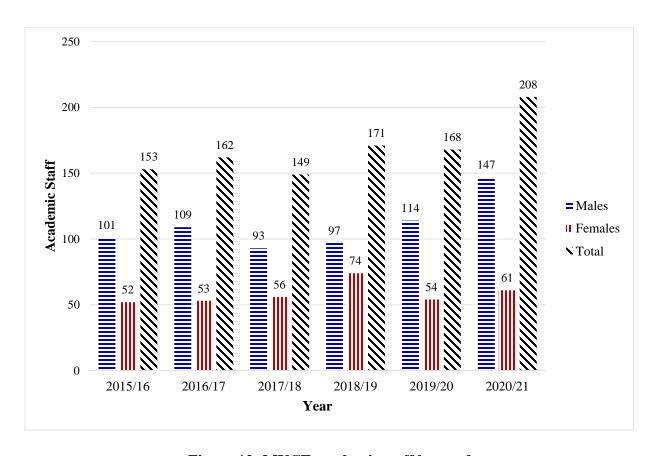


Figure 12: MUCE academic staff by gender

#### 3.1.2 UDSM Academic Staff by Age

Figure 13 to Figure 15 present the age profile of academic staff. For the 2020/2021 academic year, academic staff aged above 60 years were 71 whereas 59 staff were aged of 56 - 60. This age profile suggests that in the next few years these 59 staff would also be aged above 60 years. The higher number of staff aged above 60 years may be due to the statutory extension of the retirement age from 60 to 65 years for senior lecturers and those in the professorial ranks. However, there is a need for the University to focus on implementing the UDSM's succession plan to avoid skewing the number of staff towards higher age.

For the 2020/2021 academic year, the UDSM statistics show that 52 percent of the overall academic staff were aged between 26 and 40 years whereas the remaining 48 percent were aged above 40 years. This implies that, the University has a favourable balance between junior staff with little experience and senior staff who can share experiences and pass on skills to groom the upcoming staff as part of the mentoring process.

For the 2020/2021 academic year, the analysis shows that 20 percent of the academic staff aged under 41 years are PhD holders, 64 percent of academic staff aged between 41 and 50 years have PhDs and 96 percent of academic staff aged above 50 years have PhDs as indicated in Table 1. The University through its Vision 2061 strives to be a leading centre of intellectual wealth spearheading the quest for sustainable and inclusive development. Thus, deliberate efforts should be made to train and recruit more academic staff at the master's and PhD levels to ensure the smooth running of academic programmes. If this is not addressed in the short-term, the reputation of the University will be compromised to a great deal. Details of academic staff by age and gender are provided in tables B3 to B20 presented in Appendix B.

Table 1: UDSM Academic Staff by Age and Qualification, 2020/2021

| Age      | Bachelor | Master | PhD   | Total | PhD Percent |
|----------|----------|--------|-------|-------|-------------|
| Under 26 | 7        | 0      | 0     | 7     | 0%          |
| 26-30    | 109      | 85     | 0     | 194   | 0%          |
| 31-35    | 56       | 284    | 43    | 383   | 11%         |
| 36-40    | 22       | 239    | 156   | 417   | 37%         |
| Under 41 | 194      | 608    | 199   | 1,001 | 20%         |
| 41-45    | 4        | 157    | 241   | 402   | 60%         |
| 46-50    | 0        | 85     | 202   | 287   | 70%         |
| Under 51 | 4        | 242    | 443   | 689   | 64%         |
| 51-55    | 0        | 11     | 110   | 121   | 91%         |
| 56-60    | 0        | 0      | 59    | 59    | 100%        |
| Over 60  | 0        | 0      | 71    | 71    | 100%        |
| Over 50  | 0        | 11     | 240   | 251   | 96%         |
| Total    | 198      | 861    | 882   | 1,941 | 45%         |
| Percent  | 10.2%    | 44.4%  | 45.4% | 100%  |             |

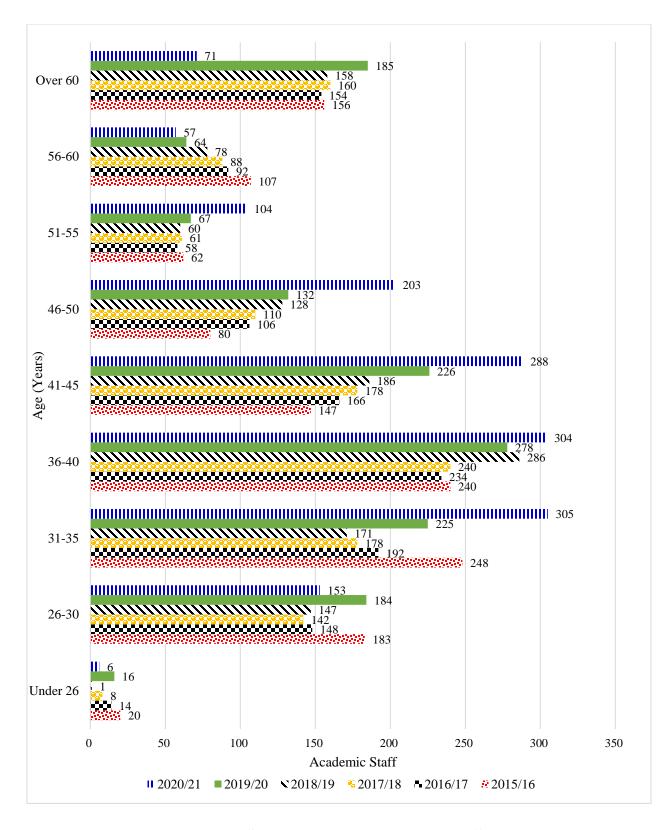


Figure 13: UDSM MJNM campus academic staff by age

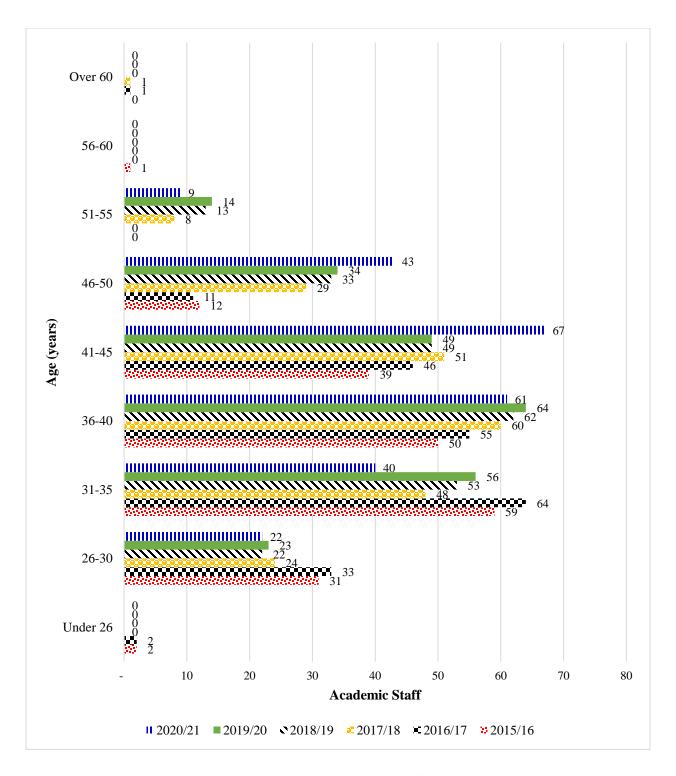


Figure 14: DUCE academic staff by age

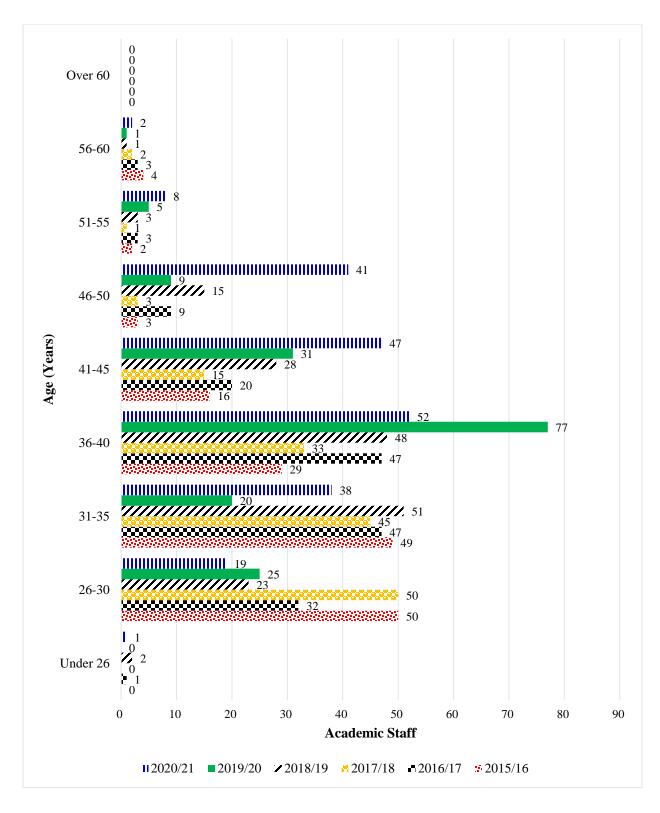


Figure 15: MUCE academic staff by age

#### 3.1.3 UDSM Academic Staff by Rank

Figure 16 shows the number of UDSM's academic staff (total permanent, on contract and parttime) by rank for the 2015/2016 to 2020/2021 period. The figure shows that the number of assistant lecturers was the highest among the ranks in every year during the period reported. In fact, the number of tutorial assistants has decreased from 304 in 2015/2016 to 176 in the 2020/2021 academic year, as indicated in Figure 16. The number of lecturers and assistant lecturers has increased from 300 and 665 in 2015/2016 to 603 and 832 in the 2020/2021 academic year, respectively. Both assistant lecturers' and lecturers' promotions are mainly based on successful completion of the master's and PhD studies. Implicitly, the University has been allocating sufficient resources to support the faculty development and a good number of the academic staff complete their studies successfully. Conversely, the number of senior lecturers, associate professors and professors has decreased from 179, 92 and 50 in 2015/2016 to 211, 90 and 29 in 2020/2021 academic year, respectively, as Figure 16 illustrates. Senior lecturer-ship, associate professorship and professorship become tenable mainly upon fulfilment of the set publication points alongside the teaching component. The decrease in number of staff in the positions of senior lecturer and professorial ranks may be attributed to lack of motivation among academic staff to publish in reputable journals. It is anticipated that, with the provision of competitive research grants (which encourage academic staff to conduct more research), more staff would find cause to publish and raise both their scholarly standing and prospect for promotion to senior ranks. In this regard, the University is making concerted efforts to ensure that every academic staff publishes at least one journal paper in every year in a reputable publication.

By the 2020/2021 academic year, the University had 9 percent tutorial assistants, 43 percent assistant lecturers, 31 percent lecturers, 11 percent senior lecturers, 5 percent associate professors and one percent professors, as Figure 17 illustrates:

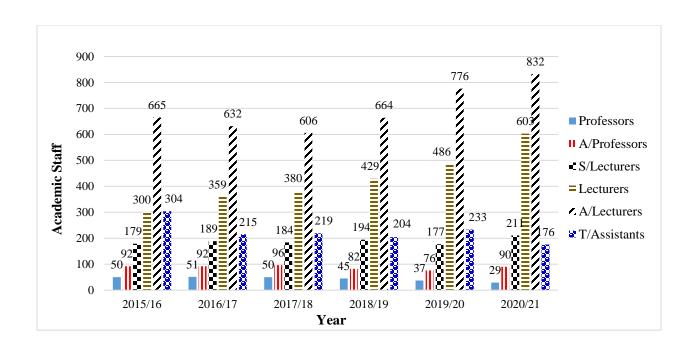


Figure 16: Number of UDSM academic staff by rank

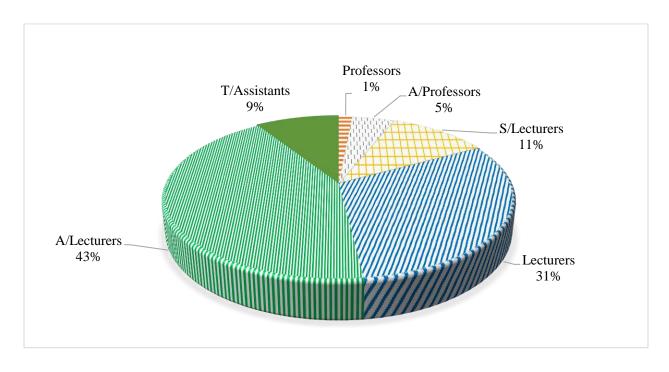


Figure 17: Proportion of UDSM academic staff by rank, 2020/2021

## 3.1.4 Academic Staff Recruitment

The recruitment plan enables the University to replace, fill new vacancies and ensure continued supply of qualified staff. Employment permits issued from time to time by the Government enable the University to recruit new staff. The timing and conditions of employment spelt out in the permits dictate the realisation of the UDSM's Succession Plan. In the last six years, 421 academic staff were recruited, with a large portion of them being tutorial assistants (71%) and assistant lecturers (23%). The introduction of junior staff into the University academic service addresses adverse effects on age, rank and qualifications that are direct outcomes of freezing employment in public sector, including universities in the early 1990s. Policy and associated programmes for training and developing staff need to be conceived and implemented. Table B21in Appendix B provides an overall (UDSM level) status of the recruitment of academic staff by year, rank and gender. Tables B22, B23 and B24 in Appendix B presents data on the recruitment status at MJKN Mlimani Campus, DUCE and MUCE respectively.

# 3.1.5 Academic Staff by Employment Status

Figure 18 indicates UDSM's employment by status with permanent employment dominating the status. Next to permanent are the contract and part-time status among faculty.

Further findings show that for the past six years ending 2020/21 academic year, the proportion of academic staff employed on permanent terms ranged from 81 percent to 86 percent of total academic staff. This implies that, the UDSM has a spine to perform core functions. During the same period, the proportion of staff on contract terms ranged between 2 percent and 10 percent while part-time staff between 4 percent and 16 percent. Employment on contract and permanent terms is granted to spread evenly the workload in a particular area, and retain experience and skills deemed necessary for not only fulfilling key organisational functions but also for nurturing junior academics to attain projected outcomes. As such, a steady supply of permanent quality and appropriate human resource is important for institutional memory and continued provision of quality training services, conducting research, and offering quality public service to the Government, global agencies such as the UN, the World Bank, the European Union and the society at large. Detailed data on academic staff by employment status and gender are provided in Tables B25 - B31 in Appendix B.

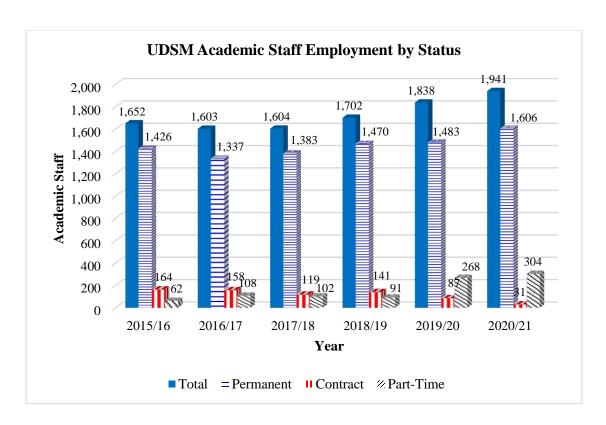


Figure 18: UDSM academic staff by employment status

## 3.1.6 Academic Staff by Citizenship

About 99 percent of the academic staff at UDSM are Tanzanians whereas the remaining one percent represents staff of different nationalities as Figure 19 illustrates. Figure 20 and Figure 21, on the other hand, expose the need to exert deliberate efforts aimed to ensure favourable conditions and attractive policies are in place to enhance the international standing of the UDSM. Tables B32 - B50 in Appendix B present further details on UDSM academic staff by citizenship:

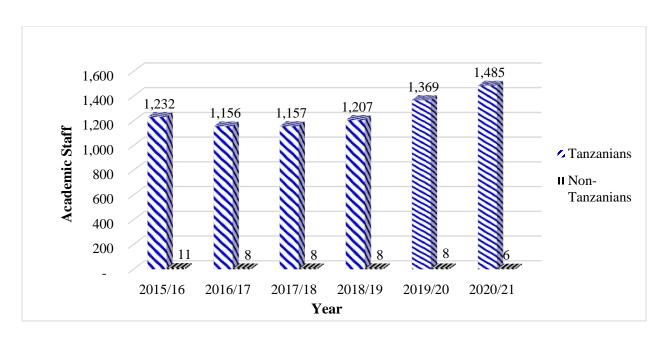


Figure 19: UDSM MJNM campus academic staff by citizenship

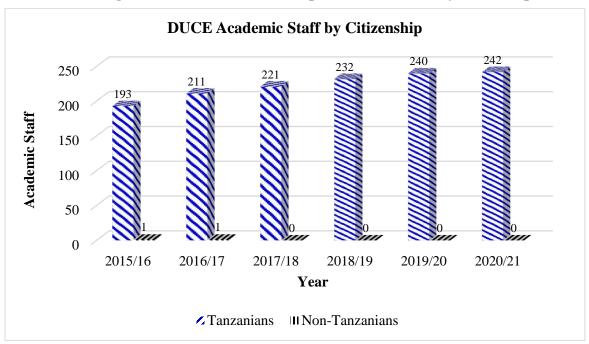


Figure 20: DUCE academic staff by citizenship

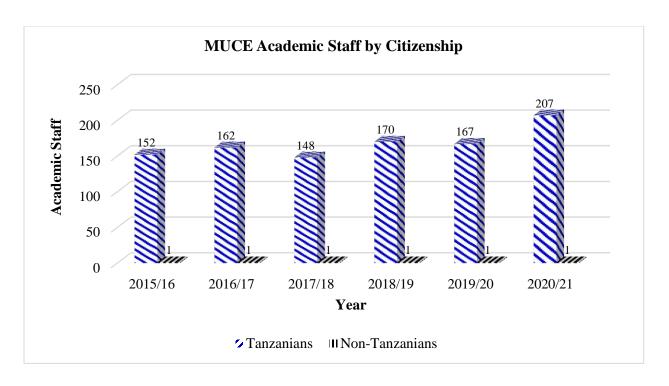


Figure 21: MUCE academic staff by citizenship

### 3.2 Technical Staff

Technical staff assists academic staff in the delivery of teaching and practical. Technical staff are responsible for the preparation and supervision of workshops, laboratories and studio sessions. Technical staff include cadres such as laboratory technicians, laboratory scientists, workshop instructors, and studio technicians. This category of staff is reported in terms of gender, age and academic qualification.

The age proportion of technical staff for year 2020/21 is presented in in figure 22 among them, 41 percent are aged below 41 years and the remaining 59 percent are aged above 40 years. Most of the technical staff have been in service for a long time, accumulating experience that is crucial in meeting individual roles and mentoring incoming junior staff. Furthermore, over 44 percent of technical staff possessed a diploma or lower qualifications. With the guidance of a succession plan, the University has laid out a strategy for increasing capacity through training of junior staff and timely replacement of vacancies that will be left by staff that are expected to leave services in next few years. Figure 23, Figure 24 and Figure 25 provide an overview of the technical staff by their qualifications at the University of Dar es Salaam. Meanwhile, detailed information on the same aspect is obtainable in tables B51 - B69 a presented in Appendix B.

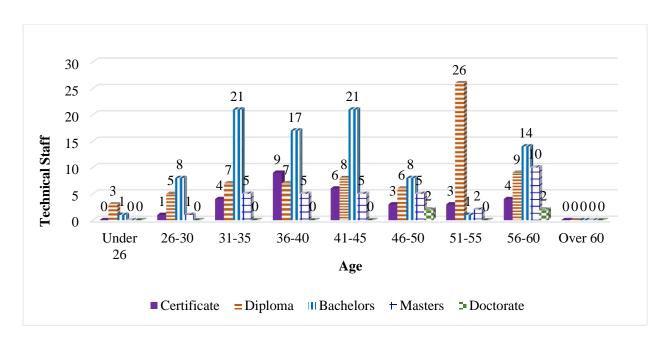


Figure 22: UDSM technical staff by age and academic qualification

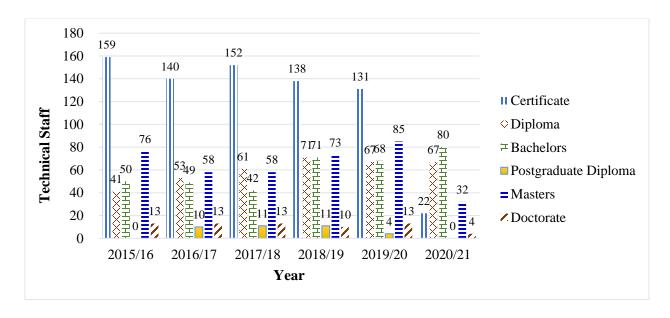


Figure 23: MJNM Campus technical staff by academic qualification

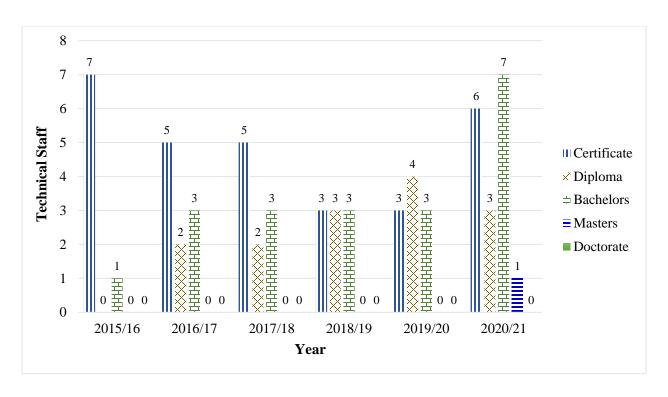


Figure 24: DUCE technical staff by academic qualification

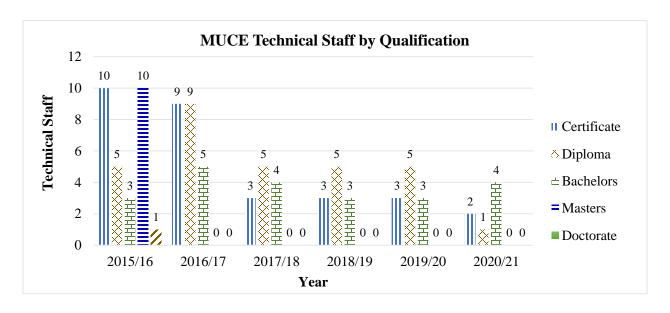


Figure 25: MUCE technical staff by academic qualification

## 3.3 Administrative Staff

Administrative staff provide support service to enable the University to fulfil its key functions of teaching, research and public services. The administrative staff category include cadre such as accountants, administrators, planning officers, nurses, medical doctors, journalists, marketing

officers, security officers, janitors, secretaries, office attendants and drivers. This category of staff is reported in terms of gender, age and academic qualifications.

#### 3.3.1 Administrative Staff by Age and Academic Qualification

The age structure of administrative staff is evenly spread with about 51 percent in the age range below 41 years and the remaining 49 percent aged above 40 years. About 46 percent of the administrative had an undergraduate (first) degree, masters or PhD whereas 54 percent had a diploma or even lower qualifications. The employer stands to gain more from this cadre through needs-based training and development. Figure 27, Figure 28 and Figure 29 provide an overview picture of administrative staff with their academic qualifications. Detailed information on administrative staff is obtainable in tables B70 - Table B88 as further elaborated by results presented in Appendix B.

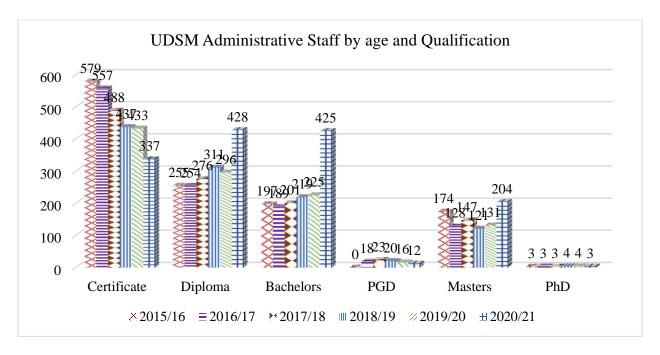


Figure 26: UDSM administrative staff by age and academic qualification

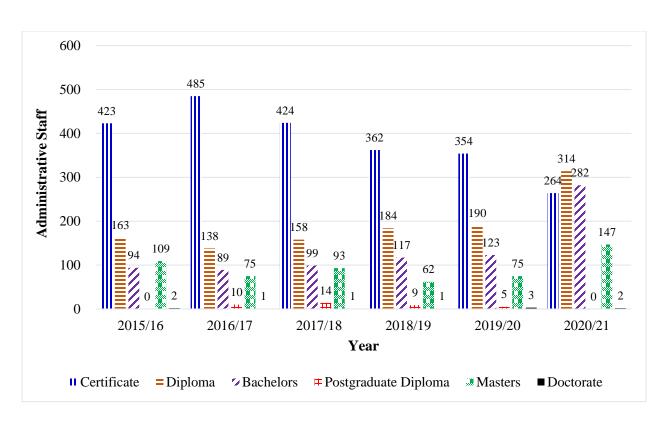


Figure 27: UDSM MJNM Campus administrative staff by academic qualification

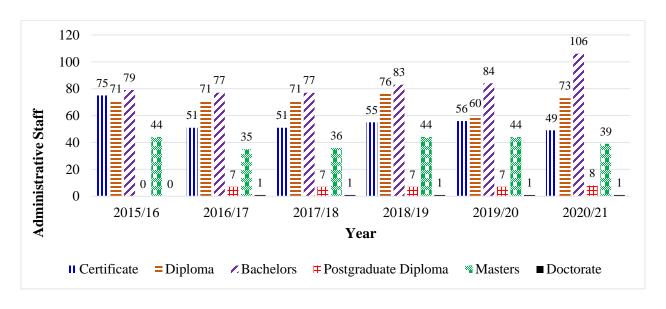


Figure 28: DUCE administrative staff by academic qualification

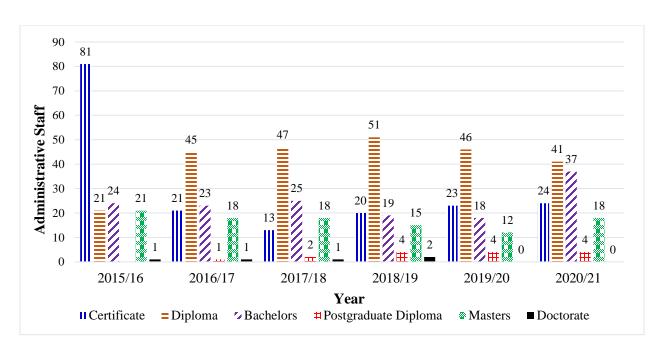


Figure 29: MUCE administrative staff by academic qualification

#### 3.4 Research and Publications

Research is one of the three core functions of the University. This section presents information on the number of research projects completed or in progress, UDSM's active journals, publications by UDSM's staff, professorial chairs and research grants offered in various disciplines.

#### 3.4.1 Research Projects Completed or in Progress

The number of research projects registered at the UDSM has increased from 145 projects in 2015/2016 academic year to 294 projects in the 2020/2021 academic year, as indicated in Figure 30. This remarkable increase in the number of registered research projects is due to the introduction of competitive research grants for the UDSM's staff since the 2017/2018 academic year whereby the amount of internally generated funds dedicated to research has increased from TZS 600,000,000 in 2017/2018 academic year to TZS 2,000,000,000 in the 2020/2021 academic year. Further details of research projects for Colleges, Schools and Institutes are provided Table B89 in Appendix B.

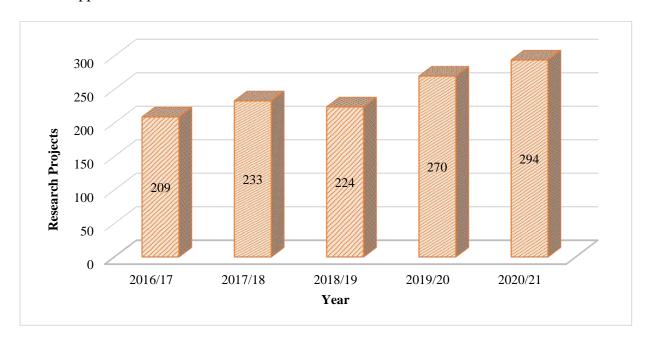


Figure 30: UDSM's completed and in-progress research projects

#### 3.4.2 UDSM's Active Institutional Journals

Figure 31 presents the active journals that increased from 21 in 2015/2016 to 23 in the 2020/2021. Since the 2017/2018 academic year, the University introduced rigorous quality

assurance research whereby UDSM's journals are annually evaluated against predetermined standards for local and international recognition. Journals, which do not pass the set criteria, lose their status as active institutional journals of the UDSM. This sanction against faltering journals explains the increase in number of active journals to 46 in 2016/2017 and the decrease thereafter. Table B90 in Appendix B provides further information on the active journals by College, School and Institute.

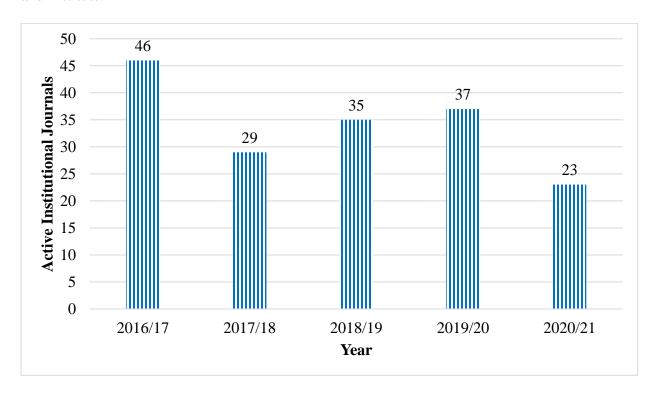


Figure 31: UDSM active institutional journals

### 3.4.3 Journal Articles Published by UDSM Staff

In 2015/2016, the University published 333 papers in various journals whereas in the 2020/2021 academic year the University published 626 papers in various journals as indicated in Figure 32. The number of journal papers published by the UDSM's researchers from 2015/2016 to the 2020/2021 academic year is a cumulative sum of papers published in every year, which is 2,719 journal papers. Further details are provided in Table B91 in Appendix B with comparative statistics for College, School and Institute levels.

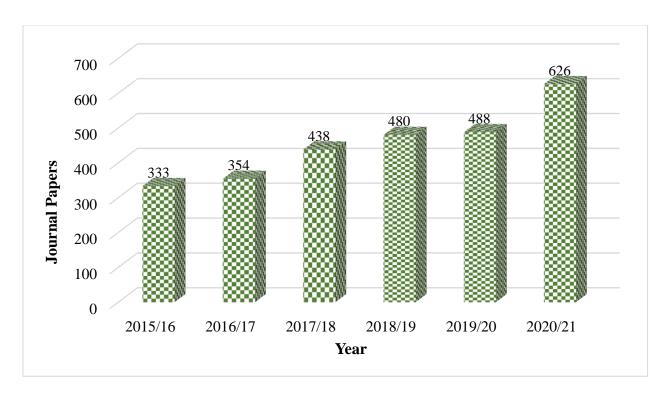


Figure 32: Number of journal articles published by UDSM's staff

## 3.4.4 Conference Papers Published by UDSM Staff

The number of conference papers published by UDSM staff per annum increased from 151 papers in 2015/2016 academic year to 339 papers in 2018/2019 academic year as indicated in Figure 33. The increase in the number of conference papers is attributable to the commitment of the UDSM to supporting its faculty through competitive research grants for conducting research and providing direct financial support to staff who wish to disseminate their research findings. However, the Covid-19 pandemic affected the researchers' participation in conferences as manifested by the decrease in the number of conference papers from 339 papers in 2018/2019 to 105 conference papers in the 2020/2021 academic year as indicated in Figure 33. Table B92 in Appendix B. provides more details on conference papers by College, School and Institute.

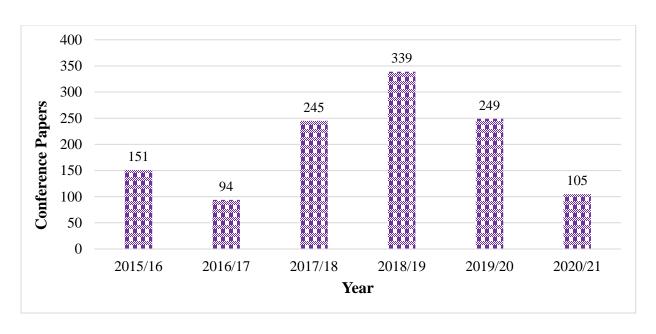


Figure 33: Number of conference papers published by UDSM staff

# 3.4.5 Summary of Total Number of Papers Published by UDSM's Staff

The summary of the number of conference and journal papers published per annum by UDSM staff increased from 484 papers in 2015/2016 to 731 papers in the 2020/2021 academic year as indicated in Figure 34.

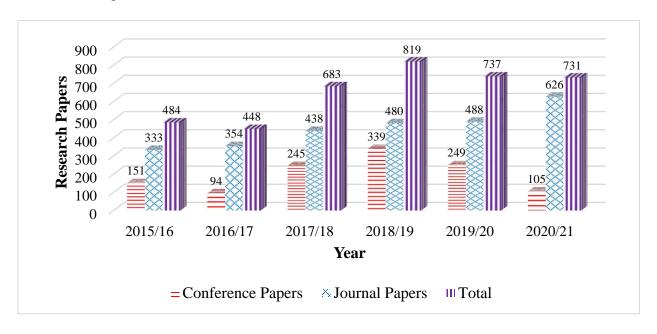


Figure 34: Number of papers published by UDSM staff

## 3.4.6 Books Published by UDSM Staff

The number of books published per annum by UDSM staff has increased from 6 books in 2015/2016 to 17 books in the 2020/2021 academic year as indicated in Figure 35. A detailed breakdown of the published books for various Colleges, Schools and Institutes is presented in Table B93 in Appendix B.

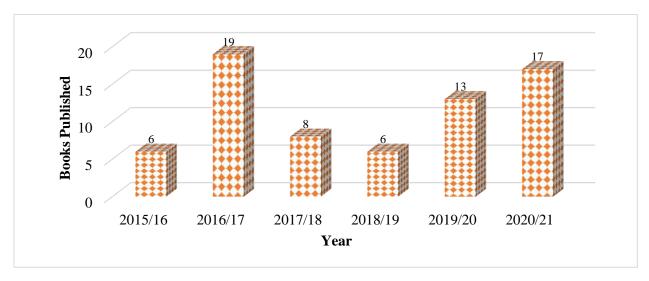


Figure 35: Number of books published by UDSM staff

## 3.4.7 Book Chapters Published by UDSM's Staff

The number of book chapters published per annum by UDSM staff has increased from 25 book chapters in 2014/2015 to 46 book chapters in the 2019/2020 academic year as indicated in Figure 36. Detailed breakdown of the published book chapters for various Colleges, Schools and Institutes is presented in Table B94 in Appendix B.

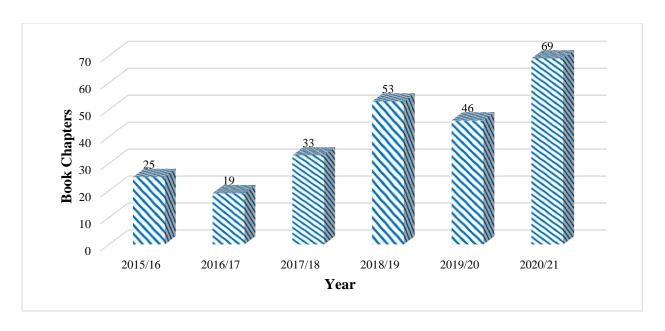


Figure 36: Book chapters published by UDSM staff

### 3.4.8 Professorial Chairs

The position of Professorial Chair is an academic position created in recognition of an eminent scholar's significant contribution to scholarship and research and/or development of the University. It is awarded to a person at the level of professor who has distinguished them in the discipline they are representing. In the 2019/20 academic year, the University of Dar es Salaam had the following professorial chairs:

- 1. Mwalimu Nyerere Professorial Chair in Pan Africanism;
- 2. Mwalimu Nyerere Professorial Chair in Kiswahili;
- 3. Mwalimu Nyerere Professorial Chair in Environment and Climate Change;
- 4. Mwalimu Nyerere Professorial Chair in Development; and
- 5. Mwalimu Nyerere Professorial Chair in Biotechnology.

#### 3.5 Library Services

Following an increase in student enrolment at both the undergraduate and postgraduate levels, library services at the MJNMC have been strengthened. In 2019, the University opened the new library at MJNMC. Thus, now there are two libraries: The old and the new libraries. The new library has a sitting capacity of 2,100 users at a time, more than 160 computers for searching for e-resources, special computers for supporting users with special needs, several postgraduate and

researchers study chambers. The new library is supported by a solar energy system and water reserve in case of sudden power and water outages, respectively. Moreover, more information user-friendly technologies have been introduced in the old library to enable excellent library services access such as resources and facilities (both in print and electronic formats) as well as favourable space for reading, shelving, and ICT facilities. In addition, the University has enhanced its subscription to full-text electronic journals and bibliographic databases, creation of Online Public Access Catalogue (OPAC) for the entire campus resources, and reorganisation of the library along subject specialisation.

#### 3.6 ICT Services

The rapid development in the deployment and use of Information Communication Technology (ICT) worldwide have inclusively affected both the pedagogy and administrative approaches of the academia. In this regard, the UDSM is no exception. Several initiatives are being undertaken by the UDSM to ensure that in its Vision 2061, the University keeps pace with the agility in the integration and use of ICT in its triad of teaching, learning, research and public service provision. Some of these initiatives are as follows:

- i) Creation and maintenance of ICT centres namely the Centre for Virtual Learning (CVL) and the University Computing Centre (UCC); and
- ii) Development and maintenance of various information systems such as Academic Registration Information System (ARIS), Vote Book, Research repositories and Open Performance Review and Appraisal System (OPRAS).

In a much broader sense, the UDSM's strategy is to embrace ICT as an enabler for and driver of the University's core business. To enhance its competitiveness, the UDSM will require radical improvements to ensure the availability of adequate, modern and well-maintained teaching and learning infrastructure, and facilities as well as financial resources. From the ICT usage perspective, the following sections present some specific initiatives the UDSM taken towards fostering ICT application in teaching and learning (online education), research, and administrative operations during the past six years.

### 3.6.1 ICT in Teaching and learning

The strategic orientation of the UDSM regarding online education is to optimise its usage depending on available circumstances. In terms of significant initiatives towards online and blended education, the UDSM has made some crucial progress with respect to development of an in-house capacity for and experience with online education intervention. In this regard, the UDSM has established and adequately equipped a full-fledged Centre for Virtual Learning (CVL) www.cvl.udsm.ac.tz

The CVL is a UDSM unit operating within the College of Information and Communication Technologies (CoICT), responsible for the provision of requisite technical support to all University's academic units in the design and delivery of ICT-mediated distance learning programmes. The academics get support in educational technology particularly in instructional multimedia production and training in applying Learning Management Systems (LMS).

The UDSM currently uses the open-source Moodle as a learning management system. Using the in-house capacity provided by the CVL, the UDSM is now offering three postgraduate programmes fully online: one at the master's level and two at the diploma level. These are: Master of Engineering Management (MEM), Postgraduate Diploma in Engineering management (PGDEM) and Postgraduate Diploma in Education (PGDE). In addition to these internallymanaged programmes, the centre also hosts programmes from other universities. In the recent past, the Government of the United Republic of Tanzania and the Government of India signed a Memorandum of Understanding (MoU) to implement the Pan-African e-network Project. Under this project, Indian Universities offer different degree and non-degree programmes to some selected African countries using e-learning technology and video conferencing facilities. The UDSM, through its CVL facility was selected by the Government of Tanzania as the National Tele-Education Centre under this Project. Thus, the UDSM in collaboration with Amity University in India, is co-ordinating and facilitating the following academic programs: Post-Graduate Diploma in Information Technology (PGD-IT), Post Graduate Diploma in French Language (PGDFL), MBA in International Business (MBA-IB), Master of Finance & Control (MFC), Master of Information Technology (M.Sc.-IT), B.Sc. Information Technology (B.Sc.-IT), Bachelor of Finance & Investment Analysis, and Bachelor of Business Administration (BBA).

In addition to distance education support, the CVL strives to strengthen the traditional face-to-face teaching and learning experience at the UDSM by helping academic units to digitise their course contents (lecture materials, assignments, references, etc.,) and making them available through the learning management system in addition to developing new interactive course contents.

Apart from serving the University, as has been presented here, the excess capacity of the CVL facility provides consultancy services to the public in the use of technology in Education and Multimedia Production including training on related issues. A case in point here is the ongoing project, namely: *Using ICT to Re-tool and Up-skill In-service Science Teachers*. This project is sponsored by the World Bank and aims to upgrade the content knowledge of secondary school teachers in Tanzania on difficult subject topics in Science and Mathematics using multimedia-enhanced content. The pilot project focuses on Science teachers' content knowledge mastery for difficult topics in Mathematics, Physics, Biology, and Chemistry at the O-Level of secondary education- www.retooling.udsm.ac.tz.

The UDSM has another centre apart from CVL, which also provides some online professional development training and expertise through partnership. The University Computing Centre (UCC) <a href="www.ucc.co.tz">www.ucc.co.tz</a> is an authorised Person VUE Testing Centre dedicated to enabling professionals and academics to pursue information technology and project management courses and take certification tests. Some of the on-line examinations conducted at the UCC's Person VUE Testing Centre are Microsoft Certification Examinations, i.e. MCSA, MCSE, MCDA; Cisco Certification Examinations, i.e. CCNA, CCNP; Oracle Certification Examinations, i.e. OCA; and Information Technology Infrastructure Library v3 ITIL Examinations.

### 3.6.2 Information Systems Supporting Teaching and Learning – ARIS

The ARIS holds all the information relating to students and their studies at the University of Dar es Salaam. Specifically, ARIS allows Staff and Students of the UDSM to manage their management tasks online. Here is an example of what ARIS can do:

#### For Students:

- Register for Courses online
- View Course Progress and Results

### For Teaching Staff:

- View list of Students per Course
- Publish Course Results
- Track Students' Progress

#### Other:

- Accommodation Management
- Payment Management
- Degree Configuration
- Postgraduate Online Application service
- Time table system and other web-based systems like iLab and library information system (AdLib)

#### 3.6.3 Information Systems Supporting Research

Some of the systems are the Research Repository of the University of Dar es Salaam, which is an online/digital collection of research and publications from the UDSM. It serves the self-archive function for published work of UDSM's staff in various publication media worldwide. The Research Repository collects, preserves and avails publications and conference papers, journals, books and other outputs created by the UDSM's researchers. Researchers can upload their CVs while simultaneously updating their profiles. Participation in the UDSM's Research Repository helps to ensure that publications are more visible and highly cited. Moreover, the research information management system continues being developed for enhanced performance.

Other information systems which support research are as follows:

- UDSM Journal System, a hosting media for UDSM approved journals owned by various UDSM units:
- Research Projects Registration System, which the UDSM's staff use to register their research projects; and
- Consultancy Registration System, which the UDSM's staff use to register their consultancy projects.

Apart from these information systems, the UDSM through the University of Dar es Salaam Library subscribes to various well-known international Journals and/or e-resources. Some of these are the following:

Ebscohost

- Wiley Online Library
- Nature Science and Education
- Emerald Insight
- Tylor & Francis Online
- Springer Link

For open access the following e-resources are available:

- Research4Life
- JSTOR
- IMF Library

For plagiarism checking in publications, UDSM has subscribed to Turnitin Anti-plagiarism software www.turnitin.com

# 3.6.4 Information Systems Supporting Management and Administration

Apart from the services related to the core functions of the University, that is, teaching, research, and public service, which have received considerable ICT support, the supporting functions and related services at the UDSM, which have received a considerable degree of automation, include Accounting and Financial Management, Payroll, Human Resource, Stock Control and equipment/asset management which are all automated and integrated in a single database—the VOTE BOOK system.

VOTE BOOK is an in-house developed piece of software, which has been in use for supporting services since 2009, when the UDSM deregistered from and abandoned the use of SCALA, a proprietary FIS.

The University also uses an online Open Performance Review and Appraisal System (OPRAS), for staff performance assessments and appraisal in line with the country's Civil Service Establishment.

#### 3.6.5 ICT Infrastructure Capacity

Currently, the UDSM has two Internet links, one through the SEACOM Company with a capacity of STM1 i.e., 155Mbps; and another through the TERNET Consortium with a capacity of 150Mbps. Hence the total capacity of the internet link is 305Mbps.

## 3.7 Consultancy and Services

Conducting consultancy is one of the major functions of the University of Dar es Salaam. In this regard, the University conducts consultancy services in order to ensure that its expertise benefits the community and serves as a means for the University's income generation. Through the Directorate of Public Services, the University ensures that consultancy services are offered to the community with the highest level of professionalism, ethical considerations and integrity. In this regard, the University has policy and regulations in place to guide the conduct of consultancy services. Moreover, every consultancy work is registered in the Consultancy Management System for easy monitoring.

### 3.7.1 Consultancy Projects and Value

The number of consultancy projects registered has increased from 120 in 2015/2016 to 145 projects in the 2019/2020 and then drop to 99 in 2020/2021 academic year, as Figure 37 illustrates. Similarly, the value of consultancy projects has increased from TZS 6.92 billion in 2015/2016 to TZS 15.11 billion in the 2019/2020 and drops to 4.19 billion in 2020/2021 academic year as Figure 38 further indicates. The increase in the volume and value of the UDSM's consultancy projects may be attributable to increased internal controls of consultancy projects such as the introduction of the online Consultancy Management System and increased community trust in the UDSM. The decrease in the value and number of consultancy projects in 2020/21 may be attributed to the Covid-19 endemic. Detailed data on the consultancy value is presented in Table B89 in Appendix B.

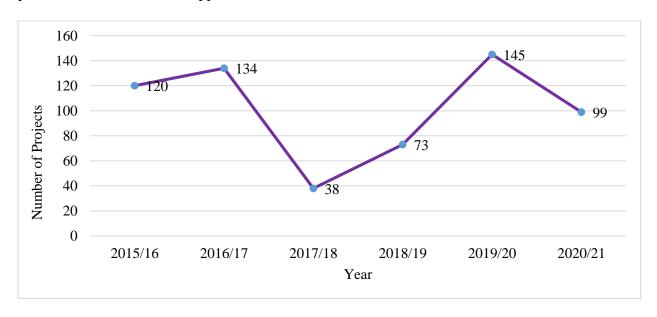


Figure 37: UDSM MJNM Campus consultancy projects

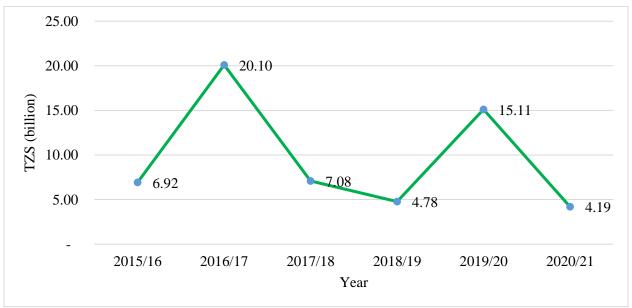


Figure 38: UDSM MJNM Campus consultancy value

4 FINANCIAL RESOURCES AND STUDENTS ACCOMMODATION

### 4.1 Budget Performance

One of the pillars that would enable the University to realise its Vision 2061 is the availability and sustainability of resources. Annual budgets that are endorsed by the University Council (for UDSM MJMN Campus), the respective College Boards (for DUCE and MUCE) and submitted to the Government for final approval cover costs for personnel emoluments, capital development, and other operating costs. In the recent years, the Government has been approving only around 90 percent of the Council/College Board budgets request, and the average actual receipts have been up to 75 percent of the Government approved budget (see Figure 39). In the 2018/2019 fiscal year, the Government paid all the long overdue salary and other benefits arrears, thus making an overshoot of the Government-approved against Council requested budget to 103 percent as Figure 39 illustrates. The Government has also been supporting full Personnel Emolument budget and partial capital development budget for the construction of the halls of residence, office buildings, lecture theatres, and rehabilitation of various infrastructures whenever funds are available. To appreciate the Government's support, the University has been allocating 60 percent of its internal revenue for operational activities and the remaining 40 percent to supporting the rehabilitation, expansion of the UDSM's infrastructure and other development expenditures. In fact, the University continues to implement cost-cutting measures and diversifying income-generating activities as stated in Section 4.3 of the UDSM's Vision 2061. Figure 40, Figure 41 and Figure 42 depict the financing trend of the UDSM MJNM Campus' budget, those of the two Constituent Colleges' budgets, and the actual receipts. Details of the UDSM's financial performances appear in tables C1 - C8 in Appendix C.

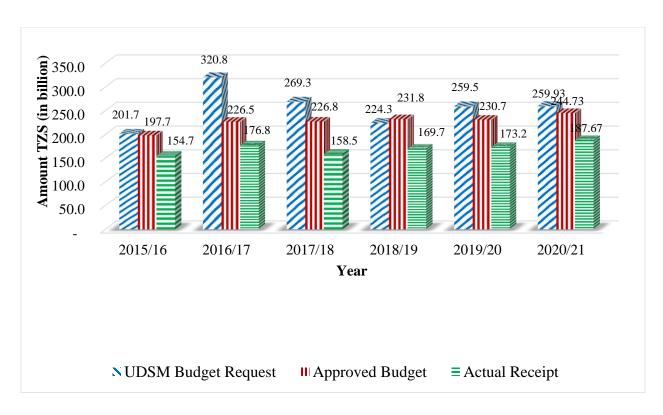


Figure 39: UDSM budget request, Government approved budgets and actual receipt

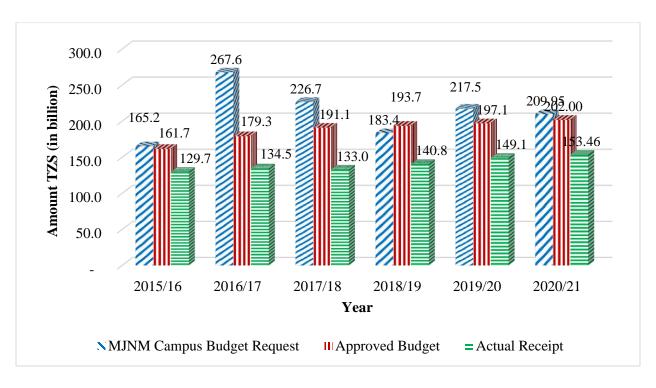


Figure 40: MJNMC Council budget request, Government approved budgets and actual receipt

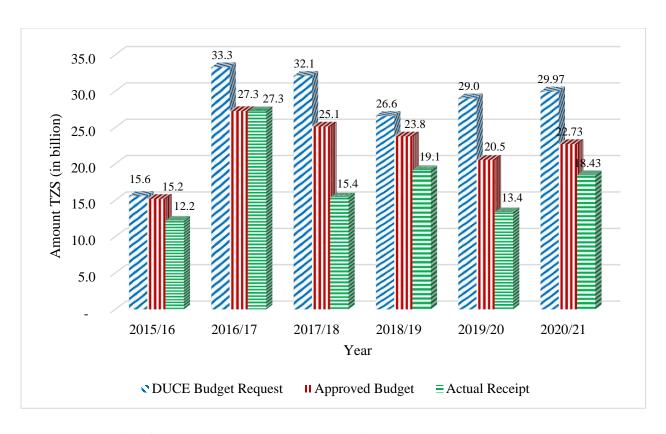


Figure 41: DUCE College Board budget request, Government approved budgets and actual receipts

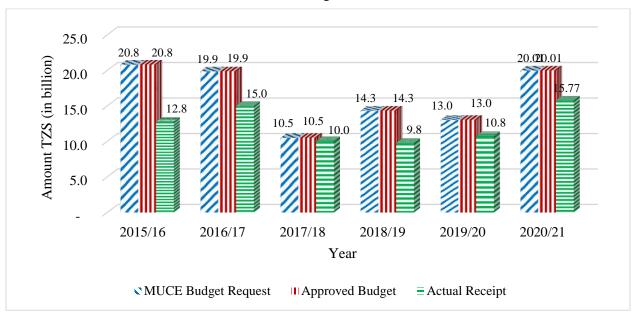


Figure 42: MUCE College Board budget request, Government approved budgets and actual receipts

#### 4.2 Internally-generated Income

Figure 43, Figure 44 and Figure 45 detail the income generated per annum at the MJNM Campus, DUCE and MUCE, respectively from 2015/2016 to the 2020/2021 academic year.

Internally-generated income for the MJNM Campus has increased by 55 percent from TZS 32.69 billion in 2017/2018 to TZS 50.64 billion in the 2020/2021 academic year as indicated in Figure 43. The increase in internally-generated income is attributable to the rise in the number of admitted students and strengthening of revenue collection measures.

Internally-generated revenue for MUCE has increased by 16 percent from TZS 5.89 billion in 2017/2018 to TZS 6.85 billion in the 2019/2020 academic year as Figure 45 illustrates. The increase in the amount of internally-generated funds is attributable to the same reasons outlined above.

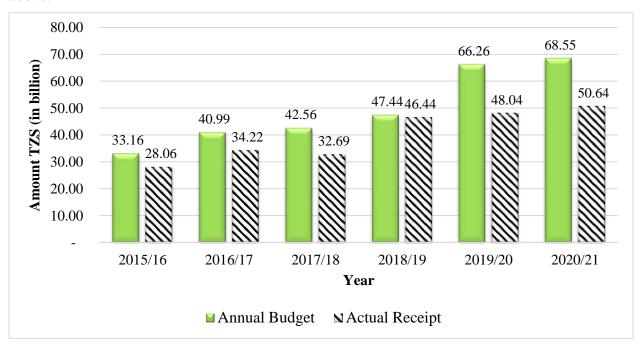


Figure 43: MJNM Campus' internal income budget and receipt

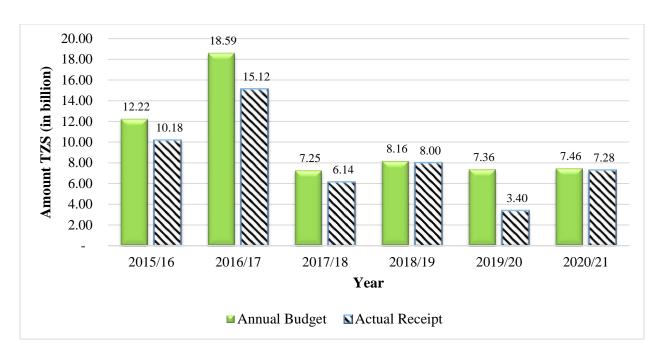


Figure 44: DUCE's internal income budget and receipt

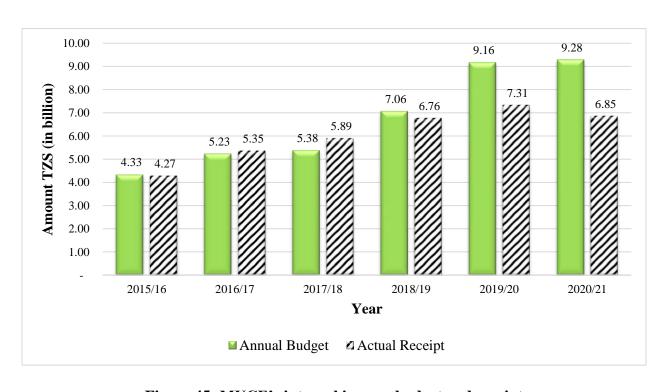


Figure 45: MUCE's internal income budget and receipt

#### 4.3 Students' Accommodation Facilities

University students have a free choice to stay in University hostels or rent accommodation in private hostels, residential houses or apartments located in the neighbourhood. With 39,034 students' enrolment for the 2020/2021 academic year, the University accommodation capacity available is to cater for only 35 percent of the population. The University recognises that the type of accommodation at the disposal of its students affects the overall learning process and, eventually, the quality of graduates. The prevailing accommodation status places unavoidable need to rehabilitate the halls of residences currently available in addition to developing more facilities in the spirit of further enhancing the quality of learning. Table C9 in Appendix C provides the 2020/2021 academic year enrolment figures, installed capacity for students' accommodation and actual occupancy. Details of accommodation at the MJKNM Campus and the two constituent colleges of DUCE and MUCE are presented in tables C10 to C12 in Appendix C.

## 5 CONCLUSION

The Facts and Figures Report contains information, which will serve a multi-pronged purpose for the University as well as its diverse stakeholders and publics. The report presents a composite picture of the University of Dar es Salaam from 2015/2016 to the 2020/2021 academic year regarding programmes on offer and students' profiles, staff profiles, research and publications, library services, ICT services, consultancy services, financial resources and students' accommodation. Such an array of data can help the University in decision-making in respect of any arising challenges and prioritisation of tackling these challenges based on available resources, innovation and the University's time-tested expertise. The report further provides a synopsis of the extent to which the University has been implementing its core functions with respect to the UDSM's Vision 2061 and its multi-faceted strategic plans congruent with its status as a comprehensive University in Tanzania, Africa and the world.

**6 APPENDICES** 

| 6.1 Appendix A: | : Tables for UDSM' | s Offered Progran | nmes and Student Profiles |
|-----------------|--------------------|-------------------|---------------------------|
|                 |                    |                   |                           |
|                 |                    |                   |                           |

# 6.1.1 Programmes Offered by UDSM

Table A1: Number of Programmes Offered by UDSM, 2020 /2021

| G A I |            | G 188        | D. 1    | <b>D</b> 1 1 | PG      | 3.5     | DI D | m . 1 |
|-------|------------|--------------|---------|--------------|---------|---------|------|-------|
| S/N   | Unit       | Certificates | Diploma | Bachelors    | Diploma | Masters | PhD  | Total |
| 1     | CoAF       |              |         | 5            |         | 6       | 6    | 17    |
| 2     | CoET       |              |         | 10           | 6       | 24      | 17   | 57    |
| 3     | CoHU       | 1            | 1       | 18           |         | 18      | 11   | 49    |
| 4     | CoICT      | 1            | 1       | 6            | 1       | 14      | 10   | 33    |
| 5     | CoNAS      |              |         | 13           | 1       | 18      | 14   | 45    |
| 6     | CoSS       |              |         | 8            |         | 22      | 11   | 41    |
| 7     | IDS        |              |         | 1            |         | 4       | 1    | 6     |
| 8     | IKS        |              |         | 1            |         | 2       | 2    | 5     |
| 9     | IMS        |              |         | 1            |         | 3       | 2    | 6     |
| 10    | IRA        |              |         |              |         | 2       | 2    | 4     |
| 11    | CCCS       |              |         |              |         | 2       | 1    | 3     |
| 12    | SJMC       | 1            | 1       | 3            | 1       | 2       | 1    | 8     |
| 13    | SoAF       |              |         | 1            |         | 2       | 2    | 5     |
| 14    | SoED       |              |         | 5            | 1       | 7       | 2    | 15    |
| 15    | SoMG       |              |         | 9            |         | 6       | 4    | 19    |
| 16    | UDBS       |              |         | 7            |         | 6       | 3    | 16    |
| 17    | UDSM-MCHAS |              |         | 1            |         |         |      | 1     |
| 18    | UDSM-MRI   | 12           | 6       |              |         |         |      | 17    |
| 19    | UDSoEC     |              |         | 2            |         | 3       | 2    | 7     |
| 20    | UDSoL      | 1            |         | 2            |         | 10      | 1    | 14    |
| 21    | DUCE       |              |         | 5            | 1       | 7       |      | 13    |
| 22    | MUCE       |              |         | 5            | 1       | 6       |      | 12    |
| 23    | Total      | 16           | 9       | 103          | 12      | 164     | 92   | 396   |

**Source:** DUS and DPGS Offices

# 6.1.2 Details of the Programmes Offered by UDSM for the 2020/2021 Academic Year

## **6.1.2.1 Undergraduate Programmes**

# **6.1.2.1.1** Certificate Programmes

**College of Humanities (CoHU)** 

1. Certificate in Sign Language Interpretation

### **College of Information and Communication Technologies (CoICT)**

1 Certificate in Computer Science

### **School of Journalism and Mass Communication (SJMC)**

1. Certificate in Journalism

#### **UDSM School of Law (UDSoL)**

1. Certificate in Law

### **University of Dar Es Salaam Mineral Resources Institute (UDSM - MRI)**

- 1. Basic Technician Certificate in Mining Engineering
- 2. Technician Certificate in Mining Engineering
- 3. Basic Technician Certificate in Mineral Processing Engineering
- 4. Technician Certificate in Mineral Processing Engineering
- 5. Basic Technician Certificate in Environmental Engineering and Management in Mines
- 6. Technician Certificate in Environmental Engineering and Management in Mines
- 7. Basic Technician Certificate in Geology and Mineral Exploration
- 8. Technician Certificate in Geology and Mineral Exploration
- 9. Basic Technician Certificate in Petroleum Geosciences
- 10. Technician Certificate in Petroleum Geosciences
- 11. Basic Technician Certificate in Land and Mine Surveying
- 12. Technician Certificate in Land and Mine Surveying

#### **6.1.2.1.2 Diploma Programmes**

### **College of Humanities (CoHU)**

1. Diploma in Chinese Language

### **College of Information and Communication Technologies (CoICT)**

1. Diploma in Computer Science

### **School of Journalism and Mass Communication (SJMC)**

1. Diploma in Journalism

### University of Dar Es Salaam Mineral Resources Institute (UDSM - MRI)

- 1. Diploma in Geology and Mineral Exploration
- 2. Diploma in Petroleum Geosciences
- 3. Diploma in Mining Engineering
- 4. Diploma in Mineral Processing Engineering
- 5. Diploma in Environmental Engineering and Management in Mines
- 6. Diploma in Land and Mine Surveying

#### **6.1.2.1.3** Bachelor's Degree Programmes

### **College of Agricultural Sciences and Fisheries Technology (CoAF)**

- 1 Bachelor of Science in Food Science and Technology
- 2 Bachelor of Science in Beekeeping Science and Technology
- 3 Bachelor of Science in Agricultural Engineering and Mechanization
- 4 Bachelor of Science in Agricultural and Natural Resources Economics and Business
- 5 Bachelor of Science in Crop Science and Technology

#### **College of Engineering and Technology (CoET)**

- 1 Bachelor of Science in Chemical and Processing Engineering
- 2 Bachelor of Science in Electrical Engineering
- 3 Bachelor of Science in Textile Engineering
- 4 Bachelor of Science in Textile Design and Technology
- 5 Bachelor of Science in Mechanical Engineering
- 6 Bachelor of Science in Industrial Engineering
- 7 Bachelor of Science in Civil Engineering
- 8 Bachelor of Architecture
- 9 Bachelor of Science in Quantity Surveying
- 10 Bachelor of Science in Geomatics

### **College of Humanities (CoHU)**

- 1. Bachelor of Arts in Archaeology
- 2. Bachelor of Arts in Archaeology and History
- 3. Bachelor of Arts in Heritage Management
- 4. Bachelor of Arts in History
- 5. Bachelor of Arts in Language Studies
- 6. Bachelor of Arts in Literature
- 7. Bachelor of Arts with Education
- 8. Bachelor of Arts in History and Political Science
- 9. Bachelor of Arts in Philosophy and Ethics
- 10. Bachelor of Arts in Music
- 11. Bachelor of Arts in Film and Television Arts
- 12. Bachelor of Arts in Art and Design
- 13. Bachelor of Arts in Theatre Arts
- 14. Bachelor of Arts in Archaeology and Geography
- 15. Bachelor of Arts with Education (Chinese and English Language)
- 16. Bachelor of Arts in Diplomatic and Military History
- 17. Bachelor of Arts in Communication Studies
- 18. Bachelor of Arts in History Cultural Heritage Management and Tourism

#### **College of Information and Communication Technology (CoICT)**

- 1. Bachelor of Science in Computer Science
- 2. Bachelor of Science in Electronic Science and Communication
- 3. Bachelor of Science in Computer Engineering and Information Technology

- 4. Bachelor of Science in Telecommunications Engineering
- 5. Bachelor of Science in Electronics Engineering
- 6. Bachelor of Science in Business Information Technology

### **College of Natural and Applied Sciences (CoNAS)**

- 1. Bachelor of Science in Actuarial Sciences
- 2. Bachelor of Science in Applied Zoology
- 3. Bachelor of Science in Botanical Sciences
- 4. Bachelor of Science in Chemistry
- 5. Bachelor of Science in Microbiology
- 6. Bachelor of Science in Molecular Biology and Biotechnology
- 7. Bachelor of Science in Wildlife Science and Conservation
- 8. Bachelor of Science with Education
- 9. Bachelor of Science in Petroleum Chemistry
- 10. Bachelor of Science in Meteorology
- 11. Bachelor of Science in Mathematics and Statistics
- 12. Bachelor of Science in Chemistry and Physics
- 13. Bachelor of Science in Applied Microbiology and Chemistry

### **College of Social Sciences (CoSS)**

- 1. Bachelor of Arts in Geography and Environmental Studies
- 2. Bachelor of Arts in Political Science and Public Administration
- 3. Bachelor of Arts in Sociology
- 4. Bachelor of Arts in Statistics
- 5. Bachelor of Arts in Library Information Studies
- 6. Bachelor of Arts in Psychology
- 7. Bachelor of Arts in Anthropology
- 8. Bachelor of Social Work

### **School of Journalism and Mass Communication (SJMC)**

- 1. Bachelor of Arts in Journalism
- 2. Bachelor of Arts in Mass Communication
- 3. Bachelor of Arts in Public Relations and Advertising

### School of Aquatic Science and Fisheries Technology (SoAF)

1. Bachelor of Science in Aquatic Sciences and Fisheries

### **School of Education (SoED)**

- 1. Bachelor of Education in Adult and Community Education
- 2. Bachelor of Education in Commerce
- 3. Bachelor of Education in Early Childhood Education
- 4. Bachelor of Education in Physical Education and Sport Sciences
- 5. Bachelor of Education in Psychology

#### **School of Mines and Geosciences (SoMG)**

- 1. Bachelor of Science in Engineering Geology
- 2. Bachelor of Science in Geology
- 3. Bachelor of Science with Geology
- 4. Bachelor of Science in Petroleum Geology
- 5. Bachelor of Science in Geology and Geothermal Resources
- 6. Bachelor of Science in Mining Engineering
- 7. Bachelor of Science in Geophysics
- 8. Bachelor of Science in Petroleum Engineering
- 9. Bachelor of Science in Metallurgy and Mineral Processing Engineering

### **University of Dar es Salaam Business School (UDBS)**

- 1. Bachelor of Commerce in Accounting
- 2. Bachelor of Commerce in Banking and Financial Services
- 3. Bachelor of Commerce in Finance
- 4. Bachelor of Commerce in Human Resources Management
- 5. Bachelor of Commerce in Marketing
- 6. Bachelor of Commerce in Tourism Management
- 7. Bachelor of Business Administration (Evening)

### **UDSM-Mbeya College of Health and Allied Sciences (UDSM-MCHAS)**

1. Doctor of Medicine

#### **University of Dar Es Salaam School of Economics (UDSoEC)**

- 1. Bachelor of Arts in Economics
- 2. Bachelor of Arts in Economics and Statistics

### University of Dar es Salaam School of Law (UDSoL)

- 1. Bachelor of Arts in Law Enforcement
- 2. Bachelor of Laws

### **Institute of Development Studies (IDS)**

1. Bachelor of Arts in Development Studies

### **Institute of Kiswahili Studies (IKS)**

1. Bachelor of Arts in Kiswahili

#### **Institute of Marine Sciences (IMS)**

1. Bachelor of Science in Marine Sciences

#### Dar es Salaam University College of Education (DUCE)

- 1. [DUCE] Bachelor of Arts with Education
- 2. [DUCE] Bachelor of Science with Education
- 3. [DUCE] Bachelor of Education in Arts

- 4. [DUCE] Bachelor of Education in Science
- 5. [DUCE] Bachelor of Arts in Disaster Risk Management

#### Mkwawa University College of Education (MUCE)

- 1. [MUCE] Bachelor of Arts with Education
- 2. [MUCE] Bachelor of Science with Education
- 3. [MUCE] Bachelor of Education in Arts
- 4. [MUCE] Bachelor of Education in Science
- 5. [MUCE] Bachelor of Science in Chemistry

# **6.1.2.2 Postgraduate programmes**

### **6.1.2.2.1 Postgraduate Diploma Programmes**

#### College of Engineering and Technology (CoET)

- 1. Postgraduate Diploma in Civil Engineering (PGD Eng.)
- 2. Postgraduate Diploma in Mechanical Engineering
- 3. Postgraduate Diploma in Chemical and Process Engineering
- 4. Postgraduate Diploma in Environmental Engineering
- 5. Postgraduate Diploma in Electrical Power Engineering
- 6. Postgraduate Diploma in Engineering Management

# **College of Information and Communication Technologies (CoICT)**

1. PGD in Electronics Engineering and Information Technology

### **College of Natural and Applied Sciences (CoNAS)**

1. Postgraduate Diploma in Meteorology

### **School of Journalism and Mass Communication (SJMC)**

1. Postgraduate Diploma in Mass Communication

#### **University of Dar es Salaam School of Education (SoED)**

1. Postgraduate Diploma in Education (PGDE)

#### Dar es Salaam University College of Education (DUCE)

1. Postgraduate Diploma in Education (PGDE)

### Mkwawa University College of Education (MUCE)

1. Postgraduate Diploma in Education (PGDE)

#### **6.1.2.2.2** Master's Degree Programmes

### **College of Agricultural Sciences and Fisheries Technology (CoAF)**

- 1. Master of Science in Integrated Food Security (Coursework and Dissertation)
- 2. Master of Science in Food Science and Technology (Thesis)
- 3. Master of Science in Beekeeping Science and Technology (Thesis)
- 4. Master of Science in Agricultural Economics and Business (Thesis)
- 5. Master of Science in Agricultural Engineering (Thesis)
- 6. Master of Science in Cop Science and Technology (Thesis)

### **College of Engineering and Technology (CoET)**

- 1. Master of Science in Water Resources Engineering (Coursework and Dissertation)
- 2. Master of Science in Highway Engineering, MSc (HE) (Coursework and Dissertation)
- 3. Master of Science in Structural Engineering, (MSc STE) (Coursework and Dissertation)
- 4. Master of Science in Construction Management, (MSc CM) (Coursework and Dissertation)
- 5. Master of Integrated Water Resources Management, (MIWRM) (Coursework and Dissertation)
- 6. Master of Integrated Sanitation Management, (MISM) (Coursework and Dissertation)
- 7. Master of Science in Production Engineering, (MSc PE) (Coursework and Dissertation)
- 8. Master of Science in Energy Engineering, (MSc EN) (Coursework and Dissertation)
- 9. Master of Science in Renewable Energy, (MSc RE) (Coursework and Dissertation)
- 10. Master of Engineering Management, (MEM) (Coursework and Dissertation)
- 11. Masters of Science in Engineering (Materials) (Thesis)
- 12. Master of Science in Power Electronics and Electrical Drives (Coursework and Dissertation)
- 13. Master of Science in Power Systems and High Voltages Engineering (Coursework and Dissertation)
- 14. Master of Science in Oil and Gas Technology (MSc. OGT) (Coursework and Dissertation)
- 15. Master of Science Chemical Engineering (Coursework and Dissertation)
- 16. Master of Science in Chemical Engineering (Thesis)
- 17. Master of Science in Electrical Engineering (Thesis)
- 18. Master of Science in in Civil Engineering (Thesis)
- 19. Master of Science in Structural Engineering (Thesis)
- 20. Master of Science in Integrated Environmental Management (MSc. IEM) Offered jointly with the College of Natural and Applied Sciences (CoNAS) (Coursework and Dissertation)
- 21. Master of Science in Construction Management (Thesis)
- 22. Master of Science in Water Resources Engineering (Thesis)
- 23. Master of Science in Transportation Engineering (Thesis)
- 24. Master of Integrated Water Resources Management (Thesis)

### **College of Humanities (CoHU)**

- 1. Master of Arts in History (Course work and Dissertation)
- 2. Master of Arts in History (Thesis)
- 3. Master of Arts in Archaeology (Course work and Dissertation)
- 4. Master of Arts in Archaeology (Thesis)
- 5. Master of Arts in Heritage Management (Course work and Dissertation)
- 6. Master of Arts in Heritage Management (Thesis)
- 7. Master of Arts in Fine Arts (Course work and Dissertation)
- 8. Master of Arts in Fine Arts (Thesis)
- 9. Master of Arts in Music (Course work and Dissertation)
- 10. Master of Arts in Music (Thesis)
- 11. Master of Arts in Theatre (Course work and Dissertation)
- 12. Master of Arts in Theatre (Thesis)
- 13. Master of Arts in Linguistics (Course work and Dissertation)
- 14. Master of Arts in Linguistics (Thesis)
- 15. Master of Arts in Literature (Course work and Dissertation)
- 16. Master of Arts in Literature (by thesis)
- 17. Master of Arts in Ethics of Governance and Public Service (Course work and Dissertation)
- 18. Master of Arts in Ethics of Governance and Public Service (Thesis)

### **College of Information and Communication Technologies (CoICT)**

- 1. Master of Science in Computer Science (Coursework and Dissertation)
- 2. Master of Science in Computer Science (Thesis)
- 3. Master of Science in Electronics Science and Communication (Thesis)
- 4. Master of Science in Health Informatics (Coursework and Dissertation)
- 5. Master of Science in Electronics Engineering and Information Technology (Thesis)
- 6. Master of Science in Electronics Engineering and Information Technology (Coursework and Dissertation)
- 7. Master of Science in Telecommunications Engineering (Coursework and Dissertation)
- 8. Master of Science in Telecommunications Engineering (Thesis)
- 9. Master of Science in Communication and Networking Engineering (Coursework and Dissertation)
- 10. Master of Science in Communication and Networking Engineering (Thesis)
- 11. Master of Science in Information Systems Management (Coursework and Dissertation)
- 12. Master of Science in Information Systems Management (Thesis)
- 13. Master of Science in Computer and IT Systems Engineering (Coursework and Dissertation)
- 14. Master of Science in Data Science (Coursework and Dissertation)

### **College of Natural and Applied Sciences (CoNAS)**

- 1. Master of Science in Chemistry (Coursework and Dissertation)
- 2. Master of Science in Biochemistry (Coursework and Dissertation)

- 3. Master of Science in Applied Botany (Coursework and Dissertation)
- 4. Master of Physics (Coursework and Dissertation)
- 5. Master of Science with Education (Coursework and Dissertation)
- 6. Master of Science in Mathematical Modelling (Coursework and Dissertation)
- 7. Master of Science in mathematics (Coursework and Dissertation)
- 8. Master of Science in Biodiversity Conservation (Coursework and Dissertation)
- 9. Master of Science in Applied Zoology (Coursework and Dissertation)
- 10. Master of Science in Biotechnology (Thesis)
- 11. Master of Science in Microbiology (Thesis)
- 12. Master of Science in Molecular Biology (Thesis)
- 13. Master of Science in Molecular Biology and Biotechnology (Thesis)
- 14. Master of Science in Chemistry (Thesis)
- 15. Master of Science in Physics (Thesis)
- 16. Master of Science in Wildlife Ecology (Thesis)
- 17. Master of Science in Applied Microbiology (Thesis)
- 18. Master of Science in Applied Botany (Thesis)

### **College of Social Sciences (CoSS)**

- 1. Master of Arts in Geography and Environmental Management (Coursework and Dissertation)
- 2. Master of Arts in Geography and Environmental Management (Thesis)
- 3. Master of Arts in Political Science (Coursework and Dissertation)
- 4. Master of Arts in Political Science (Thesis)
- 5. Master of Arts in Public Administration (Coursework and Dissertation)
- 6. Master of Arts in Public Administration (Thesis)
- 7. Master of Arts in Strategic and Peace Studies (Coursework and Dissertation)
- 8. Master of Science in Statistics (Coursework and Dissertation)
- 9. Master of Science in Statistics (Thesis)
- 10. Master of Arts in Sociology (Coursework and Dissertation)
- 11. Master of Arts in Sociology (Thesis)
- 12. Master of Arts in Demography (Coursework and Dissertation)
- 13. Master of Arts in Demography (Thesis)
- 14. Master of Arts in Information Studies (Coursework and Dissertation)
- 15. Master of Arts in Information Studies (Coursework and Dissertation)
- 16. Master of Arts in Information Studies (Thesis)
- 17. Master of Arts in Project Planning and Management (Coursework and Dissertation)
- 18. Master of Research and Public Policy (MRPP) (Coursework and Dissertation)
- 19. Master of Public Health (MPH) (Coursework and Dissertation)
- 20. Master of Science in Geographical Information Systems (MSc GIS) (Coursework and Dissertation)
- 21. Master of Arts in Records and Archives Management (Coursework and Dissertation)
- 22. Master of Arts in Records and Archives Management (Thesis)

#### **School of Journalism and Mass Communication (SJMC)**

- 1. Master of Arts in Mass Communication (Coursework and Dissertation)
- 2. Master of Arts in Mass Communication (Thesis)

### School of Aquatic Science and Fisheries Technology (SoAF)

- 1. Master of Science in Fisheries and Aquaculture (Coursework and Dissertation)
- 2. Master of Science in Aquatic Sciences (Thesis)

#### **University of Dar es Salaam School of Education (SoED)**

- 1. Master of Arts in Education (Coursework and Dissertation)
- 2. Master of Arts in Education (Thesis)
- 3. Master of Arts in Applied Social Psychology (MAASP) (Coursework and Dissertation)
- 4. Master of Education in Science Education (Coursework and Dissertation)
- 5. Master of Educational Management and Administration (MEMA) (Coursework and Dissertation)
- 6. Master of Education in Language Education (Coursework and Dissertation)
- 7. Master of Education in Physical Education and Sport Sciences (Coursework and Dissertation)

#### **School of Mines and Geosciences (SoMG)**

- 1. Master of Science in Petroleum Geology (Coursework and Dissertation)
- 2. Master of Science in Petroleum Engineering (Coursework and Dissertation)
- 3. Master of Science in Petroleum Engineering (Thesis)
- 4. Master of Science in Geology (Thesis)
- 5. Master of Science in Mining Engineering (Mineral Economics) (Coursework and Dissertation)
- 6. Master of Science in Mining Engineering (Mineral Economics) (Thesis)

#### **University of Dar es Salaam Business School (UDBS)**

- 1. Master of Business Administration (MBA) (Coursework and Dissertation)
- 2. Master of International Trade (MIT) (Coursework and Dissertation)
- 3. Master in Entrepreneurship and Enterprise Development (Coursework and Dissertation)
- 4. Master of Science in International Transport and Logistics (Coursework and Dissertation)
- 5. Master of International Business (MIB) (Coursework and Dissertation)
- 6. Master of Finance and Accounting in Oil and Gas (Coursework and Dissertation)

### **University of Dar Es Salaam School of Economics (UDSoEC)**

- 1. Master of Arts in Economics (Coursework and Dissertation)
- 2. Master of Arts in Economics (Thesis)
- 3. Master of Arts in Applied Economics (Coursework and Dissertation)

### **University of Dar es Salaam School of Law (UDSoL)**

- 1. Master of Laws (LL.M) (Coursework and Dissertation)
- 2. Master of Arts in Revenue Law and Administration (Taught)
- 3. Master of Laws in Corporate and Commercial Law (Taught LL.M.)
- 4. Master of Laws in Taxation (Taught LL.M.)
- 5. Master of Migration and Refugee Law (Taught LL.M.)
- 6. Master of Laws in Procedural Law and International Legal Practice (Taught LL.M.)
- 7. Master of Laws in Intellectual Property Law (Taught LL.M.)
- 8. Master of Intellectual Property (Taught)
- 9. Master of Laws in Oil and Gas (Taught LL.M.)
- 10. Master of Laws in Regional Integration and EAC Law (Taught LL.M.)

#### **Institute of Development Studies**

- 1. Master of Arts in Development Studies (Coursework and Dissertation)
- 2. Master of Arts in Development Management (Coursework and Dissertation)
- 3. Master of Arts in Gender Studies (Coursework and Dissertation)
- 4. Master of Arts in Development Studies (Thesis)

#### **Institute of Kiswahili Studies (IKS)**

- 1. Master of Arts in Kiswahili (Coursework and Dissertation)
- 2. Master of Arts in Kiswahili (Thesis)

#### **Institute of Marine Sciences (IMS)**

- 1. Master of Science in Marine Sciences (Coursework and Dissertation)
- 2. Master of Science in Marine Sciences (Thesis)
- 3. Master of Science in Sustainable Fisheries Management (Coursework and Dissertation)

### **Institute of Resource Assessment (IRA)**

- 1. Master of Science in Natural Resource Assessment and Management (Coursework and Dissertation)
- 2. Master of Science in Natural Resource Assessment and Management (Thesis)

### **Centre for Climate Change Studies (CCCS)**

- 1. Master of Science in Climate Change and Sustainable Development (Coursework and Dissertation)
- 2. Master of Science in Climate Change and Sustainable Development (Thesis)

### Dar es Salaam University College of Education (DUCE)

- 1. [DUCE] Master of Arts with Education (Coursework and Dissertation)
- 2. [DUCE] Master of Science with Education (Coursework and Dissertation)
- 3. [DUCE] Master of Arts in Public Administration (Coursework and Dissertation)

- 4. [DUCE] Master of Education in Educational Leadership and Policy Studies (Coursework and Dissertation)
- 5. [DUCE] Master of Education in Curriculum Studies (Coursework and Dissertation)
- 6. [DUCE] Master of Science in Environmental Biology (Coursework and Dissertation)
- 7. [DUCE] Master Of Arts in Development Evaluation (MADE) (Coursework and Dissertation)

### Mkwawa University College of Education (MUCE)

- 1. [MUCE] Master of Science with Education (Biology & Chemistry Stream) (Coursework and Dissertation)
- 2. [MUCE] Master of Arts with Education (Geography Stream) (Coursework and Dissertation)
- 3. [MUCE] Master of Science in Applied Zoology (Thesis)
- 4. [MUCE] Master of Science in Applied Botany (Thesis)
- 5. [MUCE] Master of Science in Natural Resources and Human Security Studies (Coursework and Dissertation)
- 6. [MUCE] Master of Science in in Mathematical Modelling (Coursework and Dissertation)

### 6.1.2.2.3 PhD Programmes

### **College of Agricultural Sciences and Fisheries Technology (CoAF)**

- 1. Doctor of Philosophy (PhD) in Food Science and Technology (Thesis)
- 2. Doctor of Philosophy (PhD) in Beekeeping Science and Technology (Thesis)
- 3. Doctor of Philosophy (PhD) in Agricultural Economics and Business (Thesis)
- 4. Doctor of Philosophy (PhD) in Agricultural Engineering (Thesis)
- 5. Doctor of Philosophy (PhD) in Integrated Food Security (Coursework and Dissertation)
- 6. Doctor of Philosophy (PhD) in Crop Science and Technology (Thesis)

#### **College of Engineering and Technology (CoET)**

- 1. Doctor of Philosophy (PhD) in Chemical Engineering (Thesis)
- 2. Doctor of Philosophy (PhD) in Electrical Engineering (Thesis)
- 3. Doctor of Philosophy (PhD) in Highway Engineering (Thesis)
- 4. Doctor of Philosophy (PhD) in Mechanical Engineering (Thesis)
- 5. Doctor of Philosophy (PhD) in Energy Engineering (Thesis)
- 6. Doctor of Philosophy (PhD) in Renewable Energy (Thesis)
- 7. Doctor of Philosophy (PhD) in Engineering Materials (Thesis)
- 8. Doctor of Philosophy (PhD) in Engineering Management (Thesis)
- 9. Doctor of Philosophy (PhD) in Civil Engineering (Thesis)
- 10. Doctor of Philosophy (PhD) in Structural Engineering (Thesis)
- 11. Doctor of Philosophy (PhD) in Transportation Engineering (Thesis)
- 12. Doctor of Philosophy (PhD) in Geotechnical Engineering (Thesis)
- 13. Doctor of Philosophy (PhD) in Construction Engineering (Thesis)
- 14. Doctor of Philosophy (PhD) in Water Resources Engineering (Thesis)

- 15. Doctor of Philosophy (PhD) in Integrated Sanitation Management (Thesis)
- 16. Doctor of Philosophy (PhD) in Integrated Sanitation Management (Coursework and Dissertation)
- 17. Doctor of Philosophy (PhD) in Hydrology and Geo- chemical Modelling (Coursework and Dissertation)

#### **College of Humanities (CoHU)**

- 1. Doctor of Philosophy (PhD) in History (Thesis)
- 2. Doctor of Philosophy (PhD) in Archaeology (Thesis)
- 3. Doctor of Philosophy (PhD) in Heritage Management (Thesis)
- 4. Doctor of Philosophy (PhD) in Fine Arts (Thesis)
- 5. Doctor of Philosophy (PhD) in Music (Thesis)
- 6. Doctor of Philosophy (PhD) in Theatre (Thesis)
- 7. Doctor of Philosophy (PhD) in Linguistics (Thesis)
- 8. Doctor of Philosophy (PhD) in Literature (Thesis)
- 9. Doctor of Philosophy (PhD) in Religious Studies (Thesis)
- 10. Doctor of Philosophy (PhD) in Comparative Religions (Thesis)
- 11. Doctor of Philosophy (PhD) in Philosophy (Thesis)

### **College of Information and Communication Technologies (CoICT)**

- 1. Doctor of Philosophy (PhD) in Computer Science (Thesis)
- 2. Doctor of Philosophy (PhD) in Information Systems Management (Thesis)
- 3. Doctor of Philosophy (PhD) in Health Informatics (Thesis)
- 4. Doctor of Philosophy (PhD) in Data Science (Thesis)
- 5. Doctor of Philosophy (PhD) in Electronics Science and Communication (Thesis)
- 6. Doctor of Philosophy (PhD) in Telecommunications Engineering (Thesis)
- 7. Doctor of Philosophy (PhD) in Electronics Engineering and Information Technology (Thesis)
- 8. Doctor of Philosophy (PhD) in Communication and Networking Engineering (Thesis)
- 9. Doctor of Philosophy (PhD) in Computer and IT Systems Engineering (Coursework and Dissertation)
- 10. Doctor of Philosophy (PhD) in Computer and IT Systems Engineering (Thesis)

#### **College of Natural and Applied Sciences (CoNAS)**

- 1. Doctor of Philosophy (PhD) in Environmental Sciences (Thesis)
- 2. Doctor of Philosophy (PhD) in Environmental Sciences (Coursework and Dissertation)
- 3. Doctor of Philosophy (PhD) in Mathematics (Coursework and Dissertation)
- 4. Doctor of Philosophy (PhD) in Molecular Biosciences (Coursework and Dissertation)
- 5. Doctor of Philosophy (PhD) in Biotechnology (Thesis)
- 6. Doctor of Philosophy (PhD) in Microbiology (Thesis)
- 7. Doctor of Philosophy (PhD) in Molecular Biology (Thesis)
- 8. Doctor of Philosophy (PhD) in Molecular Biology and Biotechnology (Thesis)
- 9. Doctor of Philosophy (PhD) in Mathematics (Thesis)

- 10. Doctor of Philosophy (PhD) in Botany (Thesis)
- 11. Doctor of Philosophy (PhD) in Chemistry (Thesis)
- 12. Doctor of Philosophy (PhD) in Physics (Thesis)
- 13. Doctor of Philosophy (PhD) in Zoology (Thesis)
- 14. Doctor of Philosophy (PhD) in Wildlife Ecology (Thesis)

### **College of Social Sciences (CoSS)**

- 1. Doctor of Philosophy (PhD) in Political Science (Coursework and Dissertation)
- 2. Doctor of Philosophy (PhD) Political Science (Thesis)
- 3. Doctor of Philosophy (PhD) in Public Administration (Coursework and Dissertation)
- 4. Doctor of Philosophy (PhD) in Public Administration (Thesis)
- 5. Doctor of Philosophy (PhD) in Geography (Coursework and Dissertation)
- 6. Doctor of Philosophy (PhD) in Geography (Thesis)
- 7. Doctor of Philosophy (PhD) in Sociology (Thesis)
- 8. Doctor of Philosophy (PhD) in Demography (Thesis)
- 9. Doctor of Philosophy (PhD) in Information Studies (Thesis)
- 10. Doctor of Philosophy (PhD) in Records and Archives Management (Thesis)
- 11. Doctor of Philosophy (PhD) in Statistics (Thesis)

### **School Journalism and Mass Communication (SJMC)**

1. Doctor of Philosophy in Journalism and Mass Communication (Thesis)

### School of Aquatic Science and Fisheries Technology (SoAF)

- 1. Doctor of Philosophy (PhD) in Aquatic Sciences (Coursework and Dissertation)
- 2. Doctor of Philosophy (PhD) in Aquatic Sciences (Thesis)

#### University of Dar es Salaam School of Education (SoED)

- 1. Doctor of Philosophy (PhD) in Education (Coursework and Dissertation)
- 2. Doctor of Philosophy (PhD) in Education (Thesis)

### School of Mines and Geosciences (SoMG)

- 1. Doctor of Philosophy (PhD) in Geology (Thesis)
- 2. Doctor of Philosophy (PhD) in Mining Engineering (Thesis)
- 3. Doctor of Philosophy (PhD) in Mineral Processing Engineering (Thesis)
- 4. Doctor of Philosophy (PhD) in Petroleum Engineering (Thesis)

# University of Dar es Salaam Business School (UDBS)

- 1. Doctor of Philosophy (PhD) in Business Administration (Thesis)
- 2. Doctor of Philosophy (PhD) in Management (Coursework and Dissertation)
- 3. Doctor of Philosophy (PhD) in Operations Research (Coursework and Dissertation)

### **University of Dar Es Salaam School of Economics (UDSoEC)**

- 1. Doctor of Philosophy (PhD) in Economics (Coursework and Dissertation)
- 2. Doctor of Philosophy (PhD) in Economics (Thesis)

### University of Dar es Salaam School of Law (UDSoL)

1. Doctor of Philosophy (PhD) in Law (Thesis)

### **Institute of Development Studies (IDS)**

1. Doctor of Philosophy (PhD) in Development Studies (Thesis)

### **Institute of Kiswahili Studies (IKS)**

- 1. Doctor of Philosophy (PhD) in Kiswahili (Coursework and Dissertation)
- 2. Doctor of Philosophy (PhD) in Kiswahili (Thesis)

#### **Institute of Marine Sciences (IMS)**

- 1. Doctor of Philosophy (PhD) in Marine Sciences (Thesis)
- 2. Doctor of Philosophy (PhD) in Applied Marine Sciences (Coursework and Dissertation)

### **Institute of Resource Assessment (IRA)**

- 1. Doctor of Philosophy (PhD) in Natural Resource Assessment and Management (Coursework and Dissertation)
- 2. Doctor of Philosophy (PhD) in Natural Resource Assessment and Management (Thesis)

### **Centre for Climate Change Studies (CCCS)**

1. Doctor of Philosophy (PhD) in Climate Change and Sustainable Development (Thesis)

# 6.1.3 Students' Profiles

**Table A2: UDSM First Year Registered Students** 

| Vaan    | C   | ertifica | te  | Ι   | )<br>jplom | a   |       | Bachelo | rs     |     | PGD |     | I     | Master | s     |     | PhD |     |       | Total |        |
|---------|-----|----------|-----|-----|------------|-----|-------|---------|--------|-----|-----|-----|-------|--------|-------|-----|-----|-----|-------|-------|--------|
| Year    | M   | F        | T   | M   | F          | T   | M     | F       | T      | M   | F   | T   | M     | F      | T     | M   | F   | T   | M     | F     | T      |
| 2015/16 | 311 | 113      | 424 | 53  | 6          | 59  | 5,958 | 2,521   | 8,479  | 60  | 100 | 160 | 1,190 | 807    | 1,997 | 223 | 106 | 329 | 7,795 | 3,653 | 11,448 |
| 2016/17 | 220 | 83       | 303 | 43  | 2          | 45  | 5,906 | 3,317   | 9,223  | 76  | 85  | 161 | 1,247 | 836    | 2,083 | 283 | 170 | 453 | 7,775 | 4,493 | 12,268 |
| 2017/18 | 54  | 61       | 115 | 31  | 61         | 92  | 4,682 | 6,780   | 11,462 | 158 | 162 | 320 | 1,185 | 818    | 2,003 | 224 | 199 | 423 | 6,334 | 8,081 | 14,415 |
| 2018/19 | 73  | 108      | 181 | 108 | 47         | 155 | 4,534 | 5,942   | 10,476 | 107 | 33  | 140 | 1,264 | 853    | 2,117 | 212 | 110 | 322 | 6,298 | 7,093 | 13,391 |
| 2019/20 | 137 | 19       | 156 | 192 | 72         | 264 | 6,037 | 5,912   | 11,949 | 127 | 64  | 191 | 1,386 | 972    | 2,358 | 232 | 94  | 326 | 8,111 | 7,133 | 15,244 |
| 2020/21 | 57  | 38       | 95  | 199 | 75         | 274 | 6,150 | 6,182   | 12,332 | 54  | 33  | 87  | 746   | 553    | 1,299 | 118 | 43  | 145 | 7,324 | 6,924 | 14,232 |

Table A3: UDSM Students' Enrolment by Category and Gender

| Vacu    |        | 2015/16 |        |        | 2016/17 |        |        | 2017/18 |        |        | 2018/19 |        |        | 2019/20 |        |        | 2020/21 |        |
|---------|--------|---------|--------|--------|---------|--------|--------|---------|--------|--------|---------|--------|--------|---------|--------|--------|---------|--------|
| Year    | M      | F       | T      | M      | F       | T      | M      | F       | T      | M      | F       | T      | M      | F       | T      | M      | F       | T      |
| UG      | 15,597 | 7,366   | 22,963 | 16,066 | 8,247   | 24,313 | 17,819 | 10,342  | 28,161 | 18,557 | 12,363  | 30,920 | 19,099 | 15,114  | 34,213 | 17,992 | 16,414  | 34,406 |
| PGD     | 125    | 173     | 298    | 77     | 85      | 162    | 23     | 46      | 69     | 37     | 85      | 122    | 39     | 90      | 129    | 57     | 35      | 92     |
| Masters | 2,126  | 1,488   | 3,614  | 2,377  | 1,264   | 3,641  | 1,443  | 2,342   | 3,785  | 1,404  | 1,989   | 3,393  | 1,389  | 1,939   | 3,328  | 2,081  | 1,514   | 3,595  |
| PhD     | 354    | 174     | 528    | 709    | 300     | 1,009  | 309    | 681     | 990    | 323    | 742     | 1,065  | 309    | 670     | 979    | 656    | 285     | 941    |
| Total   | 18,202 | 9,201   | 27,403 | 19,229 | 9,896   | 29,125 | 19,594 | 13,411  | 33,005 | 20,321 | 15,179  | 35,500 | 20,836 | 17,813  | 38,649 | 20,786 | 18,248  | 39,034 |
| %F      |        | 34%     |        |        | 34%     |        |        | 41%     |        |        | 43%     |        |        | 46%     |        |        | 47%     |        |
| Growth  |        | 12%     |        | 6%     |         |        |        | 13%     |        |        | 8%      |        |        | 9%      |        |        | 1%      |        |

Table A4: UDSM Students' Enrolment by Host Unit, Category and Gender

| Voor | 2     | 2015/16 |       | ,     | 2016/17 |       |       | 2017/18 |       |       | 2018/19 |       |       | 2019/20 |       |       | 2020/21 | -     |
|------|-------|---------|-------|-------|---------|-------|-------|---------|-------|-------|---------|-------|-------|---------|-------|-------|---------|-------|
| Year | M     | F       | Т     | M     | F       | T     | M     | F       | T     | M     | F       | T     | M     | F       | T     | M     | F       | T     |
| CoAF | 264   | 107     | 371   | 383   | 150     | 533   | 568   | 270     | 838   | 623   | 291     | 914   | 748   | 382     | 1,130 | 680   | 332     | 1,012 |
| CoET | 1,617 | 347     | 1,964 | 1,737 | 358     | 2,095 | 1,758 | 433     | 2,191 | 1,842 | 490     | 2,332 | 1,773 | 547     | 2,320 | 1,557 | 534     | 2,091 |

| <b>3</b> 7       |         | 2015/16 |        |        | 2016/17 |        |        | 2017/18 |        |        | 2018/19 |        |        | 2019/20 |        |          | 2020/21 | -      |
|------------------|---------|---------|--------|--------|---------|--------|--------|---------|--------|--------|---------|--------|--------|---------|--------|----------|---------|--------|
| Year             | M       | F       | T      | M      | F       | T      | M      | F       | T      | M      | F       | T      | M      | F       | T      | M        | F       | T      |
| CoHU             | 1,983   | 1,036   | 3,019  | 1,839  | 1,028   | 2,867  | 3,047  | 1,739   | 4,786  | 2,462  | 1,922   | 4,384  | 2,858  | 2,766   | 5,624  | 2,678    | 3,121   | 5,799  |
| CoICT            | 683     | 193     | 876    | 602    | 169     | 771    | 616    | 182     | 798    | 708    | 204     | 912    | 919    | 257     | 1,176  | 762      | 232     | 994    |
| CoNAS            | 1,417   | 470     | 1,887  | 1,388  | 491     | 1,879  | 1,398  | 572     | 1,970  | 1,408  | 644     | 2,052  | 1,323  | 691     | 2,014  | 1,189    | 680     | 1,869  |
| CoSS             | 1,749   | 1,274   | 3,023  | 1,852  | 1,554   | 3,406  | 1,435  | 1,547   | 2,982  | 2,149  | 2,143   | 4,292  | 2,236  | 2,569   | 4,805  | 1,190    | 1,833   | 3,023  |
| IDS              | 12      | 14      | 26     | 40     | 79      | 119    | 126    | 175     | 301    | 172    | 236     | 408    | 202    | 263     | 465    | 220      | 325     | 545    |
| IKS              |         |         |        | 47     | 47      | 94     | 89     | 109     | 198    | 102    | 129     | 231    | 127    | 160     | 287    | 106      | 167     | 273    |
| IMS              |         |         |        |        |         |        |        |         |        |        |         |        | 23     | 10      | 33     | 41       | 13      | 54     |
| SJMC             | 138     | 226     | 364    | 140    | 223     | 363    | 148    | 232     | 380    | 209    | 267     | 476    | 214    | 295     | 509    | 227      | 324     | 551    |
| SoAF             |         |         |        |        |         |        |        |         |        |        |         |        |        |         |        | 77       | 46      | 123    |
| SoED             | 367     | 283     | 650    | 349    | 299     | 648    | 504    | 366     | 870    | 475    | 383     | 858    | 588    | 509     | 1,097  | 374      | 382     | 756    |
| SoMG             |         |         |        |        |         |        |        |         |        |        |         |        |        |         |        | 228      | 73      | 301    |
| UDBS             | 822     | 717     | 1,539  | 768    | 725     | 1,493  | 832    | 846     | 1,678  | 820    | 917     | 1,737  | 894    | 1,146   | 2,040  | 1,405    | 1,813   | 3,218  |
| UDSoEc           |         |         |        |        |         |        |        |         |        |        |         |        |        |         |        | 488      | 537     | 1,025  |
| UDSoL            | 383     | 407     | 790    | 385    | 388     | 773    | 388    | 445     | 833    | 388    | 431     | 819    | 350    | 427     | 777    | 386      | 637     | 1,023  |
| UDSM-<br>MCHAS   | 136     | 24      | 160    | 222    | 46      | 268    | 216    | 44      | 260    | 708    | 242     | 950    | 651    | 217     | 868    | 346      | 159     | 505    |
| UDSM-<br>MRI     |         |         |        |        |         |        |        |         |        |        |         |        |        |         |        | 249      | 93      | 342    |
| MJKNMC-<br>Total | 9,571   | 5,098   | 14,669 | 9,752  | 5,557   | 15,309 | 11,125 | 6,960   | 18,085 | 12,066 | 8,299   | 20,365 | 12,906 | 10,239  | 23,145 | 12,203   | 11,301  | 23,504 |
| % Female         |         | 35%     |        |        | 36%     |        |        | 38%     |        |        | 41%     |        |        | 44%     |        |          | 48%     |        |
| DUCE-<br>Total   | 3,212   | 1,383   | 4,595  | 3,408  | 1,649   | 5,057  | 3,437  | 1,844   | 5,281  | 3,072  | 2,082   | 5,154  | 2,907  | 2,286   | 5,193  | 2,801    | 2,594   | 5,395  |
| % Female         |         | 30%     |        |        | 33%     |        | ,      | 35%     |        | ,      | 40%     |        |        | 44%     |        | ,        | 48%     | ,      |
| MUCE-<br>Total   | 2,814   | 885     | 3,699  | 2,906  | 1,041   | 3,947  | 3,205  | 1,470   | 4,675  | 3,419  | 1,982   | 5,401  | 3,286  | 2,589   | 5,875  | 2,988    | 2,519   | 5,507  |
| % Female         |         | 24%     |        |        | 26%     |        | -,     | 31%     | .,     | 2,122  | 37%     |        |        | 44%     |        | _,,,,,,, | 46%     | - ,    |
| Total-UG         | 15,597  | 7,366   | 22,963 | 16,066 | 8,247   | 24,313 | 17,767 | 10,274  | 28,041 | 18,557 | 12,363  | 30,920 | 19,099 | 15,114  | 34,213 | 17,992   | 16,414  | 34,406 |
| PG<br>Diploma    | 125     | 173     | 298    | 77     | 85      | 162    | 23     | 46      | 69     | 37     | 85      | 122    | 39     | 90      | 129    | 57       | 35      | 92     |
| % Female         |         | 58%     |        |        | 52%     |        |        | 67%     |        |        | 70%     |        |        | 70%     | •      |          | 38%     |        |
| Masters          | 2,126   | 1,488   | 3,614  | 2,377  | 1,264   | 3,641  | 1,443  | 2,342   | 3,785  | 1,404  | 1,989   | 3,393  | 1,389  | 1,939   | 3,328  | 2,081    | 1,514   | 3,595  |
| % Female         | 41% 35% |         | _      |        | 62%     |        |        | 59%     |        |        | 58%     |        |        | 42%     |        |          |         |        |

| Voor       |  | 2015/16 |       |        | 2016/17 |        |        | 2017/18 |        |        | 2018/19 |        |        | 2019/20 |        |        | 2020/21 | -     |
|------------|--|---------|-------|--------|---------|--------|--------|---------|--------|--------|---------|--------|--------|---------|--------|--------|---------|-------|
| Year       | M                                      | F       | T     | M      | F       | T      | M      | F       | T      | M      | F       | T      | M      | F       | T      | M      | F       | T     |
| Doctorates | 354                                    | 174     | 528   | 709    | 300     | 1,009  | 309    | 681     | 990    | 323    | 742     | 1,065  | 309    | 670     | 979    | 656    | 285     | 941   |
| % Female   | 33%                                    |         |       |        | 30%     |        |        | 69%     |        |        | 70%     |        |        | 68%     |        |        | 30%     |       |
| Total-PG   | 2,605                                  | 1,835   | 4,440 | 3,163  | 1,649   | 4,812  | 1,775  | 3,069   | 4,844  | 1,764  | 2,816   | 4,580  | 1,737  | 2,699   | 4,436  | 2,794  | 1,834   | 4,628 |
| Total      | 18,202     9,201     27,403     19,229 |         | 9,896 | 29,125 | 19,542  | 13,343 | 32,885 | 20,321  | 15,179 | 35,500 | 20,836  | 17,813 | 38,649 | 20,786  | 18,248 | 39,034 |         |       |
| % Female   | 34%                                    |         |       |        | 34%     |        |        | 41%     |        |        | 43%     |        |        | 46%     |        |        | 47%     |       |

**Table A5: Summary of Students' Graduation** 

| Year                    |       | 2015/16 |       |       | 2016/17 | ,     |       | 2017/18 |       |       | 2018/19 | )     |       | 2019/20 | )      |       | 2020/21 | L      |
|-------------------------|-------|---------|-------|-------|---------|-------|-------|---------|-------|-------|---------|-------|-------|---------|--------|-------|---------|--------|
| 1 car                   | M     | F       | T     | M     | F       | T     | M     | F       | T     | M     | F       | T     | M     | F       | T      | M     | F       | T      |
| Certificates            | 121   | 61      | 182   | 79    | 28      | 107   | 40    | 22      | 62    | 106   | 69      | 175   | 153   | 25      | 178    | 76    | 37      | 113    |
| Diploma                 | 19    | 42      | 61    | 33    | 6       | 39    | 30    | 3       | 33    | 54    | 15      | 69    | 68    | 35      | 103    | 84    | 35      | 119    |
| Undergraduate<br>Degree | 4,043 | 2,073   | 6,116 | 4,226 | 2,363   | 6,589 | 4,905 | 2,408   | 7,313 | 4,455 | 2,791   | 7,246 | 6,001 | 4,254   | 10,255 | 5,111 | 3,973   | 9,084  |
| Postgraduate<br>Diploma | 31    | 32      | 63    | 69    | 91      | 160   | 16    | 7       | 23    | 41    | 14      | 55    | 78    | 32      | 110    | 37    | 17      | 54     |
| Masters                 | 552   | 332     | 884   | 568   | 369     | 937   | 354   | 186     | 540   | 376   | 258     | 634   | 468   | 328     | 796    | 349   | 296     | 645    |
| PhD                     | 20    | 53      | 73    | 57    | 23      | 80    | 61    | 21      | 82    | 66    | 33      | 99    | 63    | 31      | 94     | 14    | 69      | 83     |
| Total                   | 4,786 | 2,593   | 7,379 | 5,032 | 2,880   | 7,912 | 5,406 | 2,647   | 8,053 | 5,098 | 3,180   | 8,278 | 6,831 | 4,705   | 11,536 | 5,671 | 4,427   | 10,098 |

**Table A6: Certificate Graduates** 

| Риссиония   | 2   | 2015/16 | 5   | 2  | 2016/17 | 7   | 2  | 2017/18 | 3  | 2   | 2018/19 | 9   | 2   | 2019/20 | )   | 2  | 2020/21 | 1   |
|---|-----|---------|-----|----|---------|-----|----|---------|----|-----|---------|-----|-----|---------|-----|----|---------|-----|
| Programme   | M   | F       | T   | M  | F       | T   | M  | F       | T  | M   | F       | T   | M   | F       | T   | M  | F       | T   |
| Certificate in Computer Science                                 | 11  | 2       | 13  | 10 | 3       | 13  | 11 | 0       | 11 | 16  | 5       | 21  | 22  | 4       | 26  | 10 | 2       | 12  |
| Certificate in Culture Heritage<br>Management and Tour Guidance | 28  | 32      | 60  | 3  | 4       | 7   | 0  | 1       | 1  | 1   | 2       | 3   | 1   | 0       | 1   | 0  | 0       | 0   |
| Certificate in Journalism                                       | 0   | 1       | 1   | 0  | 1       | 1   | 4  | 5       | 9  | 4   | 8       | 12  | 8   | 3       | 11  | 8  | 11      | 19  |
| Certificate in Law  | 82  | 25      | 107 | 66 | 20      | 86  | 25 | 16      | 41 | 80  | 40      | 120 | 114 | 8       | 122 | 46 | 15      | 61  |
| Certificate in Sign Language Interpretation                     |     |         |     |    |         |     |    |         |    | 5   | 14      | 19  | 8   | 10      | 18  | 12 | 9       | 21  |
| Total   | 121 | 60      | 181 | 79 | 28      | 107 | 40 | 22      | 62 | 106 | 69      | 175 | 153 | 25      | 178 | 76 | 37      | 113 |

**Table A7: Diploma Graduates** 

| Duo anomino                 | 2  | 2015/16 | 6  | 2  | 2016/17 | 7  | 2  | 2017/18 | 3  | 2  | 2018/19 | )  | 2  | 2019/20 | )  | 2  | 2020/21 | Ĺ  |
|-----------------------------|----|---------|----|----|---------|----|----|---------|----|----|---------|----|----|---------|----|----|---------|----|
| Programme                   | M  | F       | T  | M  | F       | T  | M  | F       | T  | M  | F       | T  | M  | F       | T  | M  | F       | T  |
| Diploma in Computer Science | 21 | 2       | 23 | 28 | 1       | 29 | 28 | 2       | 30 | 46 | 7       | 53 | 41 | 11      | 52 | 55 | 15      | 70 |

| Days amount o   | 2  | 2015/16 | 5  | 2  | 2016/17 | ,  | 2  | 2017/18 | 3  | 2  | 2018/19 | )  | 2  | 2019/20 | )   | 2  | 2020/21 | 1   |
|---|----|---------|----|----|---------|----|----|---------|----|----|---------|----|----|---------|-----|----|---------|-----|
| Programme   | M  | F       | T  | M  | F       | T  | M  | F       | T  | M  | F       | T  | M  | F       | T   | M  | F       | T   |
| Diploma in Culture Heritage<br>Management and Tour Guidance | 21 | 17      | 38 | 5  | 5       | 10 | 2  | 1       | 3  | 2  | 2       | 4  | 1  | 2       | 3   | 1  | 0       | 1   |
| Diploma in Journalism                                       |    |         |    |    |         |    |    |         |    | 6  | 6       | 12 | 22 | 16      | 38  | 22 | 14      | 36  |
| Diploma in Chinese  |    |         |    |    |         |    |    |         |    |    |         |    | 4  | 6       | 10  | 6  | 6       | 12  |
| Total   | 42 | 19      | 61 | 33 | 6       | 39 | 30 | 3       | 33 | 54 | 15      | 69 | 68 | 35      | 103 | 84 | 35      | 119 |

# **Bachelor's Degree Graduates**

**Table A8: Commerce Graduates** 

| Dusamana  | 2   | 2015/16 | 5   | 2   | 2016/17 | 7   | 2   | 2017/18 | 3   | 2   | 2018/19 | )   | 2   | 2019/20 | )   |     | 2020/21 | Ĺ   |
|---|-----|---------|-----|-----|---------|-----|-----|---------|-----|-----|---------|-----|-----|---------|-----|-----|---------|-----|
| Programme                                       | M   | F       | T   | M   | F       | T   | M   | F       | T   | M   | F       | T   | M   | F       | T   | M   | F       | T   |
| B.Com. in Accounting                            | 134 | 82      | 216 | 109 | 102     | 211 | 105 | 89      | 194 | 93  | 80      | 173 | 119 | 131     | 250 | 101 | 129     | 230 |
| B.Com. in Banking and Financial Services        | 29  | 35      | 64  | 36  | 43      | 79  | 22  | 41      | 63  | 28  | 34      | 62  | 20  | 51      | 71  | 33  | 40      | 73  |
| B.Com. in Finance                               | 42  | 34      | 76  | 50  | 32      | 82  | 36  | 34      | 70  | 30  | 30      | 60  | 48  | 47      | 95  | 37  | 54      | 91  |
| B.Com. in Human Resources<br>Management         | 13  | 24      | 37  | 14  | 28      | 42  | 12  | 8       | 20  | 8   | 16      | 24  | 26  | 24      | 50  | 21  | 21      | 42  |
| B.Com. in Marketing                             | 26  | 34      | 60  | 28  | 29      | 57  | 24  | 26      | 50  | 20  | 27      | 47  | 33  | 50      | 83  | 18  | 30      | 48  |
| B. Commerce                                     |     |         |     |     |         |     | 1   | 0       | 1   |     |         |     |     |         |     |     |         |     |
| B.Com. in Tourism and<br>Hospitality Management | 6   | 5       | 11  | 11  | 8       | 19  | 11  | 7       | 18  | 11  | 7       | 18  | 13  | 19      | 32  | 18  | 12      | 30  |
| Bachelor of Business<br>Administration          | 18  | 5       | 23  | 17  | 8       | 25  | 12  | 8       | 20  | 12  | 18      | 30  | 22  | 21      | 43  | 32  | 27      | 59  |
| Total   | 268 | 219     | 487 | 265 | 250     | 515 | 223 | 213     | 436 | 202 | 212     | 414 | 281 | 343     | 624 | 260 | 313     | 573 |

**Table A9: Law Graduates** 

| Duaguamma           |     | 2015/10 | 5   | :   | 2016/17 | 7   |    | 2017/18 | }   |    | 2018/19 | )   |    | 2019/20 | )   | ,  | 2020/21 | 1   |
|---------------------|-----|---------|-----|-----|---------|-----|----|---------|-----|----|---------|-----|----|---------|-----|----|---------|-----|
| Programme           | M   | F       | Т   | M   | F       | T   | M  | F       | T   | M  | F       | Т   | M  | F       | T   | M  | F       | T   |
| Bachelor of Laws    | 73  | 80      | 153 | 78  | 66      | 144 | 48 | 97      | 145 | 61 | 84      | 145 | 66 | 49      | 115 | 44 | 79      | 123 |
| B.A Law Enforcement | 37  | 7       | 44  | 26  | 28      | 54  | 30 | 15      | 45  | 16 | 6       | 22  | 32 | 11      | 43  | 24 | 12      | 36  |
| Total               | 110 | 87      | 197 | 104 | 94      | 198 | 78 | 112     | 190 | 77 | 90      | 167 | 98 | 60      | 158 | 68 | 91      | 159 |

**Table A10: Education Graduates** 

| Programme   |     | 2015/16 |       |     | 2016/17 |       |     | 2017/18 |       |     | 2018/19 |       |     | 2019/20 |       |     | 2020/21 |       |
|---|-----|---------|-------|-----|---------|-------|-----|---------|-------|-----|---------|-------|-----|---------|-------|-----|---------|-------|
| 1 Togramme  | M   | F       | T     | M   | F       | T     | M   | F       | T     | M   | F       | T     | M   | F       | T     | M   | F       | T     |
| B.A. with Education                                   | 750 | 414     | 1,164 | 711 | 412     | 1,123 | 775 | 302     | 1,077 | 620 | 380     | 1,000 | 719 | 495     | 1,214 | 526 | 559     | 1,085 |
| B.Sc. with Education                                  | 198 | 61      | 259   | 193 | 40      | 233   | 213 | 37      | 250   | 193 | 50      | 243   | 169 | 62      | 231   | 160 | 73      | 233   |
| B.Ed. in Physical<br>Education and<br>Sports Sciences | 10  | 5       | 15    | 19  | 3       | 22    | 22  | 7       | 29    | 16  | 7       | 23    | 77  | 22      | 99    | 17  | 9       | 26    |
| B.Ed. in Adult and<br>Community<br>Education          | 45  | 29      | 74    | 31  | 37      | 68    | 37  | 37      | 74    | 28  | 34      | 62    | 60  | 34      | 94    | 20  | 31      | 51    |
| B.Ed. in<br>Commerce                                  | 14  | 17      | 31    | 12  | 14      | 26    | 18  | 13      | 31    | 18  | 9       | 27    | 21  | 18      | 39    | 14  | 8       | 22    |
| B.Ed. in Early<br>Childhood<br>Education              | 12  | 11      | 23    | 7   | 15      | 22    | 13  | 16      | 29    | 8   | 12      | 20    | 17  | 28      | 45    | 26  | 28      | 54    |
| B.Ed. in<br>Educational<br>Psychology                 | 43  | 21      | 64    | 22  | 25      | 47    | 40  | 26      | 66    | 28  | 29      | 57    | 61  | 63      | 124   | 26  | 34      | 60    |
| B.A. with<br>Education - DUCE                         | 582 | 284     | 866   | 644 | 371     | 1,015 | 732 | 363     | 1,095 | 623 | 444     | 1,067 | 611 | 457     | 1,068 | 524 | 476     | 1,000 |
| B.Sc. with<br>Education - DUCE                        | 156 | 37      | 193   | 192 | 42      | 234   | 401 | 71      | 472   | 299 | 89      | 388   | 239 | 106     | 345   | 229 | 110     | 339   |
| B.Ed. in Arts -<br>DUCE                               | 25  | 27      | 52    | 16  | 35      | 51    | 45  | 42      | 87    | 42  | 38      | 80    | 47  | 67      | 114   | 27  | 56      | 83    |

| Programme                         |       | 2015/16 |       |       | 2016/17 |       |       | 2017/18 |       |       | 2018/19 |       |       | 2019/20 |       |       | 2020/21 |       |
|-----------------------------------|-------|---------|-------|-------|---------|-------|-------|---------|-------|-------|---------|-------|-------|---------|-------|-------|---------|-------|
| 1 Togramme                        | M     | F       | T     | M     | F       | T     | M     | F       | T     | M     | F       | T     | M     | F       | T     | M     | F       | T     |
| B.Ed. in Science -<br>DUCE        | 46    | 27      | 73    | 51    | 21      | 72    | 57    | 26      | 83    | 54    | 29      | 83    | 72    | 48      | 120   | 71    | 30      | 101   |
| B.A. with<br>Education –<br>MUCE  | 562   | 194     | 756   | 514   | 208     | 722   | 504   | 152     | 656   | 471   | 255     | 726   | 417   | 338     | 755   | 317   | 301     | 618   |
| B.Sc. with<br>Education -<br>MUCE | 98    | 38      | 136   | 217   | 45      | 262   | 402   | 109     | 511   | 284   | 71      | 355   | 253   | 83      | 336   | 274   | 94      | 368   |
| B.Ed. in Arts –<br>MUCE           | 25    | 12      | 37    | 24    | 12      | 36    | 51    | 24      | 75    | 36    | 39      | 75    | 253   | 174     | 427   | 172   | 136     | 308   |
| B.Ed. in Science -<br>MUCE        | 26    | 3       | 29    | 58    | 23      | 81    | 78    | 21      | 99    | 69    | 50      | 119   | 264   | 156     | 420   | 267   | 161     | 428   |
| Total                             | 2,592 | 1,180   | 3,772 | 2,711 | 1,303   | 4,014 | 3,388 | 1,246   | 4,634 | 2,789 | 1,536   | 4,325 | 3,280 | 2,151   | 5,431 | 2,670 | 2,106   | 4,776 |

**Table A11: Arts and Humanities Graduates** 

| Ducamana                                    | 2  | 2015/1 | 6   | 2  | 2016/1 | 7   | 2  | 2017/18 | 3   |    | 2018/19 |     |     | 2019/20 |     |    | 2020/21 |     |
|---|----|--------|-----|----|--------|-----|----|---------|-----|----|---------|-----|-----|---------|-----|----|---------|-----|
| Programme                                   | M  | F      | T   | M  | F      | T   | M  | F       | T   | M  | F       | T   | M   | F       | T   | M  | F       | T   |
| B.A. in Archaeology                         | 5  | 2      | 7   | 5  | 7      | 12  | 4  | 1       | 5   | 12 | 7       | 19  | 39  | 34      | 73  | 19 | 17      | 36  |
| B.A. in Archaeology and Geography           |    |        |     |    |        |     |    |         |     |    |         |     | 41  | 20      | 61  | 22 | 11      | 33  |
| B.A. in Culture and<br>Heritage             | 5  | 7      | 12  | 1  | 0      | 1   |    |         |     |    |         |     |     |         |     |    |         |     |
| B.A. in Heritage<br>Management              |    |        |     | 12 | 24     | 36  | 7  | 4       | 11  | 14 | 32      | 46  | 35  | 28      | 63  | 30 | 21      | 51  |
| B.A. in Economics and Statistics            | 77 | 16     | 93  | 54 | 45     | 99  | 55 | 52      | 107 | 53 | 38      | 91  | 75  | 57      | 132 | 35 | 41      | 76  |
| B.A. in Economics                           | 82 | 70     | 152 | 72 | 80     | 152 | 80 | 78      | 158 | 60 | 51      | 111 | 96  | 103     | 199 | 57 | 96      | 153 |
| B.A. in Fine and<br>Performing Arts         | 3  | 1      | 4   | 9  | 7      | 16  | 1  | 1       | 2   |    |         |     |     |         |     |    |         |     |
| B.A. in Geography and Environmental Studies | 66 | 31     | 97  | 41 | 37     | 78  | 50 | 49      | 99  | 51 | 43      | 94  | 117 | 74      | 191 | 40 | 62      | 102 |
| B.A. in History                             | 4  | 0      | 4   |    |        |     | 5  | 3       | 8   | 9  | 7       | 16  | 50  | 31      | 81  | 25 | 12      | 37  |

| Duagnama  | 2   | 2015/10 | 6   | ,   | 2016/1 | 7   | 2   | 2017/18 | 3   |     | 2018/19 |       |       | 2019/20 |       |     | 2020/21 |       |
|---|-----|---------|-----|-----|--------|-----|-----|---------|-----|-----|---------|-------|-------|---------|-------|-----|---------|-------|
| Programme   | M   | F       | T   | M   | F      | T   | M   | F       | T   | M   | F       | T     | M     | F       | T     | M   | F       | Т     |
| B.A. in Archaeology and<br>History                  |     |         |     |     |        |     |     |         |     |     |         |       | 20    | 15      | 35    | 22  | 13      | 35    |
| B.A. in History and<br>Political Science            | 1   | 1       | 2   |     |        |     |     |         |     |     |         |       | 41    | 16      | 57    | 54  | 35      | 89    |
| B.A. in Kiswahili                                   | 8   | 10      | 18  | 17  | 16     | 33  | 12  | 10      | 22  | 16  | 20      | 36    | 48    | 60      | 108   | 29  | 38      | 67    |
| B.A. Journalism                                     | 6   | 7       | 13  | 12  | 13     | 25  | 6   | 13      | 19  | 18  | 16      | 34    | 19    | 14      | 33    | 21  | 17      | 38    |
| B.A. in Language Studies                            | 2   | 4       | 6   | 7   | 3      | 10  | 6   | 5       | 11  | 16  | 10      | 26    | 44    | 49      | 93    | 25  | 14      | 39    |
| B.A. in Library and Information Studies             |     |         |     | 15  | 18     | 33  | 12  | 8       | 20  | 13  | 21      | 34    | 21    | 39      | 60    | 36  | 39      | 75    |
| B.A. in Literature                                  |     |         |     |     |        |     | 0   | 2       | 2   | 6   | 8       | 14    | 21    | 32      | 53    | 12  | 19      | 31    |
| B.A. in Literature and Language                     |     |         |     |     |        |     |     |         |     |     |         |       |       |         |       |     |         |       |
| B.A. in Mass<br>Communication                       | 21  | 20      | 41  | 15  | 24     | 39  | 13  | 22      | 35  | 21  | 10      | 31    | 21    | 30      | 51    | 22  | 22      | 44    |
| B.A. in Political Science and Public Administration | 77  | 104     | 181 | 75  | 73     | 148 | 75  | 86      | 161 | 69  | 82      | 151   | 96    | 116     | 212   | 68  | 100     | 168   |
| B.A. in Public Relations and Advertising            | 18  | 40      | 58  | 12  | 41     | 53  | 15  | 35      | 50  | 7   | 39      | 46    | 11    | 37      | 48    | 12  | 36      | 48    |
| B.A. in Sociology                                   | 38  | 67      | 105 | 55  | 79     | 134 | 35  | 82      | 117 | 44  | 76      | 120   | 50    | 95      | 145   | 42  | 83      | 125   |
| B.A. in Sociology and Philosophy                    | 1   | 0       | 1   |     |        |     |     |         |     |     |         |       |       |         |       |     |         |       |
| B.A. in Statistics                                  | 9   | 5       | 14  | 43  | 29     | 72  | 22  | 17      | 39  | 25  | 25      | 50    | 68    | 49      | 117   | 46  | 28      | 74    |
| B.A. Social Work                                    |     |         |     |     |        |     | 6   | 16      | 22  | 14  | 35      | 49    | 40    | 98      | 138   | 41  | 75      | 116   |
| B.A. in Art and Design                              |     |         |     |     |        |     | 2   | 6       | 8   | 7   | 7       | 14    | 53    | 39      | 92    | 7   | 13      | 20    |
| B.A. in Film and Television Studies                 |     |         |     |     |        |     | 7   | 1       | 8   | 14  | 1       | 15    | 69    | 14      | 83    | 14  | 6       | 20    |
| B.A. in Music                                       |     |         |     |     |        |     | 1   | 1       | 2   | 8   | 2       | 10    | 13    | 4       | 17    | 10  | 4       | 14    |
| B.A. Arts in Philosophy and Ethics                  |     |         |     |     |        |     | 1   | 0       | 1   | 13  | 12      | 25    | 34    | 17      | 51    | 37  | 20      | 57    |
| B.A. in Theater Arts                                |     |         |     |     |        |     |     |         |     | 5   | 5       | 10    | 4     | 9       | 13    | 22  | 13      | 35    |
| B.A. in Anthropology                                |     |         |     |     |        |     |     |         |     | 2   | 5       | 7     | 9     | 11      | 20    | 18  | 15      | 33    |
| B.A. in Psychology                                  |     |         |     |     |        |     | 9   | 3       | 12  | 30  | 38      | 68    | 43    | 38      | 81    | 32  | 36      | 68    |
| B.A. Development Studies                            |     |         |     |     |        |     | 10  | 12      | 22  | 26  | 65      | 91    | 77    | 91      | 168   | 60  | 76      | 136   |
| Total   | 423 | 385     | 808 | 445 | 496    | 941 | 434 | 507     | 941 | 553 | 655     | 1,208 | 1,255 | 1,220   | 2,475 | 858 | 962     | 1,820 |

 Table A12: Engineering and Information Communication Technology (ICT) Graduates

|  | ,   | 2015/16 | 6   | 2   | 2016/17 | 7   | 2   | 2017/18 | 3   | ,   | 2018/19 | )   | ,   | 2019/20 | )   | ,   | 2020/21 | i   |
|--|-----|---------|-----|-----|---------|-----|-----|---------|-----|-----|---------|-----|-----|---------|-----|-----|---------|-----|
| Programme  | M   | F       | T   | M   | F       | T   | M   | F       | T   | M   | F       | T   | M   | F       | T   | M   | F       | T   |
| B. Architecture  |     |         |     |     |         |     |     |         |     | 12  | 9       | 21  | 9   | 6       | 15  | 13  | 5       | 18  |
| B.Sc. in Building Economics                                    | 1   | 0       | 1   |     |         |     |     |         |     |     |         |     |     |         |     |     |         |     |
| B.Sc. in Chemical and<br>Process Engineering                   | 37  | 11      | 48  | 31  | 19      | 50  | 25  | 14      | 39  | 31  | 7       | 38  | 27  | 9       | 36  | 27  | 18      | 45  |
| B.Sc. in Chemical and Processing Engineering                   |     |         |     |     |         |     |     |         |     |     |         |     |     |         |     | 8   | 1       | 9   |
| B.Sc. in Civil and Transport<br>Engineering                    | 3   | 0       | 3   | 2   | 0       | 2   | 2   | 0       | 2   | 1   | 0       | 1   |     |         |     |     |         |     |
| B.Sc. in Civil and Water<br>Resource Engineering               | 0   | 0       | 0   | 2   | 0       | 2   |     |         |     |     |         |     |     |         |     |     |         |     |
| B.Sc. in Civil Engineering                                     | 105 | 37      | 142 | 147 | 23      | 170 | 109 | 23      | 132 | 131 | 31      | 162 | 107 | 33      | 140 | 131 | 43      | 174 |
| B.Sc. in Civil Structural<br>Engineering                       | 3   | 1       | 4   |     |         |     |     |         |     |     |         |     |     |         |     |     |         |     |
| B.Sc. in Computer<br>Engineering and Information<br>Technology | 29  | 8       | 37  | 34  | 13      | 47  | 31  | 5       | 36  | 23  | 14      | 37  | 29  | 7       | 36  | 33  | 6       | 39  |
| B.Sc. in Computer Science                                      | 29  | 9       | 38  | 42  | 17      | 59  | 43  | 17      | 60  | 19  | 6       | 25  | 60  | 20      | 80  | 45  | 16      | 61  |
| B.Sc. in Electrical<br>Engineering                             | 30  | 5       | 35  | 38  | 7       | 45  | 5   | 43      | 48  | 44  | 9       | 53  | 38  | 6       | 44  | 41  | 8       | 49  |
| B.Sc. in Electrical Power Engineering                          | 2   | 0       | 2   |     |         |     |     |         |     |     |         |     |     |         |     |     |         |     |
| B.Sc. in Electro-Mechanical Engineering                        | 1   | 0       | 1   |     |         |     |     |         |     |     |         |     |     |         |     |     |         |     |
| B.Sc. in Electronic Science and Communication                  | 17  | 6       | 23  | 15  | 2       | 17  | 15  | 7       | 22  | 16  | 3       | 19  | 13  | 11      | 24  | 22  | 5       | 27  |
| B.Sc. in Engineering Geology                                   | 8   | 2       | 10  | 7   | 2       | 9   | 7   | 2       | 9   | 7   | 2       | 9   | 4   | 3       | 7   | 4   | 2       | 6   |
| B.Sc. in Food and<br>Biochemical Engineering                   | 3   | 0       | 3   | 1   | 0       | 1   |     |         |     |     |         |     |     |         |     |     |         | 0   |
| B.Sc. in Geomatics   | 3   | 0       | 3   | 1   | 0       | 1   |     |         |     | 20  | 3       | 23  | 12  | 2       | 14  | 10  | 1       | 11  |
| B.Sc. in Industrial<br>Engineering                             | 20  | 3       | 23  | 22  | 6       | 28  | 25  | 6       | 31  | 28  | 2       | 30  | 31  | 1       | 32  | 28  | 13      | 41  |

| D  |     | 2015/16 | 5   | 2   | 2016/17 | 7   | 2   | 2017/18 | 3   |     | 2018/19 | )   |     | 2019/20 | )   | 2   | 2020/21 | Ĺ   |
|--|-----|---------|-----|-----|---------|-----|-----|---------|-----|-----|---------|-----|-----|---------|-----|-----|---------|-----|
| Programme  | M   | F       | T   | M   | F       | T   | M   | F       | T   | M   | F       | T   | M   | F       | T   | M   | F       | T   |
| B.Sc. in Industrial<br>Engineering and Management            | 6   | 1       | 7   | 1   | 0       | 1   |     |         |     |     |         |     |     |         |     |     |         |     |
| B.Sc. in Land Management and Valuation                       | 2   | 0       | 2   | 1   | 2       | 3   |     |         |     |     |         |     |     |         |     |     |         |     |
| B.Sc. in Mechanical<br>Engineering                           | 46  | 3       | 49  | 46  | 4       | 50  | 43  | 4       | 47  | 43  | 5       | 48  | 38  | 2       | 40  | 55  | 4       | 59  |
| B.Sc. in Metallurgy and<br>Mineral Processing<br>Engineering | 10  | 2       | 12  | 13  | 3       | 16  | 11  | 6       | 17  | 5   | 5       | 10  | 14  | 1       | 15  | 15  | 5       | 20  |
| B.Sc. in Meteorology   | 13  | 2       | 15  | 18  | 9       | 27  | 19  | 6       | 25  | 17  | 1       | 18  | 17  | 8       | 25  | 8   | 5       | 13  |
| B.Sc. in Mineral Process<br>Engineering                      | 4   | 0       | 4   | 1   | 0       | 1   |     |         |     |     |         |     |     |         |     |     |         |     |
| B.Sc. in Mining Engineering                                  | 31  | 6       | 37  | 21  | 5       | 26  | 24  | 6       | 30  | 23  | 4       | 27  | 22  | 12      | 34  | 24  | 4       | 28  |
| B.Sc. in Petroleum Chemistry                                 | 15  | 4       | 19  | 8   | 10      | 18  | 13  | 7       | 20  | 5   | 6       | 11  | 8   | 14      | 22  | 16  | 2       | 18  |
| B.Sc. in Petroleum<br>Engineering                            |     |         |     | 16  | 5       | 21  | 15  | 2       | 17  | 19  | 3       | 22  | 12  | 2       | 14  | 8   | 9       | 17  |
| B.Sc. in Quantity Surveying                                  |     |         |     |     |         |     |     |         |     |     |         |     | 16  | 11      | 27  | 32  | 17      | 49  |
| B.Sc. in Telecommunication<br>Engineering                    | 37  | 9       | 46  | 45  | 8       | 53  | 33  | 12      | 45  | 37  | 11      | 48  | 20  | 11      | 31  | 38  | 13      | 51  |
| B.Sc. in Textile Design and Technology                       | 25  | 7       | 32  | 9   | 2       | 11  | 4   | 1       | 5   | 5   | 4       | 9   | 8   | 6       | 14  | 13  | 7       | 20  |
| B.Sc. in Textile Engineering                                 | 9   | 1       | 10  | 6   | 1       | 7   | 10  | 4       | 14  | 17  | 1       | 18  | 9   | 1       | 10  | 14  | 7       | 21  |
| B.Sc. in Urban and Regional Planning                         | 1   | 0       | 1   |     |         |     |     |         |     |     |         |     |     |         |     |     |         |     |
| B.Sc. with Computer Science                                  | 3   | 4       | 7   | 24  | 8       | 32  | 24  | 7       | 31  | 6   | 5       | 11  | 27  | 5       | 32  | 28  | 14      | 42  |
| Total  | 493 | 121     | 614 | 551 | 146     | 697 | 458 | 172     | 630 | 509 | 131     | 640 | 521 | 171     | 692 | 613 | 205     | 818 |

**Table A13: Natural and Applied Sciences Graduates** 

| <b>В</b> ио сиотимо | :  | 2015/16 | 5  |   | 2016/17 | 7  |    | 2017/18 | 3  |    | 2018/19 | )  |    | 2019/20 | )  |    | 2020/21 |    |
|---------------------|----|---------|----|---|---------|----|----|---------|----|----|---------|----|----|---------|----|----|---------|----|
| Programme           | M  | F       | Т  | M | F       | T  | M  | F       | T  | M  | F       | T  | M  | F       | T  | M  | F       | T  |
| B.Sc. General       | 14 | 5       | 19 | 5 | 6       | 11 | 22 | 15      | 37 | 32 | 18      | 50 | 29 | 21      | 50 | 31 | 10      | 41 |
| B.Sc.in Actuarial   | 18 | 8       | 26 | 9 | 16      | 25 | 19 | 10      | 29 | 12 | 10      | 22 | 16 | 14      | 30 | 23 | 21      | 44 |

| n  |    | 2015/16 | <u> </u> |    | 2016/17 | •  |    | 2017/18 | 3  |    | 2018/19 | )  |     | 2019/20 | )   |     | 2020/21 | 1   |
|--|----|---------|----------|----|---------|----|----|---------|----|----|---------|----|-----|---------|-----|-----|---------|-----|
| Programme  | M  | F       | T        | M  | F       | T  | M  | F       | T  | M  | F       | T  | M   | F       | T   | M   | F       | T   |
| Sciences   |    |         |          |    |         |    |    |         |    |    |         |    |     |         |     |     |         |     |
| B.Sc.in Applied Zoology  | 7  | 3       | 10       | 9  | 4       | 13 | 8  | 4       | 12 | 7  | 7       | 14 | 9   | 5       | 14  | 9   | 4       | 13  |
| B.Sc.in Aquatic<br>Environment Science and<br>Conservation               | 16 | 12      | 28       | 1  | 0       | 1  |    |         |    |    |         |    |     |         |     | 1   |         | 1   |
| B.Sc. in Botanical<br>Science  | 3  | 3       | 6        | 6  | 4       | 10 | 17 | 12      | 29 | 11 | 12      | 23 | 24  | 14      | 38  | 15  | 12      | 27  |
| B.Sc.in Chemistry  | 10 | 6       | 16       | 8  | 5       | 13 | 11 | 3       | 14 | 5  | 5       | 10 | 9   | 4       | 13  | 8   | 8       | 16  |
| B.Sc.in Fisheries and Aquaculture  | 11 | 6       | 17       | 19 | 8       | 27 |    |         |    |    |         |    |     |         |     |     |         |     |
| B.Sc. in Geology   | 16 | 1       | 17       | 18 | 1       | 19 | 11 | 3       | 14 | 10 | 6       | 16 | 11  | 3       | 14  | 9   | 1       | 10  |
| B.Sc.in Microbiology<br>Science  | 5  | 8       | 13       | 11 | 2       | 13 | 53 | 23      | 76 | 15 | 9       | 24 | 24  | 16      | 40  | 21  | 19      | 40  |
| B.Sc. In Petroleum<br>Geology  |    |         |          | 11 | 3       | 14 | 12 | 2       | 14 | 13 | 1       | 14 | 9   | 2       | 11  | 11  | 2       | 13  |
| B.Sc. in Wildlife Science and Conservation                               | 24 | 10      | 34       | 19 | 10      | 29 | 14 | 10      | 24 | 21 | 13      | 34 | 17  | 15      | 32  | 23  | 8       | 31  |
| B.Sc. with Geology   | 18 | 8       | 26       | 19 | 6       | 25 | 22 | 6       | 28 | 15 | 7       | 22 | 16  | 10      | 26  | 17  | 8       | 25  |
| B.Sc. in Molecular<br>Biology and<br>Biotechnology                       | 14 | 12      | 26       | 15 | 9       | 24 | 15 | 15      | 30 | 12 | 11      | 23 | 14  | 20      | 34  | 16  | 25      | 41  |
| B.Sc. in Agricultural and<br>Natural Resources<br>Economics and Business |    |         |          |    |         |    | 64 | 29      | 93 | 51 | 26      | 77 | 109 | 65      | 174 | 60  | 29      | 89  |
| B.Sc. in Agricultural<br>Engineering and<br>Mechanization                |    |         |          |    |         |    |    |         |    | 16 | 2       | 18 | 21  | 3       | 24  | 2   |         | 2   |
| B.Sc. in Aquatic Sciences and Fisheries                                  |    |         |          |    |         |    | 27 | 11      | 38 | 27 | 9       | 36 | 32  | 14      | 46  | 26  | 12      | 38  |
| B.Sc. in Beekeeping<br>Science and Technology                            |    |         |          |    |         |    | 24 | 12      | 36 | 22 | 11      | 33 | 32  | 15      | 47  | 26  | 8       | 34  |
| B.Sc. in Food Science<br>and Technology                                  |    |         |          |    |         |    |    |         |    | 23 | 10      | 33 | 16  | 18      | 34  | 34  | 29      | 63  |
| Doctor of Medicine   |    |         |          |    |         |    |    |         |    |    |         |    | 178 | 70      | 248 | 310 | 100     | 410 |

| Duoguommo |     | 2015/16 | 5   |     | 2016/17 | 1   |     | 2017/18 | 3   |     | 2018/19 | )   |     | 2019/20 |     | ,   | 2020/21 |     |
|-----------|-----|---------|-----|-----|---------|-----|-----|---------|-----|-----|---------|-----|-----|---------|-----|-----|---------|-----|
| Programme | M   | F       | T   | M   | F       | T   | M   | F       | T   | M   | F       | T   | M   | F       | T   | M   | F       | T   |
| Total     | 156 | 82      | 238 | 150 | 74      | 224 | 319 | 155     | 474 | 292 | 157     | 449 | 566 | 309     | 875 | 642 | 296     | 938 |

**Table A14: Postgraduate Diploma Graduates** 

| Duogramma   | 2  | 2015/10 | 6  |    | 2016/ | 17  | 2  | 017/1 | .8 | 2  | 2018/1 | 9  |    | 2019/ | 20  | 2  | 2020/2 | 1  |
|---|----|---------|----|----|-------|-----|----|-------|----|----|--------|----|----|-------|-----|----|--------|----|
| Programme   | M  | F       | T  | M  | F     | Т   | M  | F     | T  | M  | F      | T  | M  | F     | T   | M  | F      | T  |
| PGD in Education  | 15 | 26      | 41 | 52 | 87    | 139 | 9  | 7     | 16 | 10 | 9      | 19 | 30 | 25    | 55  | 5  | 8      | 13 |
| PGD in Civil Engineering                                  | 2  | 0       | 2  | 0  | 2     | 2   | 3  | 0     | 3  |    |        |    | 2  | 2     | 4   | 1  |        | 1  |
| PGD in Electrical Power Engineering                       |    |         |    | 0  | 1     | 1   |    |       |    |    |        |    |    |       |     | 2  |        | 2  |
| PGD Electronics Engineering and<br>Information Technology |    |         |    | 1  | 0     | 1   | 1  | 0     | 1  | 4  | 0      | 4  |    |       |     | 8  | 1      | 9  |
| PGD in Engineering Management                             | 1  | 0       | 1  | 8  | 1     | 9   | 3  | 0     | 3  | 0  | 0      | 0  | 12 | 0     | 12  | 2  |        | 2  |
| PGD in Entrepreneurship and Enterprise Development        | 5  | 2       | 7  | 0  | 0     | 0   |    |       |    | 1  | 2      | 3  |    |       |     | 0  | 1      | 1  |
| PGD in Law  | 1  | 0       | 1  |    |       |     |    |       |    |    |        |    | 1  | 0     | 1   |    |        | 0  |
| PGD in Mass Communication                                 | 1  | 1       | 2  | 4  | 0     | 4   |    |       |    | 3  | 0      | 3  | 15 | 4     | 19  | 6  | 3      | 9  |
| PGD in Mechanical Engineering                             | 5  | 0       | 5  | 1  | 0     | 1   |    |       |    |    |        |    | 2  | 0     | 2   |    |        |    |
| PGD in Microfinance                                       | 0  | 4       | 4  | 1  | 0     | 1   |    |       |    |    |        |    |    |       |     |    |        |    |
| PGD in Scientific Computing                               | 0  | 0       | 0  | 2  | 0     | 2   |    |       |    |    |        |    |    |       |     | 1  | 0      | 1  |
| PGD in Meteorology  |    |         |    |    |       |     |    |       |    | 23 | 3      | 26 | 20 | 1     | 21  | 12 | 4      | 16 |
| Total   | 30 | 33      | 63 | 69 | 91    | 160 | 16 | 7     | 23 | 41 | 14     | 55 | 82 | 32    | 114 | 37 | 17     | 54 |

# **Master's and PhD Graduates**

**Table A15: Commerce Graduates** 

| Programme | 2015/16 | 2016/2017 | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
|-----------|---------|-----------|---------|---------|---------|---------|

|  | M   | F  | T   | M   | F  | T   | M  | F  | T  | M  | F  | T   | M  | F  | T   | M  | F  | T   |
|--|-----|----|-----|-----|----|-----|----|----|----|----|----|-----|----|----|-----|----|----|-----|
| Master of Business Administration                        | 99  | 75 | 174 | 90  | 67 | 157 | 34 | 17 | 51 | 38 | 39 | 77  | 41 | 39 | 80  | 44 | 35 | 79  |
| Master of Entrepreneurship and Enterprise<br>Development | 0   | 2  | 2   | 6   | 6  | 12  | 4  | 0  | 4  | 3  | 0  | 3   | 1  | 1  | 2   | 3  | 1  | 4   |
| Master of Finance and Accounting in Oil and Gas          |     |    |     | 9   | 3  | 12  | 12 | 2  | 14 | 4  | 5  | 9   | 18 | 9  | 27  | 2  | 0  | 2   |
| Master of International Business                         | 9   | 6  | 15  | 14  | 9  | 23  | 5  | 5  | 10 | 6  | 9  | 15  | 6  | 8  | 14  | 3  | 10 | 13  |
| Master of International Trade                            | 1   | 0  | 1   |     |    |     | 1  | 1  | 2  | 1  | 2  | 3   | 3  | 3  | 6   | 2  | 2  | 4   |
| M.Sc. in International Transport and Logistics           | 8   | 3  | 11  | 11  | 4  | 15  | 2  | 2  | 4  | 7  | 0  | 7   | 3  | 0  | 3   | 4  | 0  | 4   |
| Total  | 117 | 86 | 203 | 130 | 89 | 219 | 58 | 27 | 85 | 59 | 55 | 114 | 72 | 60 | 132 | 58 | 48 | 106 |

**Table A16: Law Graduates** 

| Риссионич   | 2  | 2015/10 | 6   | 20 | 016/201 | ١7  | 2  | 2017/18 | 3  | 2  | 2018/19 | )  | 2  | 2019/20 | )  | 2  | 2020/21 | 1   |
|---|----|---------|-----|----|---------|-----|----|---------|----|----|---------|----|----|---------|----|----|---------|-----|
| Programme   | M  | F       | T   | M  | F       | T   | M  | F       | T  | M  | F       | T  | M  | F       | T  | M  | F       | T   |
| Master of Arts in Revenue Law and Administration                      | 26 | 11      | 37  | 34 | 10      | 44  | 10 | 9       | 19 | 13 | 6       | 19 | 19 | 8       | 27 | 14 | 12      | 26  |
| Master of Intellectual Property                                       |    |         |     |    |         |     |    |         |    |    |         |    |    |         |    | 5  | 0       | 5   |
| Master of Laws  | 7  | 7       | 14  | 11 | 2       | 13  | 9  | 7       | 16 | 8  | 6       | 14 | 4  | 2       | 6  | 7  | 5       | 12  |
| Master of Laws in Corporate and<br>Commercial Law                     | 30 | 33      | 63  | 23 | 29      | 52  | 21 | 18      | 39 | 14 | 16      | 30 | 10 | 12      | 22 | 13 | 11      | 24  |
| Master of Laws in Intellectual Property<br>Law                        |    |         |     |    |         |     | 0  | 1       | 1  | 2  | 1       | 3  | 2  | 0       | 2  | 4  | 1       | 5   |
| Master of Laws in Migration and Refugee Law                           | 3  | 2       | 5   | 5  | 2       | 7   | 1  | 3       | 4  | 3  | 1       | 4  | 2  | 4       | 6  | 3  | 3       | 6   |
| Master of Laws in Oil and Gas   |    |         |     |    |         |     |    |         |    |    |         |    | 2  | 0       | 2  | 5  | 5       | 10  |
| Master of Laws in Procedural Law and<br>International Legal Practices | 10 | 11      | 21  | 6  | 9       | 15  | 7  | 2       | 9  | 6  | 0       | 6  | 7  | 10      | 17 | 3  | 4       | 7   |
| Master of Laws in Taxation  | 18 | 10      | 28  | 9  | 9       | 18  | 4  | 3       | 7  | 6  | 6       | 12 | 8  | 7       | 15 | 11 | 9       | 20  |
| Total   | 94 | 74      | 168 | 88 | 61      | 149 | 52 | 43      | 95 | 52 | 36      | 88 | 54 | 43      | 97 | 65 | 50      | 115 |

**Table A17: Education Graduates** 

| Programme | 2015/16 | 2016/2017 | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
|-----------|---------|-----------|---------|---------|---------|---------|
|-----------|---------|-----------|---------|---------|---------|---------|

|   | M  | F  | T  | M  | F  | T  | M  | F  | T  | M  | F  | T  | M  | F  | T   | M  | F  | T  |
|---|----|----|----|----|----|----|----|----|----|----|----|----|----|----|-----|----|----|----|
| M.A. in Education                                 | 28 | 26 | 54 | 42 | 39 | 81 | 21 | 23 | 44 | 21 | 14 | 35 | 16 | 12 | 28  | 6  | 15 | 21 |
| M.Sc. with Education                              | 7  | 1  | 8  | 1  | 1  | 2  | 6  | 3  | 9  | 4  | 2  | 6  | 7  | 2  | 9   | 3  | 4  | 7  |
| Master of Education in Science Education          | 2  | 1  | 3  | 14 | 7  | 21 | 6  | 2  | 8  | 2  | 4  | 6  | 7  | 5  | 12  | 1  | 2  | 3  |
| Master of Education Management and Administration | 4  | 5  | 9  | 41 | 20 | 61 | 18 | 17 | 35 | 23 | 13 | 36 | 24 | 24 | 48  | 19 | 13 | 32 |
| M.A. with Education                               |    |    |    |    |    |    |    |    |    | 1  | 0  | 1  | 1  | 1  | 2   |    |    |    |
| Master of Education in Language Education         |    |    |    |    |    |    |    |    |    | 2  | 0  | 2  | 1  | 0  | 1   | 1  | 2  | 3  |
| Total   | 41 | 33 | 74 | 61 | 33 | 94 | 51 | 45 | 96 | 53 | 33 | 86 | 56 | 44 | 100 | 30 | 36 | 66 |

**Table A18: Arts and Humanities Graduates** 

| Due cue cue  |    | 2015/10 | 6  | 2  | 2016/17 | 7  | 1  | 2017/18 | 3  | 2 | 2018/19 | )  | 2  | 2019/20 | 0  | 2  | 2020/21 | L  |
|--|----|---------|----|----|---------|----|----|---------|----|---|---------|----|----|---------|----|----|---------|----|
| Programme  | M  | F       | T  | M  | F       | T  | M  | F       | T  | M | F       | T  | M  | F       | T  | M  | F       | T  |
| M.A. in Applied Economics                          |    |         |    | 5  | 7       | 12 | 2  | 0       | 2  | 8 | 2       | 10 | 13 | 11      | 24 | 4  | 3       | 7  |
| M.A. in Applied Social Psychology                  | 4  | 1       | 5  | 7  | 7       | 14 | 2  | 3       | 5  | 4 | 5       | 9  | 16 | 9       | 25 | 7  | 7       | 14 |
| M.A. in Archaeology                                | 1  | 2       | 3  | 3  | 2       | 5  | 0  | 0       | 0  | 1 | 1       | 2  | 1  | 0       | 1  | 3  |         | 3  |
| M.A. in Demography                                 | 7  | 4       | 11 | 0  | 0       | 0  | 0  | 1       | 1  | 1 | 2       | 3  |    |         |    | 1  | 3       | 4  |
| M.A. in Development Management                     | 1  | 1       | 2  | 4  | 3       | 7  | 2  | 3       | 5  | 2 | 1       | 3  | 1  | 1       | 2  | 0  | 2       | 2  |
| M.A. in Development Studies                        | 8  | 7       | 15 | 7  | 2       | 9  | 1  | 1       | 2  | 2 | 2       | 4  | 1  | 2       | 3  | 4  | 2       | 6  |
| M.A. in Economics                                  | 16 | 8       | 24 | 14 | 14      | 28 | 9  | 2       | 11 | 2 | 1       | 3  | 10 | 8       | 18 | 13 | 6       | 19 |
| M.A. in Ethics of Governance and<br>Public Service | 2  | 0       | 2  | 4  | 0       | 4  | 1  | 0       | 1  | 1 | 0       | 1  | 7  | 2       | 9  | 2  | 2       | 4  |
| M.A. in Fine Arts                                  | 0  | 0       | 0  | 1  | 0       | 1  | 1  | 0       | 1  | 2 | 0       | 2  | 0  | 1       | 1  | 3  | 1       | 4  |
| M.A. in Gender Studies                             | 0  | 4       | 4  | 0  | 0       | 0  | 0  | 0       | 0  | 0 | 2       | 2  | 1  | 3       | 4  |    |         | 0  |
| M.A. in Geography and Environmental Management     | 0  | 1       | 1  | 3  | 2       | 5  | 6  | 2       | 8  | 9 | 2       | 11 | 7  | 5       | 12 | 5  | 2       | 7  |
| M.A. in Geography and Environmental Studies        | 5  | 4       | 9  |    |         |    |    |         |    |   |         |    |    |         |    |    |         |    |
| M.A. in Heritage Management                        | 2  | 0       | 2  | 1  | 0       | 1  | 3  | 0       | 3  | 0 | 0       | 0  | 2  | 4       | 6  | 0  | 1       | 1  |
| M.A. in History                                    | 2  | 0       | 2  | 14 | 4       | 18 | 6  | 1       | 7  | 4 | 0       | 4  | 3  | 1       | 4  |    |         |    |
| M.A. in Information Studies                        | 15 | 3       | 18 | 4  | 9       | 13 | 9  | 9       | 18 | 6 | 13      | 19 | 3  | 1       | 4  | 7  | 5       | 12 |
| M.A. in Kiswahili                                  | 24 | 27      | 51 | 5  | 17      | 22 | 14 | 2       | 16 | 9 | 13      | 22 | 11 | 18      | 29 | 10 | 13      | 23 |

| Ducamanna   | 2   | 2015/10 | 6   | 2   | 2016/17 | 7   | 2  | 2017/18 | 3   | 2  | 2018/19 | 9   | 2   | 2019/20 | )   | 2  | 2020/21 | l   |
|---|-----|---------|-----|-----|---------|-----|----|---------|-----|----|---------|-----|-----|---------|-----|----|---------|-----|
| Programme   | M   | F       | T   | M   | F       | T   | M  | F       | T   | M  | F       | T   | M   | F       | T   | M  | F       | T   |
| M.A. in Linguistics                                 | 11  | 6       | 17  | 7   | 3       | 10  | 3  | 5       | 8   | 7  | 4       | 11  | 7   | 1       | 8   | 4  | 3       | 7   |
| M.A. in Literature                                  | 2   | 1       | 3   | 1   | 1       | 2   | 4  | 1       | 5   | 0  | 0       | 0   | 2   | 1       | 3   | 4  | 3       | 7   |
| M.A. in Mass Communication                          | 5   | 5       | 10  | 4   | 6       | 10  | 2  | 0       | 2   | 7  | 7       | 14  | 6   | 2       | 8   | 4  | 5       | 9   |
| M.A. in Music                                       |     |         |     | 1   | 0       | 1   | 1  | 0       | 1   | 2  | 0       | 2   | 1   | 0       | 1   | 1  | 0       | 1   |
| M.A. in Political Science                           | 1   | 0       | 1   | 1   | 0       | 1   | 0  | 0       | 0   | 0  | 1       | 1   | 2   | 0       | 2   | 2  | 1       | 3   |
| M.A. in Political Science and Public Administration | 2   | 3       | 5   | 2   | 0       | 2   |    |         |     |    |         |     |     |         |     |    |         |     |
| M.A. in Public Administration                       | 1   | 1       | 2   | 2   | 3       | 5   | 1  | 1       | 2   | 0  | 0       | 0   | 4   | 2       | 6   | 2  |         | 2   |
| M.A. in Records and Archives<br>Management          |     |         |     |     |         |     |    |         |     | 1  | 1       | 2   | 5   | 3       | 8   | 1  | 5       | 6   |
| M.A. in Sociology                                   | 6   | 2       | 8   | 4   | 5       | 9   | 4  | 0       | 4   | 0  | 4       | 4   | 2   | 2       | 4   | 2  | 2       | 4   |
| M.A. in Statistics                                  | 10  | 3       | 13  | 4   | 1       | 5   | 5  | 0       | 5   | 7  | 3       | 10  | 4   | 3       | 7   | 0  | 5       | 5   |
| M.A. in Strategic and Peace Studies                 | 2   | 1       | 3   | 7   | 1       | 8   | 4  | 0       | 4   | 4  | 2       | 6   | 3   | 3       | 6   | 2  | 0       | 2   |
| M.A. in Theatre Arts                                |     |         |     |     |         |     | 0  | 0       | 0   | 1  | 0       | 1   | 0   | 1       | 1   |    |         |     |
| M.A. In Project Planning and<br>Management          | 1   | 2       | 3   | 18  | 7       | 25  | 9  | 7       | 16  | 5  | 13      | 18  | 16  | 10      | 26  | 13 | 22      | 35  |
| Master of Research and Public Policy                | 2   | 5       | 7   | 9   | 7       | 16  | 4  | 1       | 5   | 1  | 1       | 2   | 3   | 1       | 4   | 3  | 2       | 5   |
| M.A. in Geographical Information<br>Systems         |     |         |     |     |         |     |    |         |     |    |         |     |     |         |     | 1  | 0       | 1   |
| Total   | 130 | 91      | 221 | 132 | 101     | 233 | 93 | 39      | 132 | 86 | 80      | 166 | 131 | 95      | 226 | 98 | 95      | 193 |

**Table A19: Engineering Graduates** 

| Риодиатта  | 2  | 2015/1 | 6  | 2  | 2016/1 | 7  | 2  | 2017/1 | 8  | 2  | 2018/1 | 9  | 2  | 2019/2 | 0  | 2  | 2020/2 | 1  |
|--|----|--------|----|----|--------|----|----|--------|----|----|--------|----|----|--------|----|----|--------|----|
| Programme  | M  | F      | T  | M  | F      | T  | M  | F      | T  | M  | F      | T  | M  | F      | T  | M  | F      | T  |
| Master of Engineering Management                           | 26 | 6      | 32 | 19 | 2      | 21 | 11 | 6      | 17 | 17 | 2      | 19 | 13 | 2      | 15 | 20 | 3      | 23 |
| M.Sc. in Chemical Engineering                              | 0  | 0      | 0  | 1  | 0      | 1  | 0  | 0      | 0  | 3  | 0      | 3  |    |        |    |    |        |    |
| M.Sc. in Computer and IT Systems Engineering               |    |        |    |    |        |    |    |        | 0  | 0  | 1      | 1  | 3  | 0      | 3  | 1  | 0      | 1  |
| M.Sc. in Construction Management                           | 1  | 0      | 1  | 5  | 0      | 5  | 3  | 2      | 5  | 3  | 0      | 3  | 6  | 3      | 9  | 14 | 3      | 17 |
| M.Sc. in Electronic Engineering and Information Technology | 5  | 0      | 5  | 2  | 1      | 3  | 2  | 0      | 2  | 2  | 0      | 2  | 5  | 2      | 7  | 2  | 0      | 2  |
| M.Sc. in Energy Engineering                                | 1  | 0      | 1  | 0  | 0      | 0  | 1  | 0      | 1  | 2  | 0      | 2  |    |        |    |    |        |    |

| Риссиоти   | 2  | 2015/10 | 6  | 2  | 2016/1 | 7  | 2  | 2017/1 | 8  | 2  | 2018/1 | 9  | 2  | 2019/20 | )  | 2  | 020/21 | ĺ  |
|--|----|---------|----|----|--------|----|----|--------|----|----|--------|----|----|---------|----|----|--------|----|
| Programme  | M  | F       | T  | M  | F      | T  | M  | F      | T  | M  | F      | T  | M  | F       | T  | M  | F      | T  |
| M.Sc. in Highway Engineering                           | 4  | 3       | 7  | 0  | 0      | 0  | 2  | 0      | 2  | 0  | 0      | 0  | 6  | 2       | 8  | 3  | 2      | 5  |
| M.Sc. in Petroleum Engineering                         |    |         |    |    |        |    |    |        |    |    |        |    |    |         |    | 1  |        | 1  |
| M.Sc. in Power Systems and High Voltage<br>Engineering | 2  | 0       | 2  | 2  | 2      | 4  | 2  | 0      | 2  | 2  | 1      | 3  | 5  | 0       | 5  | 1  | 3      | 4  |
| M.Sc. in Production Engineering                        | 0  | 0       | 0  | 1  | 0      | 1  | 2  | 0      | 2  | 0  | 0      | 0  | 2  | 0       | 2  | 1  | 0      | 1  |
| M.Sc. in Renewable Energy                              | 3  | 2       | 5  | 0  | 1      | 1  | 2  | 1      | 3  | 1  | 0      | 1  | 1  | 1       | 2  | 1  | 0      | 1  |
| M.Sc. in Structural Engineering                        | 1  | 0       | 1  | 7  | 1      | 8  | 2  | 0      | 2  | 3  | 1      | 4  | 5  | 0       | 5  | 2  | 2      | 4  |
| M.Sc. in Telecommunication Engineering                 | 3  | 0       | 3  | 0  | 0      | 0  | 1  | 0      | 1  | 4  | 1      | 5  | 3  | 1       | 4  | 1  | 0      | 1  |
| M.Sc. in Water Resources Engineering                   | 4  | 2       | 6  | 2  | 2      | 4  | 4  | 0      | 4  | 3  | 0      | 3  | 2  | 0       | 2  |    |        |    |
| Master of Integrated Environment<br>Management         | 6  | 0       | 6  | 2  | 1      | 3  | 5  | 0      | 5  | 2  | 1      | 3  | 3  | 2       | 5  | 2  | 0      | 2  |
| Master of Integrated Sanitation Management             | 1  | 0       | 1  | 0  | 0      | 0  | 2  | 1      | 3  | 2  | 1      | 3  |    |         |    |    |        |    |
| Master of Integrated Water Resource<br>Management      | 6  | 10      | 16 | 6  | 4      | 10 | 6  | 6      | 12 | 6  | 3      | 9  | 1  | 1       | 2  | 4  | 4      | 8  |
| Total  | 63 | 23      | 86 | 46 | 14     | 60 | 45 | 16     | 61 | 50 | 11     | 61 | 55 | 14      | 69 | 53 | 17     | 70 |

**Table A20: Science Graduates** 

| Programme   | 2  | 2015/1 | 6  | 2  | 2016/1 | 7  | 2 | 2017/1 | 8  | 2  | 2018/19 | )  | 2 | 2019/20 | 0  | 2 | 2020/2 | 1 |
|---|----|--------|----|----|--------|----|---|--------|----|----|---------|----|---|---------|----|---|--------|---|
| Trogramme   | M  | F      | T  | M  | F      | T  | M | F      | T  | M  | F       | T  | M | F       | T  | M | F      | T |
| M.Sc. in Applied Botany                             |    |        |    | 1  | 0      | 1  |   |        |    | 1  | 0       | 1  |   |         |    | 0 | 1      | 1 |
| M.Sc. in Applied Zoology                            | 2  | 2      | 4  | 0  | 0      | 0  | 1 | 0      | 1  | 3  | 0       | 3  |   |         |    |   |        | ł |
| M.Sc. in Aquatic Sciences                           | 1  | 0      | 1  |    |        |    |   |        |    |    |         |    |   |         |    |   |        | ł |
| M.Sc. in Biochemistry                               |    |        |    |    |        |    |   |        |    |    |         |    | 5 | 4       | 9  | 3 | 3      | 6 |
| M.Sc. in Biodiversity Conservation                  | 5  | 2      | 7  | 1  | 1      | 2  | 1 | 0      | 1  | 1  | 0       | 1  | 0 | 1       | 1  | 1 | 0      | 1 |
| M.Sc. in Biotechnology                              |    |        |    |    |        |    |   |        |    |    |         |    | 1 | 1       | 2  | 0 | 1      | 1 |
| M.Sc. in Botany                                     | 0  | 0      | 0  | 1  | 0      | 1  |   |        |    |    |         |    |   |         |    |   |        |   |
| M.Sc. in Chemistry                                  | 6  | 1      | 7  | 6  | 4      | 10 | 6 | 3      | 9  | 6  | 1       | 7  | 9 | 1       | 10 | 2 | 4      | 6 |
| M.Sc. in Climate Change and Sustainable Development | 23 | 10     | 33 | 14 | 6      | 20 | 8 | 2      | 10 | 17 | 6       | 23 | 8 | 6       | 14 | 2 | 3      | 5 |
| M.Sc. in Computer Science                           | 3  | 0      | 3  | 8  | 0      | 8  | 3 | 0      | 3  | 3  | 0       | 3  | 4 | 2       | 6  | 3 | 2      | 5 |
| M.Sc. in Electronics Science and Communication      |    |        |    |    |        |    |   |        |    |    |         |    | 1 | 0       | 1  |   |        |   |

| Duo automato   | 2  | 2015/1 | 6   | 2  | 2016/1 | 7   | 2  | 2017/1 | 8  | 2  | 2018/1 | 9   | 2  | 2019/2 | 0   | 2  | 2020/2 | 1  |
|--|----|--------|-----|----|--------|-----|----|--------|----|----|--------|-----|----|--------|-----|----|--------|----|
| Programme  | M  | F      | T   | M  | F      | T   | M  | F      | T  | M  | F      | T   | M  | F      | T   | M  | F      | T  |
| M.Sc. in Fisheries and Aquaculture                   |    |        |     | 3  | 0      | 3   |    |        |    |    |        |     | 3  | 1      | 4   | 1  | 0      | 1  |
| M.Sc. in Food Science and Technology                 |    |        |     |    |        |     |    |        | 0  | 1  | 1      | 2   | 1  | 0      | 1   |    |        |    |
| M.Sc. in Geographical Information Systems            |    |        |     |    |        |     | 6  | 0      | 6  | 7  | 2      | 9   | 6  | 3      | 9   | 5  | 0      | 5  |
| M.Sc. in Geography and Environmental Management      |    |        |     |    |        |     |    |        | 0  |    | 1      | 1   |    |        |     |    |        |    |
| M.Sc. in Geology                                     | 1  | 1      | 2   | 0  | 0      | 0   |    |        |    | 1  | 0      | 1   | 1  | 0      | 1   | 1  |        | 1  |
| M.Sc. in Health Informatics                          | 1  | 1      | 2   | 0  | 3      | 3   | 1  | 1      | 2  | 2  | 2      | 4   | 4  | 2      | 6   | 2  | 1      | 3  |
| M.Sc. in Information System Management               |    |        |     |    |        |     |    |        |    |    |        |     | 3  | 2      | 5   | 0  | 3      | 3  |
| M.Sc. in Marine Sciences                             | 3  | 0      | 3   | 1  | 0      | 1   | 2  | 2      | 4  | 1  | 2      | 3   | 0  | 1      | 1   | 1  | 2      | 3  |
| M.Sc. in Mathematical Modeling                       | 12 | 1      | 13  | 12 | 1      | 13  | 10 | 1      | 11 | 4  | 1      | 5   | 5  | 2      | 7   | 2  | 0      | 2  |
| M.Sc. in Mathematics                                 | 1  | 1      | 2   | 1  | 1      | 2   | 3  | 1      | 4  | 1  | 1      | 2   | 2  | 1      | 3   |    |        |    |
| M.Sc. in Microbiology                                |    |        |     |    |        |     |    |        |    |    |        |     | 1  | 0      | 1   |    |        |    |
| M.Sc. in Molecular Biology                           | 1  | 0      | 1   |    |        |     |    |        |    | 1  | 2      | 3   | 1  | 0      | 1   |    |        |    |
| M.Sc. in Natural Resources Assessment and Management | 20 | 12     | 32  | 13 | 11     | 24  | 5  | 0      | 5  | 8  | 8      | 16  | 5  | 2      | 7   | 6  | 1      | 7  |
| M.Sc. in Oil and Gas Technology                      |    |        |     |    |        |     |    |        |    |    |        |     | 2  | 0      | 2   | 3  | 3      | 6  |
| M.Sc. in Petroleum Geology                           |    |        |     | 6  | 6      | 12  | 1  | 1      | 2  | 2  | 2      | 4   | 0  | 1      | 1   |    |        |    |
| M.Sc. in Physics                                     | 8  | 0      | 8   | 5  | 1      | 6   | 2  | 1      | 3  | 10 | 1      | 11  | 6  | 1      | 7   | 2  | 0      | 2  |
| M.Sc. In Wildlife and Terrestrial Ecology            | 1  | 0      | 1   | 1  | 0      | 1   |    |        |    |    |        |     |    |        |     | 1  | 0      | 1  |
| Master of Public Health                              | 5  | 8      | 13  | 0  | 3      | 3   | 6  | 4      | 10 | 7  | 13     | 20  | 10 | 15     | 25  | 10 | 26     | 36 |
| Total  | 93 | 39     | 132 | 72 | 37     | 109 | 55 | 16     | 71 | 76 | 43     | 119 | 78 | 46     | 124 | 45 | 50     | 95 |

**Table A21: Doctor of Philosophy (PhD) Graduates** 

| Vacan                      | 2  | 2015/16 | )  | 2  | 2016/17 | 7  |    | 2017/18 | 3  | ,  | 2018/19 | )  | ,  | 2019/20 | )  | 2  | 2020/21 | L  |
|----------------------------|----|---------|----|----|---------|----|----|---------|----|----|---------|----|----|---------|----|----|---------|----|
| Year                       | M  | F       | T  | M  | F       | T  | M  | F       | T  | M  | F       | T  | M  | F       | T  | M  | F       | T  |
| Doctor of Philosophy (PhD) | 20 | 53      | 73 | 57 | 23      | 80 | 61 | 21      | 82 | 66 | 33      | 99 | 63 | 31      | 94 | 56 | 27      | 83 |

**6.2** Appendix B: Tables for Teaching and Learning

# 6.2.1 Academic Staff

**Table B1: Overall UDSM Academic Staff by Rank** 

| Year    | Professors | A/Professors | S/Lecturers | Lecturers | A/Lecturers | T/Assistants | Total |
|---------|------------|--------------|-------------|-----------|-------------|--------------|-------|
| 2015/16 | 50         | 92           | 179         | 300       | 665         | 304          | 1,590 |
| 2016/17 | 51         | 92           | 189         | 359       | 632         | 215          | 1,538 |
| 2017/18 | 50         | 96           | 184         | 380       | 606         | 219          | 1,535 |
| 2018/19 | 45         | 82           | 194         | 429       | 664         | 204          | 1,618 |
| 2019/20 | 37         | 76           | 177         | 486       | 776         | 233          | 1,785 |
| 2020/21 | 29         | 90           | 211         | 603       | 832         | 176          | 1,941 |

Table B2: UDSM Academic Staff by Rank and Gender

| Year    | Professors |    |    | A/Professors |     |     | S/Lecturers |     |     | Lecturers |     |     | A/Lectures |     |     | T/Assistants |     |     | Total |     |       |
|---------|------------|----|----|--------------|-----|-----|-------------|-----|-----|-----------|-----|-----|------------|-----|-----|--------------|-----|-----|-------|-----|-------|
|         | M          | F  | T  | M            | F   | T   | M           | F   | T   | M         | F   | T   | M          | F   | T   | M            | F   | T   | M     | F   | T     |
| 2014/15 | 47         | 6  | 53 | 99           | 10  | 109 | 156         | 36  | 192 | 230       | 85  | 315 | 462        | 187 | 649 | 137          | 67  | 204 | 1,131 | 391 | 1,522 |
| %Female |            | 11 |    |              | 9   |     |             | 19  |     |           | 27  |     |            | 29  |     |              | 33  |     |       | 26% |       |
| 2015/16 | 41         | 9  | 50 | 80           | 12  | 92  | 143         | 36  | 179 | 213       | 87  | 300 | 471        | 194 | 665 | 219          | 85  | 304 | 1,167 | 423 | 1,590 |
| %Female | 18         |    |    | 13           |     |     | 20          |     |     | 29        |     |     | 29         |     |     | 28           |     |     | 27%   |     |       |
| 2016/17 | 43         | 8  | 51 | 81           | 11  | 92  | 155         | 34  | 189 | 259       | 100 | 359 | 452        | 180 | 632 | 146          | 69  | 215 | 1,136 | 402 | 1,538 |
| %Female | 16         |    |    | 12           |     |     | 18          |     |     | 28        |     |     | 29         |     |     | 32           |     |     | 26%   |     |       |
| 2017/18 | 38         | 12 | 50 | 69           | 27  | 96  | 139         | 45  | 184 | 283       | 97  | 380 | 439        | 167 | 606 | 162          | 57  | 219 | 1,130 | 405 | 1,535 |
| %Female | 24         |    |    | 28           |     |     | 24          |     |     | 26        |     |     | 28         |     |     | 26           |     |     | 26%   |     |       |
| 2018/19 | 38         | 7  | 45 | 60           | 22  | 82  | 161         | 33  | 194 | 298       | 131 | 429 | 450        | 214 | 664 | 144          | 60  | 204 | 1,151 | 467 | 1,618 |
| %Female | 16         |    |    | 27           |     |     | 17          |     |     | 31        |     |     | 32         |     |     | 29           |     |     | 29%   |     |       |
| 2019/20 | 33         | 4  | 37 | 55           | 21  | 76  | 147         | 30  | 177 | 351       | 135 | 486 | 535        | 241 | 776 | 168          | 65  | 233 | 1,289 | 496 | 1,785 |
| %Female | 11         |    |    | 28           |     |     | 17          |     |     | 28        |     |     | 31         |     |     | 28           |     |     | 28%   |     |       |
| 2020/21 | 27         | 2  | 29 | 70           | 20  | 90  | 167         | 44  | 211 | 443       | 160 | 603 | 563        | 269 | 832 | 134          | 42  | 176 | 1,404 | 537 | 1,941 |
| %Female |            | 7% |    |              | 22% |     |             | 21% |     |           | 27% |     |            | 32% |     |              | 24% |     |       | 28% |       |

Table B3: MJNM Campus' Academic Staff by Age, Qualification and Gender, 2015/2016

|          | Ba  | achelor | .'s | ]   | Master's | <b>;</b> |     | PhD |     |     | Total |       |
|----------|-----|---------|-----|-----|----------|----------|-----|-----|-----|-----|-------|-------|
| Age      | M   | F       | T   | M   | F        | T        | M   | F   | T   | M   | F     | T     |
| Under 26 | 15  | 4       | 19  | 0   | 1        | 1        | 0   | 0   | 0   | 15  | 5     | 20    |
| 26 – 30  | 88  | 36      | 124 | 44  | 14       | 58       | 1   | 0   | 1   | 133 | 50    | 183   |
| 31 – 35  | 49  | 24      | 73  | 110 | 50       | 160      | 11  | 4   | 15  | 170 | 78    | 248   |
| 36 – 40  | 5   | 2       | 7   | 123 | 39       | 162      | 44  | 27  | 71  | 172 | 68    | 240   |
| 41 – 45  | 2   | 0       | 2   | 41  | 9        | 50       | 71  | 24  | 95  | 114 | 33    | 147   |
| 46 – 50  | 0   | 0       | 0   | 9   | 3        | 12       | 52  | 16  | 68  | 61  | 19    | 80    |
| 51 – 55  | 0   | 0       | 0   | 5   | 1        | 6        | 45  | 11  | 56  | 50  | 12    | 62    |
| 56 – 60  | 0   | 0       | 0   | 2   | 1        | 3        | 89  | 15  | 104 | 91  | 16    | 107   |
| Over 60  | 0   | 0       | 0   | 0   | 0        | 0        | 128 | 28  | 156 | 128 | 28    | 156   |
| Total    | 159 | 66      | 225 | 334 | 118      | 452      | 441 | 125 | 566 | 934 | 309   | 1,243 |

Table B4: MJNM Campus' Academic Staff by Age, Qualification and Gender, 2016/2017

|          |    | Degre | e   | ]   | Master's | 1   |     | PhD |     |     | Total |       |
|----------|----|-------|-----|-----|----------|-----|-----|-----|-----|-----|-------|-------|
| Age      | M  | F     | T   | M   | F        | T   | M   | F   | T   | M   | F     | Т     |
| Under 26 | 6  | 7     | 13  | 0   | 1        | 1   | 0   | 0   | 0   | 6   | 8     | 14    |
| 26 – 30  | 60 | 28    | 88  | 37  | 23       | 60  | 0   | 0   | 0   | 97  | 51    | 148   |
| 31 – 35  | 20 | 6     | 26  | 102 | 45       | 147 | 16  | 3   | 19  | 138 | 54    | 192   |
| 36 – 40  | 10 | 2     | 12  | 106 | 24       | 130 | 66  | 26  | 92  | 182 | 52    | 234   |
| 41 – 45  | 0  | 1     | 1   | 51  | 8        | 59  | 73  | 33  | 106 | 124 | 42    | 166   |
| 46 – 50  | 1  | 0     | 1   | 10  | 4        | 14  | 71  | 20  | 91  | 82  | 24    | 106   |
| 51 – 55  | 0  | 0     | 0   | 1   | 1        | 2   | 46  | 10  | 56  | 47  | 11    | 58    |
| 56 – 60  | 0  | 0     | 0   | 5   | 0        | 5   | 77  | 10  | 87  | 82  | 10    | 92    |
| Over 60  | 0  | 0     | 0   | 0   | 0        | 0   | 132 | 22  | 154 | 132 | 22    | 154   |
| Total    | 97 | 44    | 141 | 312 | 106      | 418 | 481 | 124 | 605 | 890 | 274   | 1,164 |

Table B5: MKNM Campus' Academic Staff by Age, Qualification and Gender, 2017/2018

|          | ]  | Bachelo | r's | ]   | Master's | S   |    | PhD |     |     | Total |     |
|----------|----|---------|-----|-----|----------|-----|----|-----|-----|-----|-------|-----|
| Age      | M  | F       | T   | M   | F        | T   | M  | F   | T   | M   | F     | T   |
| Under 26 | 3  | 4       | 7   | 0   | 1        | 1   | 0  | 0   | 0   |     | 5     | 8   |
| 26-30    | 61 | 30      | 91  | 32  | 19       | 51  | 0  | 0   | 0   | 93  | 49    | 142 |
| 31-35    | 21 | 7       | 28  | 89  | 47       | 136 | 12 | 2   | 14  | 122 | 56    | 178 |
| 36-40    | 11 | 2       | 13  | 112 | 26       | 138 | 64 | 25  | 89  | 187 | 53    | 240 |
| 41-45    | 0  | 1       | 1   | 61  | 8        | 69  | 73 | 35  | 108 | 134 | 44    | 178 |
| 46-50    | 1  | 0       | 1   | 11  | 4        | 15  | 73 | 21  | 94  | 85  | 25    | 110 |
| 51-55    | 0  | 0       | 0   | 1   | 1        | 2   | 49 | 10  | 59  | 50  | 11    | 61  |

| Total   | 97 | 44 | 141 | 311 | 106 | 417 | 483 | 124 | 607 | 891 | 274 | 1,165 |
|---------|----|----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|
| Over 60 | 0  | 0  | 0   | 1   | 0   | 1   | 136 | 23  | 159 | 137 | 23  | 160   |
| 56-60   | 0  | 0  | 0   | 4   | 0   | 4   | 76  | 8   | 84  | 80  | 8   | 88    |

Table B6: MJNM Campus' Academic Staff by Age, Qualification and Gender, 2018/2019

|          | ]  | Bachelo | r's | ,   | Master's | 3   |     | PhD |     |     | Total |       |
|----------|----|---------|-----|-----|----------|-----|-----|-----|-----|-----|-------|-------|
| Age      | M  | F       | T   | M   | F        | T   | M   | F   | T   | M   | F     | Т     |
| Under 26 | 0  | 1       | 1   | 0   | 0        | 0   | 0   | 0   | 0   | 0   | 1     | 1     |
| 26-30    | 54 | 30      | 84  | 37  | 26       | 63  | 0   | 0   | 0   | 91  | 56    | 147   |
| 31-35    | 23 | 7       | 30  | 83  | 47       | 130 | 9   | 2   | 11  | 115 | 56    | 171   |
| 36-40    | 5  | 1       | 6   | 145 | 40       | 185 | 70  | 25  | 95  | 220 | 66    | 286   |
| 41-45    | 0  | 0       | 0   | 54  | 7        | 61  | 84  | 41  | 125 | 138 | 48    | 186   |
| 46-50    | 0  | 0       | 0   | 20  | 4        | 24  | 79  | 25  | 104 | 99  | 29    | 128   |
| 51-55    | 0  | 1       | 1   | 3   | 1        | 4   | 45  | 10  | 55  | 48  | 12    | 60    |
| 56-60    | 0  | 0       | 0   | 2   | 0        | 2   | 63  | 13  | 76  | 65  | 13    | 78    |
| Over 60  | 0  | 0       | 0   | 4   | 0        | 4   | 127 | 27  | 154 | 131 | 27    | 158   |
| Total    | 82 | 40      | 122 | 348 | 125      | 473 | 477 | 143 | 620 | 907 | 308   | 1,215 |

Table B7: MJNM Campus' Academic Staff by Age, Qualification and Gender, 2019/2020

|          | В   | acheloi | ·'s |     | Master's | S   |     | PhD |     |       | Total |       |
|----------|-----|---------|-----|-----|----------|-----|-----|-----|-----|-------|-------|-------|
| Age      | M   | F       | T   | M   | F        | Т   | M   | F   | Т   | M     | F     | T     |
| Under 26 | 8   | 6       | 14  | 2   | 0        | 2   | 0   | 0   | 0   | 10    | 6     | 16    |
| 26-30    | 71  | 33      | 104 | 51  | 29       | 80  | 0   | 0   | 0   | 122   | 62    | 184   |
| 31-35    | 28  | 9       | 37  | 112 | 64       | 176 | 7   | 5   | 12  | 147   | 78    | 225   |
| 36-40    | 6   | 2       | 8   | 134 | 48       | 182 | 65  | 23  | 88  | 205   | 73    | 278   |
| 41-45    | 2   | 1       | 3   | 68  | 11       | 79  | 100 | 44  | 144 | 170   | 56    | 226   |
| 46-50    | 0   | 1       | 1   | 23  | 2        | 25  | 80  | 26  | 106 | 103   | 29    | 132   |
| 51-55    | 1   | 0       | 1   | 3   | 3        | 6   | 49  | 11  | 60  | 53    | 14    | 67    |
| 56-60    | 0   | 0       | 0   | 2   | 0        | 2   | 50  | 12  | 62  | 52    | 12    | 64    |
| Over 60  | 1   | 0       | 1   | 11  | 0        | 11  | 146 | 27  | 173 | 158   | 27    | 185   |
| Total    | 117 | 52      | 169 | 406 | 157      | 563 | 497 | 148 | 645 | 1,020 | 357   | 1,377 |

Table B8: MJNM Campus' Academic Staff by Age, Qualification and Gender, 2020/2021

| A 00     | E  | Bachelo | r  |    | Masters |    |   | PhD |   |    | Total |     |
|----------|----|---------|----|----|---------|----|---|-----|---|----|-------|-----|
| Age      | M  | F       | Т  | M  | F       | T  | M | F   | T | M  | F     | T   |
| Under 26 | 3  | 3       | 6  | 0  | 0       | 0  | 0 | 0   | 0 | 3  | 3     | 6   |
| 26-30    | 57 | 24      | 81 | 37 | 35      | 72 | 0 | 0   | 0 | 94 | 59    | 153 |

| 31-35   | 32  | 14 | 46  | 149 | 70  | 219 | 26  | 14  | 40  | 207   | 98  | 305   |
|---------|-----|----|-----|-----|-----|-----|-----|-----|-----|-------|-----|-------|
| 36-40   | 14  | 8  | 22  | 116 | 50  | 166 | 75  | 41  | 116 | 205   | 99  | 304   |
| 41-45   | 2   | 2  | 4   | 75  | 24  | 99  | 135 | 50  | 185 | 212   | 76  | 288   |
| 46-50   | 0   | 0  | 0   | 29  | 13  | 42  | 109 | 52  | 161 | 138   | 65  | 203   |
| 51-55   | 0   | 0  | 0   | 6   | 1   | 7   | 72  | 25  | 97  | 78    | 26  | 104   |
| 56-60   | 0   | 0  | 0   | 0   | 0   | 0   | 44  | 13  | 57  | 44    | 13  | 57    |
| Over 60 | 0   | 0  | 0   | 0   | 0   | 0   | 54  | 17  | 71  | 54    | 17  | 71    |
| Total   | 108 | 51 | 159 | 412 | 193 | 605 | 515 | 212 | 727 | 1,035 | 456 | 1,491 |

Table B9: DUCE Academic Staff by Age, Qualification and Gender, 2015/2016

|          | Ba | chelo | r's |    | Maste | rs  |    | PhD |    |     | Total |     |
|----------|----|-------|-----|----|-------|-----|----|-----|----|-----|-------|-----|
| Age      | M  | F     | T   | M  | F     | T   | M  | F   | T  | M   | F     | T   |
| Under 26 | 1  | 1     | 2   | 0  | 0     | 0   | 0  | 0   | 0  | 1   | 1     | 2   |
| 26 - 30  | 8  | 6     | 14  | 12 | 5     | 17  | 0  | 0   | 0  | 20  | 11    | 31  |
| 31 - 35  | 9  | 2     | 11  | 28 | 15    | 43  | 2  | 3   | 5  | 39  | 20    | 59  |
| 36 - 40  | 2  | 0     | 2   | 26 | 12    | 38  | 8  | 2   | 10 | 36  | 14    | 50  |
| 41 - 45  | 0  | 0     | 0   | 18 | 7     | 25  | 8  | 6   | 14 | 26  | 13    | 39  |
| 46 - 50  | 0  | 0     | 0   | 3  | 1     | 4   | 6  | 2   | 8  | 9   | 3     | 12  |
| 51 – 55  | 0  | 0     | 0   | 0  | 0     | 0   | 0  | 0   | 0  | 0   | 0     | 0   |
| 56 – 60  | 0  | 0     | 0   | 0  | 0     | 0   | 1  | 0   | 1  | 1   | 0     | 1   |
| Over 60  | 0  | 0     | 0   | 0  | 0     | 0   | 0  | 0   | 0  | 0   | 0     | 0   |
| Total    | 20 | 9     | 29  | 87 | 40    | 127 | 25 | 13  | 38 | 132 | 62    | 194 |

Table B10: DUCE Academic Staff by Age, Qualification and Gender, 2016/2017

|          | Ba | chelor | r's | I  | Mastei | .'s |    | PhD |    |     | Total |     |
|----------|----|--------|-----|----|--------|-----|----|-----|----|-----|-------|-----|
| Age      | M  | F      | T   | M  | F      | T   | M  | F   | T  | M   | F     | T   |
| Under 26 | 1  | 1      | 2   | 0  | 0      | 0   | 0  | 0   | 0  | 1   | 1     | 2   |
| 26 - 30  | 12 | 6      | 18  | 9  | 6      | 15  | 0  | 0   | 0  | 21  | 12    | 33  |
| 31 - 35  | 13 | 5      | 18  | 25 | 16     | 41  | 3  | 2   | 5  | 41  | 23    | 64  |
| 36 - 40  | 2  | 0      | 2   | 23 | 14     | 37  | 12 | 4   | 16 | 37  | 18    | 55  |
| 41 - 45  | 0  | 0      | 0   | 16 | 9      | 25  | 12 | 9   | 21 | 28  | 18    | 46  |
| 46 - 50  | 0  | 0      | 0   | 1  | 0      | 1   | 7  | 3   | 10 | 8   | 3     | 11  |
| 51 - 55  | 0  | 0      | 0   | 0  | 0      | 0   | 0  | 0   | 0  | 0   | 0     | 0   |
| 56 - 60  | 0  | 0      | 0   | 0  | 0      | 0   | 0  | 0   | 0  | 0   | 0     | 0   |
| Over 60  | 0  | 0      | 0   | 0  | 0      | 0   | 1  | 0   | 1  | 1   | 0     | 1   |
| Total    | 28 | 12     | 40  | 74 | 45     | 119 | 35 | 18  | 53 | 137 | 75    | 212 |

Table B11: DUCE Academic Staff by Age, Qualification and Gender, 2017/2018

|          | Ba | chelo | r's | N  | <b>I</b> aster | 's  |              | PhD |    |     | Total |     |
|----------|----|-------|-----|----|----------------|-----|--------------|-----|----|-----|-------|-----|
| Age      | M  | F     | T   | M  | F              | T   | $\mathbf{M}$ | F   | T  | M   | F     | T   |
| Under 26 | 0  | 0     | 0   |    |                |     |              |     |    | 0   | 0     | 0   |
| 26 - 30  | 14 | 6     | 20  | 3  | 1              | 4   |              |     |    | 17  | 7     | 24  |
| 31 - 35  | 7  | 4     | 11  | 23 | 13             | 36  | 1            | 0   | 1  | 31  | 17    | 48  |
| 36 – 40  | 2  | 0     | 2   | 24 | 16             | 40  | 11           | 7   | 18 | 37  | 23    | 60  |
| 41 – 45  | 0  | 1     | 1   | 15 | 8              | 23  | 16           | 11  | 27 | 31  | 20    | 51  |
| 46 - 50  |    |       |     | 11 | 3              | 14  | 11           | 4   | 15 | 22  | 7     | 29  |
| 51 – 55  |    |       |     |    |                |     | 7            | 1   | 8  | 7   | 1     | 8   |
| 56 – 60  |    |       |     |    |                |     |              |     |    |     |       | 0   |
| Over 60  |    |       |     |    |                |     | 1            | 0   | 1  | 1   | 0     | 1   |
| Total    | 23 | 11    | 34  | 76 | 41             | 117 | 47           | 23  | 70 | 146 | 75    | 221 |

Table B12: DUCE Academic Staff by Age, Qualification and Gender, 2018/2019

|          | Ba | chelo | r's | N  | <b>I</b> aster | 's  |    | PhD |    |     | Total |     |
|----------|----|-------|-----|----|----------------|-----|----|-----|----|-----|-------|-----|
| Age      | M  | F     | T   | M  | F              | T   | M  | F   | T  | M   | F     | T   |
| Under 26 | 0  | 0     | 0   |    |                |     |    |     |    | 0   | 0     | 0   |
| 26 – 30  | 13 | 4     | 17  | 3  | 2              | 5   |    |     |    | 16  | 6     | 22  |
| 31 – 35  | 6  | 2     | 8   | 23 | 17             | 40  | 5  | 0   | 5  | 34  | 19    | 53  |
| 36 – 40  | 1  | 1     | 2   | 28 | 17             | 45  | 6  | 9   | 15 | 35  | 27    | 62  |
| 41 – 45  | 0  |       |     | 15 | 9              | 24  | 17 | 8   | 25 | 32  | 17    | 49  |
| 46 – 50  |    |       |     | 5  | 4              | 9   | 15 | 9   | 24 | 20  | 13    | 33  |
| 51 – 55  |    |       |     | 2  | 0              | 2   | 8  | 3   | 11 | 10  | 3     | 13  |
| 56 – 60  |    |       |     |    |                |     |    |     |    |     |       |     |
| Over 60  |    |       |     |    |                |     |    |     |    |     |       | ·   |
| Total    | 20 | 7     | 27  | 76 | 49             | 125 | 51 | 29  | 80 | 147 | 85    | 232 |

Table B13: DUCE Academic Staff by Age, Qualification and Gender, 2019/2020

|          | Ba | chelo | r's | N  | <b>I</b> aster | 's |    | PhD |    |    | Total |    |
|----------|----|-------|-----|----|----------------|----|----|-----|----|----|-------|----|
| Age      | M  |       |     | M  | F              | T  | M  | F   | T  | M  | F     | T  |
| Under 26 | 0  | 0     | 0   |    |                |    |    |     |    | 0  | 0     | 0  |
| 26 – 30  | 13 | 4     | 17  | 4  | 2              | 6  |    |     |    | 17 | 6     | 23 |
| 31 – 35  | 7  | 3     | 10  | 25 | 17             | 42 | 4  | 0   | 4  | 36 | 20    | 56 |
| 36 – 40  | 1  | 0     | 1   | 30 | 15             | 45 | 8  | 10  | 18 | 39 | 25    | 64 |
| 41 – 45  | 0  | ·     |     | 14 | 9              | 23 | 18 | 8   | 26 | 32 | 17    | 49 |

|         | Ba | chelo | r's | N  | <b>Iaster</b> | 's  |    | PhD |    |     | Total |     |
|---------|----|-------|-----|----|---------------|-----|----|-----|----|-----|-------|-----|
| Age     | M  | F     | T   | M  | F             | T   | M  | F   | T  | M   | F     | T   |
| 46 – 50 |    |       |     | 4  | 4             | 8   | 17 | 9   | 26 | 21  | 13    | 34  |
| 51 – 55 |    |       |     | 1  | 0             | 1   | 9  | 4   | 13 | 10  | 4     | 14  |
| 56 – 60 |    |       |     |    |               |     |    |     |    |     |       |     |
| Over 60 |    |       |     |    |               |     |    |     |    |     |       |     |
| Total   | 21 | 7     | 28  | 78 | 47            | 125 | 56 | 31  | 87 | 155 | 85    | 240 |

Table B14: DUCE Academic Staff by Age, Qualification and Gender, 2020/2021

|          |    | Degree | <b>.</b> | ]  | Master | S   |    | PhD |    |     | Total |              |
|----------|----|--------|----------|----|--------|-----|----|-----|----|-----|-------|--------------|
| Age      | M  | F      | T        | M  | F      | T   | M  | F   | T  | M   | F     | $\mathbf{T}$ |
| Under 26 | 0  | 0      | 0        | 0  | 0      | 0   | 0  | 0   | 0  | 0   | 0     | 0            |
| 26 - 30  | 14 | 3      | 17       | 2  | 3      | 5   | 0  | 0   | 0  | 16  | 6     | 22           |
| 31 - 35  | 4  | 1      | 5        | 20 | 13     | 33  | 2  | 0   | 2  | 26  | 14    | 40           |
| 36 - 40  | 0  | 0      | 0        | 23 | 16     | 39  | 14 | 8   | 22 | 37  | 24    | 61           |
| 41 - 45  | 0  | 0      | 0        | 22 | 12     | 34  | 19 | 14  | 33 | 41  | 26    | 67           |
| 46 - 50  | 0  | 0      | 0        | 17 | 6      | 23  | 14 | 6   | 20 | 31  | 12    | 43           |
| 51 - 55  | 0  | 0      | 0        | 0  | 0      | 0   | 7  | 2   | 9  | 7   | 2     | 9            |
| 56 – 60  | 0  | 0      | 0        | 0  | 0      | 0   | 0  | 0   | 0  | 0   | 0     | 0            |
| Over 60  | 0  | 0      | 0        | 0  | 0      | 0   | 0  | 0   | 0  | 0   | 0     | 0            |
| Total    | 18 | 4      | 22       | 84 | 50     | 134 | 56 | 30  | 86 | 158 | 84    | 242          |

Table B15: MUCE Academic Staff by Age, Qualification and Gender, 2015/2016

|          | В  | achelor | .'s | N  | Aaster' | s  |   | PhD |    |     | Total |     |
|----------|----|---------|-----|----|---------|----|---|-----|----|-----|-------|-----|
| Age      | M  | F       | T   | M  | F       | T  | M | F   | T  | M   | F     | T   |
| Under 26 | 0  | 0       | 0   | 0  | 0       | 0  | 0 | 0   | 0  | 0   | 0     | 0   |
| 26 – 30  | 20 | 6       | 26  | 14 | 10      | 24 | 0 | 0   | 0  | 34  | 16    | 50  |
| 31 – 35  | 19 | 4       | 23  | 20 | 5       | 25 | 1 | 0   | 1  | 40  | 9     | 49  |
| 36 – 40  | 1  | 0       | 1   | 8  | 16      | 24 | 2 | 2   | 4  | 11  | 18    | 29  |
| 41 - 45  | 0  | 0       | 0   | 7  | 4       | 11 | 4 | 1   | 5  | 11  | 5     | 16  |
| 46 – 50  | 0  | 0       | 0   | 2  | 0       | 2  | 0 | 1   | 1  | 2   | 1     | 3   |
| 51 – 55  | 0  | 0       | 0   | 1  | 1       | 2  | 0 | 0   | 0  | 1   | 1     | 2   |
| 56 – 60  | 0  | 0       | 0   | 1  | 1       | 2  | 1 | 1   | 2  | 2   | 2     | 4   |
| Over 60  | 0  | 0       | 0   | 0  | 0       | 0  | 0 | 0   | 0  | 0   | 0     | 0   |
| Total    | 40 | 10      | 50  | 53 | 37      | 90 | 8 | 5   | 13 | 101 | 52    | 153 |

Table B16: MUCE Academic Staff by Age, Qualification and Gender, 2016/2017

|          | В  | achelor | .'s | N  | Aaster' | S  |    | PhD |    |     | Total |     |
|----------|----|---------|-----|----|---------|----|----|-----|----|-----|-------|-----|
| Age      | M  | F       | T   | M  | F       | T  | M  | F   | T  | M   | F     | T   |
| Under 26 | 0  | 1       | 1   | 0  | 0       | 0  | 0  | 0   | 0  | 0   | 1     | 1   |
| 26 - 30  | 16 | 11      | 27  | 2  | 3       | 5  | 0  | 0   | 0  | 18  | 14    | 32  |
| 31 - 35  | 4  | 1       | 5   | 27 | 15      | 42 | 0  | 0   | 0  | 31  | 16    | 47  |
| 36 - 40  | 1  | 0       | 1   | 25 | 9       | 34 | 9  | 3   | 12 | 35  | 12    | 47  |
| 41 - 45  | 0  | 0       | 0   | 9  | 3       | 12 | 4  | 4   | 8  | 13  | 7     | 20  |
| 46 - 50  | 0  | 0       | 0   | 4  | 1       | 5  | 3  | 1   | 4  | 7   | 2     | 9   |
| 51 - 55  | 0  | 0       | 0   | 1  | 0       | 1  | 2  | 0   | 2  | 3   | 0     | 3   |
| 56 - 60  | 0  | 0       | 0   | 0  | 0       | 0  | 2  | 1   | 3  | 2   | 1     | 3   |
| Over 60  | 0  | 0       | 0   | 0  | 0       | 0  | 0  | 0   | 0  | 0   | 0     | 0   |
| Total    | 21 | 13      | 34  | 68 | 31      | 99 | 20 | 9   | 29 | 109 | 53    | 162 |

Table B17: MUCE Academic Staff by Age, Qualification and Gender, 2017/2018

|          | В  | achelor | 's | ľ  | Master's | S  |    | PhD |    |    | Total |     |
|----------|----|---------|----|----|----------|----|----|-----|----|----|-------|-----|
| Age      | M  | F       | T  | M  | F        | T  | M  | F   | T  | M  | F     | T   |
| Under 26 | 0  | 0       | 0  | 0  | 0        | 0  | 0  | 0   | 0  | 0  | 0     | 0   |
| 26 - 30  | 18 | 8       | 26 | 14 | 10       | 24 | 0  | 0   | 0  | 32 | 18    | 50  |
| 31 - 35  | 12 | 6       | 18 | 23 | 3        | 26 | 1  | 0   | 1  | 36 | 9     | 45  |
| 36 - 40  | 0  | 0       | 0  | 4  | 15       | 19 | 3  | 11  | 14 | 7  | 26    | 33  |
| 41 - 45  | 0  | 0       | 0  | 0  | 2        | 2  | 10 | 3   | 13 | 10 | 5     | 15  |
| 46 - 50  | 0  | 0       | 0  | 2  | 0        | 2  | 0  | 1   | 1  | 2  | 1     | 3   |
| 51 - 55  | 0  | 0       | 0  | 0  | 1        | 1  | 0  | 0   | 0  | 0  | 1     | 1   |
| 56 - 60  | 0  | 0       | 0  | 0  | 1        | 1  | 0  | 1   | 1  | 0  | 2     | 2   |
| Over 60  | 0  | 0       | 0  | 0  | 0        | 0  | 0  | 0   | 0  | 0  | 0     | 0   |
| Total    | 30 | 14      | 44 | 43 | 32       | 75 | 14 | 16  | 30 | 87 | 62    | 149 |

Table B18: MUCE Academic Staff by Age, Qualification and Gender, 2018/2019

|          |    | Degree |    |    | Masters |    |   | PhD |    |    | Total |    |
|----------|----|--------|----|----|---------|----|---|-----|----|----|-------|----|
| Age      | M  | F      | T  | M  | F       | T  | M | F   | T  | M  | F     | T  |
| Under 26 | 2  | 0      | 2  | 0  | 0       | 0  | 0 | 0   | 0  | 2  | 0     | 2  |
| 26 - 30  | 17 | 5      | 22 | 1  | 0       | 1  | 0 | 0   | 0  | 18 | 5     | 23 |
| 31 - 35  | 11 | 8      | 19 | 11 | 19      | 30 | 2 | 0   | 2  | 24 | 27    | 51 |
| 36 – 40  | 0  | 0      | 0  | 10 | 18      | 28 | 4 | 16  | 20 | 14 | 34    | 48 |
| 41 - 45  | 0  | 0      | 0  | 11 | 4       | 15 | 9 | 4   | 13 | 20 | 8     | 28 |
| 46 - 50  | 0  | 0      | 0  | 4  | 2       | 6  | 6 | 3   | 9  | 10 | 5     | 15 |
| 51 – 55  | 0  | 0      | 0  | 2  | 0       | 2  | 0 | 1   | 1  | 2  | 1     | 3  |
| 56 – 60  | 0  | 0      | 0  | 0  | 0       | 0  | 0 | 1   | 1  | 0  | 1     | 1  |

|         |    | Degree |    |    | Masters |    |    | PhD |    |    | Total |     |
|---------|----|--------|----|----|---------|----|----|-----|----|----|-------|-----|
| Age     | M  | F      | T  | M  | F       | T  | M  | F   | T  | M  | F     | T   |
| Over 60 | 0  | 0      | 0  | 0  | 0       | 0  | 0  | 0   | 0  | 0  | 0     | 0   |
| Total   | 30 | 13     | 43 | 39 | 43      | 82 | 21 | 25  | 46 | 90 | 81    | 171 |

Table B19: MUCE Academic Staff by Age, Qualification and Gender, 2019/2020

|          | В  | achelor' | 's | ]  | Master's | S  |    | PhD |    |     | Total |     |
|----------|----|----------|----|----|----------|----|----|-----|----|-----|-------|-----|
| Age      | M  | F        | T  | M  | F        | T  | M  | F   | T  | M   | F     | T   |
| Under 26 | 0  | 0        | 0  | 0  | 0        | 0  | 0  | 0   | 0  | 0   | 0     | 0   |
| 26 – 30  | 15 | 6        | 21 | 3  | 1        | 4  | 0  | 0   | 0  | 18  | 7     | 25  |
| 31 – 35  | 5  | 0        | 5  | 6  | 4        | 10 | 2  | 3   | 5  | 13  | 7     | 20  |
| 36 – 40  | 0  | 0        | 0  | 34 | 22       | 56 | 14 | 7   | 20 | 48  | 29    | 77  |
| 41 – 45  | 0  | 0        | 0  | 14 | 10       | 24 | 6  | 1   | 8  | 20  | 11    | 31  |
| 46 – 50  | 0  | 0        | 0  | 0  | 0        | 0  | 9  | 0   | 9  | 9   | 0     | 9   |
| 51 – 55  | 0  | 0        | 0  | 0  | 0        | 0  | 5  | 0   | 5  | 5   | 0     | 5   |
| 56 – 60  | 0  | 0        | 0  | 0  | 0        | 0  | 1  | 0   | 1  | 5   | 0     | 1   |
| Over 60  | 0  | 0        | 0  | 0  | 0        | 0  | 0  | 0   | 0  | 0   | 0     | 0   |
| Total    | 20 | 6        | 26 | 57 | 37       | 94 | 37 | 11  | 48 | 118 | 54    | 168 |

Table B20: MUCE Academic Staff by Age, Qualification and Gender, 2020/2021

|          |    | Degree |    |    | Master | S   |    | PhD |    |     | Total |     |
|----------|----|--------|----|----|--------|-----|----|-----|----|-----|-------|-----|
| Age      | M  | F      | T  | M  | F      | T   | M  | F   | T  | M   | F     | T   |
| Under 26 | 0  | 1      | 1  | 0  | 0      | 0   | 0  | 0   | 0  | 0   | 1     | 1   |
| 26 - 30  | 9  | 2      | 11 | 5  | 3      | 8   | 0  | 0   | 0  | 14  | 5     | 19  |
| 31 - 35  | 5  | 0      | 5  | 15 | 17     | 32  | 1  | 0   | 1  | 21  | 17    | 38  |
| 36 – 40  | 0  | 0      | 0  | 24 | 10     | 34  | 12 | 6   | 18 | 36  | 16    | 52  |
| 41 - 45  | 0  | 0      | 0  | 18 | 6      | 24  | 18 | 5   | 23 | 36  | 11    | 47  |
| 46 - 50  | 0  | 0      | 0  | 14 | 6      | 20  | 16 | 5   | 21 | 30  | 11    | 41  |
| 51 - 55  | 0  | 0      | 0  | 4  | 0      | 4   | 4  | 0   | 4  | 8   | 0     | 8   |
| 56 – 60  | 0  | 0      | 0  | 0  | 0      | 0   | 2  | 0   | 2  | 2   | 0     | 2   |
| Over 60  | 0  | 0      | 0  | 0  | 0      | 0   | 0  | 0   | 0  | 0   | 0     | 0   |
| Total    | 14 | 3      | 17 | 80 | 42     | 122 | 53 | 16  | 69 | 147 | 61    | 208 |

Table B21: UDSM Academic Staff Recruitment, Rank and Gender

| Dank      | 20 | 015/1 | 16 | 20 | 16/2 | 17 | 20 | )17/ | 18 | 2 | 018/1 | 9 | 2 | 019/2 | 20 | 20 | 020/2 | 21 |   | Total |   |
|-----------|----|-------|----|----|------|----|----|------|----|---|-------|---|---|-------|----|----|-------|----|---|-------|---|
| Rank      | M  | F     | T  | M  | F    | T  | M  | F    | T  | M | F     | T | M | F     | T  | M  | F     | T  | M | F     | T |
| Professor | 1  | 1     | 2  | 2  | 0    | 2  | 0  | 0    | 0  | 0 | 0     | 0 | 0 | 0     | 0  | 0  | 0     | 0  | 3 | 1     | 4 |

| Dowle       | 20  | 015/1 | 6   | 20 | 16/ | 17 | 20 | )17/ | 18 | 2  | 018/1 | 9  | 2  | 019/2 | 20 | 20 | 020/2 | 21 |     | Total |     |
|-------------|-----|-------|-----|----|-----|----|----|------|----|----|-------|----|----|-------|----|----|-------|----|-----|-------|-----|
| Rank        | M   | F     | T   | M  | F   | T  | M  | F    | T  | M  | F     | T  | M  | F     | T  | M  | F     | T  | M   | F     | T   |
| A/Professor | 0   | 0     | 0   | 5  | 0   | 5  | 1  | 0    | 1  | 0  | 0     | 0  | 1  | 0     | 1  | 0  | 0     | 0  | 5   | 0     | 5   |
| S/Lecturer  | 2   | 0     | 2   | 7  | 1   | 8  | 0  | 0    | 0  | 0  | 0     | 0  | 0  | 0     | 0  | 0  | 0     | 0  | 8   | 1     | 9   |
| Lecturer    | 2   | 0     | 2   | 1  | 0   | 1  | 0  | 0    | 0  | 2  | 1     | 3  | 1  | 0     | 1  | 1  | 0     | 1  | 7   | 1     | 8   |
| A/Lecturer  | 22  | 16    | 38  | 4  | 4   | 8  | 9  | 1    | 10 | 10 | 11    | 21 | 7  | 7     | 14 | 11 | 3     | 14 | 60  | 38    | 98  |
| T/Assistant | 105 | 44    | 149 | 8  | 2   | 10 | 17 | 7    | 24 | 28 | 17    | 45 | 36 | 6     | 42 | 36 | 8     | 44 | 218 | 79    | 297 |
| Total       | 132 | 61    | 193 | 27 | 7   | 34 | 27 | 8    | 35 | 40 | 29    | 69 | 45 | 13    | 58 | 48 | 11    | 59 | 301 | 120   | 421 |
| %F          |     | 32%   |     | 2  | 21% | )  | 2  | 23%  | )  |    | 42%   |    |    | 22%   |    |    | 19%   |    |     | 29%   |     |

Table B22: MJNMC Academic Staff Recruitment, Rank and Gender

| Donle       | 20  | 015/1 | 16  | 20 | 16/2 | 17 | 20 | 017/1 | 18 | 2  | 018/1 | 19 | 2  | 019/2 | 20 | 2  | 020/2 | 21 |     | Total |     |
|-------------|-----|-------|-----|----|------|----|----|-------|----|----|-------|----|----|-------|----|----|-------|----|-----|-------|-----|
| Rank        | M   | F     | T   | M  | F    | T  | M  | F     | T  | M  | F     | T  | M  | F     | T  | M  | F     | T  | M   | F     | T   |
| Professor   | 1   | 1     | 2   | 2  | 0    | 2  | 0  | 0     | 0  | 0  | 0     | 0  | 0  | 0     | 0  | 0  | 0     | 0  | 3   | 1     | 4   |
| A/Professor | 0   | 0     | 0   | 5  | 0    | 5  | 0  | 0     | 0  | 0  | 0     | 0  | 0  | 0     | 0  | 0  | 0     | 0  | 5   | 0     | 5   |
| S/Lecturer  | 0   | 0     | 0   | 7  | 1    | 8  | 0  | 0     | 0  | 0  | 0     | 0  | 0  | 0     | 0  | 0  | 0     | 0  | 7   | 1     | 8   |
| Lecturer    | 2   | 0     | 2   | 1  | 0    | 1  | 0  | 0     | 0  | 2  | 1     | 3  | 1  | 0     | 1  | 0  | 0     | 0  | 6   | 1     | 7   |
| A/Lecturer  | 20  | 15    | 35  | 2  | 4    | 6  | 5  | 1     | 6  | 9  | 7     | 16 | 6  | 4     | 10 | 11 | 3     | 14 | 53  | 34    | 87  |
| T/Assistant | 89  | 36    | 125 | 5  | 2    | 7  | 4  | 2     | 6  | 23 | 16    | 39 | 32 | 6     | 38 | 34 | 8     | 42 | 187 | 70    | 257 |
| Total       | 112 | 52    | 164 | 22 | 7    | 29 | 9  | 3     | 12 | 34 | 24    | 58 | 39 | 10    | 49 | 45 | 11    | 56 | 261 | 107   | 368 |

Table B23: DUCE Academic Staff Recruitment, Rank and Gender

| Rank        | 20 | 15/ | 16 | 20 | 16/1 | l <b>7</b> | 20 | <b>17</b> /1 | 18 | 20 | 18/1 | 19 | 20 | 19/2 | 20 | 2 | 020 | /21 |    | TOT | AL |
|-------------|----|-----|----|----|------|------------|----|--------------|----|----|------|----|----|------|----|---|-----|-----|----|-----|----|
| Kank        | M  | F   | T  | M  | F    | T          | M  | F            | T  | M  | F    | T  | M  | F    | T  | M | F   | T   | M  | F   | T  |
| Professor   | 0  | 0   | 0  | 0  | 0    | 0          | 0  | 0            | 0  | 0  | 0    | 0  | 0  | 0    | 0  | 0 | 0   | 0   | 0  | 0   | 0  |
| A/Professor | 0  | 0   | 0  | 0  | 0    | 0          | 0  | 0            | 0  | 0  | 0    | 0  | 0  | 0    | 0  | 0 | 0   | 0   | 0  | 0   | 0  |
| S/Lecturer  | 1  | 0   | 1  | 0  | 0    | 0          | 0  | 0            | 0  | 0  | 0    | 0  | 0  | 0    | 0  | 0 | 0   | 0   | 1  | 0   | 1  |
| Lecturer    | 0  | 0   | 0  | 0  | 0    | 0          | 0  | 0            | 0  | 0  | 0    | 0  | 0  | 0    | 0  | 0 | 0   | 0   | 0  | 0   | 0  |
| A/Lecturer  | 2  | 1   | 3  | 2  | 0    | 2          | 3  | 0            | 3  | 0  | 3    | 3  | 0  | 0    | 0  | 0 | 0   | 0   | 7  | 4   | 11 |
| T/Assistant | 16 | 8   | 24 | 3  | 0    | 3          | 3  | 0            | 3  | 5  | 1    | 6  | 2  | 0    | 2  | 2 | 0   | 2   | 31 | 9   | 40 |
| Total       | 19 | 9   | 28 | 5  | 0    | 5          | 6  | 0            | 6  | 5  | 4    | 9  | 2  | 0    | 2  | 2 | 0   | 2   | 39 | 13  | 52 |

Table B24: MUCE Academic Staff Recruitment, Rank and Gender

| Rank        | 20 | 15/1 | 16 | 20 | 16/1 | ۱7 | 20 | 17/ | 18 | 20 | <b>18</b> /1 | 19 | 20 | 19/2 | 20 | 202 | 20/2 | 21 | 7  | Γota | 1  |
|-------------|----|------|----|----|------|----|----|-----|----|----|--------------|----|----|------|----|-----|------|----|----|------|----|
| Kalik       | M  | F    | T  | M  | F    | T  | M  | F   | T  | M  | F            | T  | M  | F    | T  | M   | F    | T  | M  | F    | T  |
| Professor   | 0  | 0    | 0  | 0  | 0    | 0  | 0  | 0   | 0  | 0  | 0            | 0  | 0  | 0    | 0  | 0   | 0    | 0  | 0  | 0    | 0  |
| A/Professor | 0  | 0    | 0  | 0  | 0    | 0  | 1  | 0   | 1  | 0  | 0            | 0  | 1  | 0    | 1  | 0   | 0    | 0  | 2  | 0    | 2  |
| S/Lecturer  | 1  | 0    | 1  | 0  | 0    | 0  | 0  | 0   | 0  | 0  | 0            | 0  | 0  | 0    | 0  | 0   | 0    | 0  | 1  | 0    | 1  |
| Lecturer    | 0  | 0    | 0  | 0  | 0    | 0  | 0  | 0   | 0  | 0  | 0            | 0  | 0  | 0    | 0  | 1   | 0    | 1  | 1  | 0    | 1  |
| A/Lecturer  | 0  | 0    | 0  | 0  | 0    | 0  | 1  | 0   | 1  | 1  | 1            | 2  | 1  | 3    | 4  | 0   | 0    | 0  | 3  | 4    | 7  |
| T/Assistant | 0  | 0    | 0  | 0  | 0    | 0  | 10 | 5   | 15 | 0  | 0            | 0  | 2  | 0    | 2  | 0   | 0    | 0  | 12 | 5    | 17 |
| Total       | 1  | 0    | 1  | 0  | 0    | 0  | 12 | 5   | 17 | 1  | 1            | 2  | 4  | 3    | 7  | 1   | 0    | 1  | 19 | 9    | 28 |

Table B25: UDSM Academic Staff by Employment Status and Gender

| Year    | Pe   | rmano | ent  | C   | ontra | ct  | Pa  | rt-Tii | me  |      | Total |      | %<br>Permanent |
|---------|------|-------|------|-----|-------|-----|-----|--------|-----|------|-------|------|----------------|
|         | M    | F     | T    | M   | F     | T   | M   | F      | T   | M    | F     | T    |                |
| 2015/16 | 1035 | 391   | 1426 | 132 | 32    | 164 | 48  | 14     | 62  | 1215 | 437   | 1652 | 86%            |
| %Female |      | 27%   |      |     | 20%   |     |     | 23%    |     |      | 26%   |      |                |
| 2016/17 | 973  | 364   | 1337 | 134 | 24    | 158 | 101 | 7      | 108 | 1208 | 395   | 1603 | 83%            |
| %Female |      | 27%   |      |     | 15%   |     |     | 6%     |     |      | 25%   |      |                |
| 2017/18 | 1000 | 383   | 1383 | 94  | 25    | 119 | 89  | 13     | 102 | 1183 | 421   | 1604 | 86%            |
| %Female |      | 27%   |      |     | 21%   |     |     | 13%    |     |      | 26%   |      |                |
| 2018/19 | 1031 | 439   | 1470 | 115 | 26    | 141 | 77  | 14     | 91  | 1223 | 479   | 1702 | 86%            |
| %Female |      | 30%   |      |     |       |     |     |        |     |      |       |      |                |
| 2019/20 | 1048 | 435   | 1483 | 69  | 18    | 87  | 220 | 48     | 268 | 1337 | 501   | 1838 | 81%            |
| %Female |      | 29%   |      |     | 21%   |     |     | 18%    |     |      | 27%   |      |                |
| 2020/21 | 1136 | 470   | 1606 | 24  | 7     | 31  | 245 | 59     | 304 | 1405 | 536   | 1941 | 83%            |
| %Female |      | 29%   |      |     | 23%   |     |     | 19%    |     |      | 28%   |      |                |

Table B26: Academic Staff by Unit, Employment Status and Gender, 2015/2016

| Unit  | Pe  | rman | ent | C  | ontra | ıct | Pa | rt-ti | me |     | Total |              |
|-------|-----|------|-----|----|-------|-----|----|-------|----|-----|-------|--------------|
|       | M   | F    | T   | M  | F     | T   | M  | F     | T  | M   | F     | $\mathbf{T}$ |
| CoAF  | 22  | 10   | 32  | 3  | 1     | 4   | 1  | 1     | 2  | 26  | 12    | 38           |
| СоНИ  | 102 | 26   | 128 | 8  | 3     | 11  | 5  | 2     | 7  | 115 | 31    | 146          |
| CoSS  | 109 | 42   | 151 | 30 | 5     | 35  | 4  | 0     | 4  | 143 | 47    | 190          |
| CoET  | 153 | 35   | 188 | 19 | 0     | 19  | 3  | 2     | 5  | 175 | 37    | 212          |
| CoNAS | 122 | 37   | 159 | 21 | 7     | 28  | 1  | 1     | 2  | 144 | 45    | 189          |
| CoICT | 61  | 21   | 82  | 4  | 1     | 5   | 2  | 0     | 2  | 67  | 22    | 89           |
| UDBS  | 63  | 37   | 100 | 9  | 5     | 14  | 5  | 0     | 5  | 77  | 42    | 119          |

| Unit                | Pe    | rman | ent   | C   | ontra | ıct | Pa | rt-ti | me |       | Total |       |
|---------------------|-------|------|-------|-----|-------|-----|----|-------|----|-------|-------|-------|
|                     | M     | F    | T     | M   | F     | T   | M  | F     | T  | M     | F     | T     |
| SoED                | 47    | 23   | 70    | 7   | 3     | 10  | 4  | 0     | 4  | 58    | 26    | 84    |
| UDSoL               | 45    | 10   | 55    | 8   | 0     | 8   | 3  | 0     | 3  | 56    | 10    | 66    |
| SoHS                | 3     | 1    | 4     | 0   | 0     | 0   | 6  | 0     | 6  | 9     | 1     | 10    |
| SJMC                | 18    | 7    | 25    | 1   | 0     | 1   | 7  | 1     | 8  | 26    | 8     | 34    |
| IDS                 | 15    | 5    | 20    | 9   | 3     | 12  | 0  | 0     | 0  | 24    | 8     | 32    |
| IMS                 | 13    | 5    | 18    | 1   | 1     | 2   | 0  | 0     | 0  | 14    | 6     | 20    |
| IRA                 | 18    | 6    | 24    | 4   | 0     | 4   | 0  | 0     | 0  | 22    | 6     | 28    |
| IKS                 | 15    | 15   | 30    | 4   | 0     | 4   | 6  | 7     | 13 | 25    | 22    | 47    |
| Sub Total           | 806   | 280  | 1,086 | 128 | 29    | 157 | 47 | 14    | 61 | 981   | 323   | 1,304 |
| DUCE                | 132   | 62   | 194   | 0   | 0     | 0   | 0  | 0     | 0  | 132   | 62    | 194   |
| MUCE                | 97    | 49   | 146   | 4   | 3     | 7   | 1  | 0     | 1  | 102   | 52    | 154   |
| Sub Total DUCE+MUCE | 229   | 111  | 340   | 4   | 3     | 7   | 1  | 0     | 1  | 234   | 114   | 348   |
| Total               | 1,035 | 391  | 1,426 | 132 | 32    | 164 | 48 | 14    | 62 | 1,215 | 437   | 1,652 |

Table B27: Academic Staff by Unit, Employment Status and Gender, 2016/2017

|         | P   | erman        | ent   | C   | ontra | ct  | Pa  | rt-tiı | ne  |       | Total        |       |
|---------|-----|--------------|-------|-----|-------|-----|-----|--------|-----|-------|--------------|-------|
| Unit    | M   | $\mathbf{F}$ | T     | M   | F     | T   | M   | F      | T   | M     | $\mathbf{F}$ | T     |
| CoAF    | 23  | 10           | 33    | 9   | 1     | 10  | 1   | 0      | 1   | 33    | 11           | 44    |
| CoHU    | 92  | 24           | 116   | 6   | 4     | 10  | 6   | 1      | 7   | 104   | 29           | 133   |
| CoSS    | 104 | 35           | 139   | 28  | 2     | 30  | 8   | 1      | 9   | 140   | 38           | 178   |
| CoET    | 131 | 31           | 162   | 25  | 0     | 25  | 5   | 0      | 5   | 161   | 31           | 192   |
| CoNAS   | 116 | 30           | 146   | 28  | 5     | 33  | 1   | 0      | 1   | 145   | 35           | 180   |
| CoICT   | 60  | 22           | 82    | 4   | 0     | 4   | 1   | 0      | 1   | 65    | 22           | 87    |
| UDBS    | 56  | 23           | 79    | 4   | 4     | 8   | 2   | 0      | 2   | 62    | 27           | 89    |
| SoED    | 39  | 18           | 57    | 5   | 2     | 7   | 1   | 0      | 1   | 45    | 20           | 65    |
| UDSoL   | 43  | 11           | 54    | 8   | 0     | 8   | 3   | 0      | 3   | 54    | 11           | 65    |
| SoHS    | 4   | 5            | 9     | 0   | 0     | 0   | 0   | 0      | 0   | 4     | 5            | 9     |
| SJMC    | 17  | 3            | 20    | 0   | 0     | 0   | 9   | 0      | 9   | 26    | 3            | 29    |
| IDS     | 13  | 5            | 18    | 10  | 3     | 13  | 0   | 0      | 0   | 23    | 8            | 31    |
| IMS     | 10  | 5            | 15    | 2   | 1     | 3   | 0   | 0      | 0   | 12    | 6            | 18    |
| IRA     | 14  | 7            | 21    | 4   | 0     | 4   | 1   | 0      | 1   | 19    | 7            | 26    |
| IKS     | 16  | 16           | 32    | 3   | 0     | 3   | 6   | 2      | 8   | 25    | 18           | 43    |
| LIBRARY | 13  | 5            | 18    | 3   | 2     | 5   | 0   | 0      | 0   | 16    | 7            | 23    |
| DUCE    | 136 | 74           | 210   | 1   | 1     | 2   | 0   | 0      | 0   | 137   | 75           | 212   |
| MUCE    | 109 | 50           | 159   | 3   | 0     | 3   | 58  | 3      | 61  | 170   | 53           | 223   |
| Total   | 973 | 364          | 1,337 | 134 | 24    | 158 | 101 | 7      | 108 | 1,208 | 395          | 1,603 |

Table B28: Academic Staff by Unit, Employment Status and Gender, 2017/2018

| TT94                   | F     | Full-tim | e     | (  | Contract | t   | P  | art-tim | e   |       | Total |       |
|------------------------|-------|----------|-------|----|----------|-----|----|---------|-----|-------|-------|-------|
| Unit                   | M     | F        | T     | M  | F        | T   | M  | F       | T   | M     | F     | T     |
| CoAF                   | 22    | 10       | 32    | 9  | 1        | 10  | 1  | 0       | 1   | 32    | 11    | 43    |
| CoHU                   | 89    | 23       | 112   | 6  | 4        | 10  | 3  | 1       | 4   | 98    | 28    | 126   |
| CoSS                   | 112   | 34       | 146   | 16 | 2        | 18  | 4  | 1       | 5   | 132   | 37    | 169   |
| CoET                   | 138   | 31       | 169   | 14 | 0        | 14  | 5  | 0       | 5   | 157   | 31    | 188   |
| CoNAS                  | 134   | 30       | 164   | 9  | 5        | 14  | 1  | 0       | 1   | 144   | 35    | 179   |
| CoICT                  | 60    | 22       | 82    | 3  | 0        | 3   | 1  | 0       | 1   | 64    | 22    | 86    |
| UDBS                   | 55    | 23       | 78    | 3  | 4        | 7   | 2  | 0       | 2   | 60    | 27    | 87    |
| SoED                   | 39    | 18       | 57    | 4  | 2        | 6   | 1  | 0       | 1   | 44    | 20    | 64    |
| UDSoL                  | 42    | 11       | 53    | 6  | 0        | 6   | 3  | 0       | 3   | 51    | 11    | 62    |
| SJMC                   | 11    | 3        | 14    | 0  | 0        | 0   | 6  | 0       | 6   | 17    | 3     | 20    |
| IDS                    | 16    | 5        | 21    | 7  | 3        | 10  | 0  | 0       | 0   | 23    | 8     | 31    |
| IMS                    | 10    | 5        | 15    | 2  | 1        | 3   | 0  | 0       | 0   | 12    | 6     | 18    |
| IRA                    | 13    | 7        | 20    | 4  | 0        | 4   | 1  | 0       | 1   | 18    | 7     | 25    |
| IKS                    | 10    | 14       | 24    | 3  | 0        | 3   | 6  | 2       | 8   | 19    | 16    | 35    |
| LIBRARY                | 13    | 5        | 18    | 3  | 2        | 5   | 0  | 0       | 0   | 16    | 7     | 23    |
| SoHS/MCHAS             | 4     | 5        | 9     | 0  | 0        | 0   | 0  | 0       | 0   | 4     | 5     | 9     |
| Sub-total              | 768   | 246      | 1,014 | 89 | 24       | 113 | 34 | 4       | 38  | 891   | 274   | 1,165 |
| DUCE                   | 145   | 75       | 220   | 5  | 1        | 6   |    |         |     | 150   | 76    | 226   |
| MUCE                   | 87    | 62       | 149   | 0  | 0        | 0   | 55 | 9       | 64  | 142   | 71    | 213   |
| Sub-total<br>DUCE+MUCE | 232   | 137      | 369   | 5  | 1        | 6   | 55 | 9       | 64  | 292   | 147   | 439   |
| Total                  | 1,000 | 383      | 1,383 | 94 | 25       | 119 | 89 | 13      | 102 | 1,183 | 421   | 1,604 |

Table B29: Academic Staff by Unit, Employment Status and Gender, 2018/2019

|       | ]   | Full-tim | e   | (  | Contrac | t  | I | Part-tim | e |     | Total |     |
|-------|-----|----------|-----|----|---------|----|---|----------|---|-----|-------|-----|
| Unit  | M   | F        | T   | M  | F       | T  | M | F        | T | M   | F     | T   |
| CoAF  | 32  | 12       | 44  | 4  | 1       | 5  | 0 | 0        | 0 | 36  | 13    | 49  |
| CoHU  | 94  | 27       | 121 | 7  | 5       | 12 | 1 | 0        | 1 | 102 | 32    | 134 |
| CoSS  | 107 | 35       | 142 | 20 | 6       | 26 | 0 | 0        | 0 | 127 | 41    | 168 |
| CoET  | 142 | 41       | 183 | 26 | 0       | 26 | 0 | 0        | 0 | 168 | 41    | 209 |
| CoNAS | 119 | 33       | 152 | 19 | 5       | 24 | 3 | 1        | 4 | 141 | 39    | 180 |
| CoICT | 54  | 23       | 77  | 4  | 0       | 4  | 0 | 0        | 0 | 58  | 23    | 81  |
| UDBS  | 54  | 25       | 79  | 5  | 2       | 7  | 0 | 0        | 0 | 59  | 27    | 86  |
| SoED  | 36  | 22       | 58  | 3  | 3       | 6  | 0 | 0        | 0 | 39  | 25    | 64  |
| UDSoL | 39  | 9        | 48  | 6  | 0       | 6  | 0 | 0        | 0 | 45  | 9     | 54  |

|                        | I     | Full-tim | e     | (   | Contrac | t   | P  | Part-tim | e  |       | Total |       |
|------------------------|-------|----------|-------|-----|---------|-----|----|----------|----|-------|-------|-------|
| Unit                   | M     | F        | T     | M   | F       | T   | M  | F        | T  | M     | F     | T     |
| SJMC                   | 13    | 5        | 18    | 0   | 0       | 0   | 0  | 0        | 0  | 13    | 5     | 18    |
| IDS                    | 14    | 7        | 21    | 7   | 2       | 9   | 1  | 1        | 2  | 22    | 10    | 32    |
| IMS                    | 12    | 6        | 18    | 2   | 0       | 2   | 0  | 0        | 0  | 14    | 6     | 20    |
| IRA                    | 16    | 8        | 24    | 5   | 0       | 5   | 0  | 0        | 0  | 21    | 8     | 29    |
| IKS                    | 17    | 13       | 30    | 2   | 0       | 2   | 0  | 0        | 0  | 19    | 13    | 32    |
| LIBRARY                | 14    | 5        | 19    | 3   | 2       | 5   | 0  | 0        | 0  | 17    | 7     | 24    |
| MCHAS                  | 27    | 8        | 35    | 0   |         | 0   | 0  | 0        | 0  | 27    | 8     | 35    |
| Sub-total              | 790   | 279      | 1,069 | 113 | 26      | 139 | 5  | 2        | 7  | 908   | 307   | 1,215 |
| DUCE                   | 147   | 85       | 232   | 0   | 0       | 0   | 0  | 0        | 0  | 147   | 85    | 232   |
| MUCE                   | 97    | 74       | 171   | 0   | 0       | 0   | 72 | 12       | 84 | 169   | 86    | 255   |
| Sub-total<br>DUCE+MUCE | 244   | 159      | 403   | 0   | 0       | 0   | 72 | 12       | 84 | 316   | 171   | 487   |
| Total                  | 1,034 | 438      | 1,472 | 113 | 26      | 139 | 77 | 14       | 91 | 1,224 | 478   | 1,702 |

Table B 30: Academic Staff by Unit, Employment Status and Gender, 2019/2020

|                        | ]     | Full-tim | e     |    | Contrac | t  | I   | Part-tim | e   |       | Total |       |
|------------------------|-------|----------|-------|----|---------|----|-----|----------|-----|-------|-------|-------|
| Unit                   | M     | F        | T     | M  | F       | T  | M   | F        | T   | M     | F     | T     |
| CoAF                   | 32    | 17       | 49    | 2  | 1       | 3  | 6   | 4        | 10  | 40    | 22    | 62    |
| CoHU                   | 93    | 29       | 122   | 5  | 4       | 9  | 17  | 4        | 21  | 115   | 37    | 152   |
| CoSS                   | 97    | 37       | 134   | 9  | 4       | 13 | 27  | 5        | 32  | 133   | 46    | 179   |
| CoET                   | 138   | 45       | 183   | 15 | 0       | 15 | 28  | 5        | 33  | 181   | 50    | 231   |
| CoNAS                  | 118   | 33       | 151   | 11 | 4       | 15 | 31  | 5        | 36  | 160   | 42    | 202   |
| CoICT                  | 53    | 23       | 76    | 2  | 0       | 2  | 5   | 1        | 6   | 60    | 24    | 84    |
| UDBS                   | 55    | 25       | 80    | 5  | 1       | 6  | 13  | 2        | 15  | 73    | 28    | 101   |
| SoED                   | 40    | 25       | 65    | 3  | 2       | 5  | 5   | 2        | 7   | 48    | 29    | 77    |
| UDSoL                  | 40    | 8        | 48    | 3  | 0       | 3  | 8   | 1        | 9   | 51    | 9     | 60    |
| SJMC                   | 13    | 8        | 21    | 0  | 0       | 0  | 5   | 1        | 6   | 18    | 9     | 27    |
| IDS                    | 12    | 6        | 18    | 1  | 1       | 2  | 8   | 1        | 9   | 21    | 8     | 29    |
| IMS                    | 12    | 6        | 18    | 1  | 0       | 1  | 3   | 0        | 3   | 16    | 6     | 22    |
| IRA                    | 15    | 8        | 23    | 6  | 0       | 6  | 6   | 2        | 8   | 27    | 10    | 37    |
| IKS                    | 19    | 14       | 33    | 0  | 0       | 0  | 6   | 8        | 14  | 25    | 22    | 47    |
| LIBRARY                | 14    | 4        | 18    | 3  | 0       | 3  | 3   | 2        | 5   | 20    | 6     | 26    |
| UDSM - MCHAS           | 28    | 8        | 36    | 3  | 1       | 4  | 1   | 0        | 1   | 32    | 9     | 41    |
| Sub-total              | 779   | 296      | 1,075 | 69 | 18      | 87 | 172 | 43       | 215 | 1,020 | 357   | 1,377 |
| DUCE                   | 155   | 85       | 240   | 0  | 0       | 0  | 0   | 0        | 0   | 155   | 85    | 240   |
| MUCE                   | 114   | 54       | 168   | 0  | 0       | 0  | 48  | 5        | 53  | 162   | 59    | 221   |
| Sub-total<br>DUCE+MUCE | 269   | 139      | 408   | 0  | 0       | 0  | 48  | 5        | 53  | 317   | 144   | 461   |
| Total                  | 1,048 | 435      | 1,483 | 69 | 18      | 87 | 220 | 48       | 268 | 1,337 | 501   | 1,838 |

Table B 31: Academic Staff by Unit, Employment Status and Gender, 2020/2021

| I Init       | I     | Full-tim | ne    | Co | ontra | act | Pa  | rt-ti | me  |       | Total |       |
|--------------|-------|----------|-------|----|-------|-----|-----|-------|-----|-------|-------|-------|
| Unit         | M     | F        | T     | M  | F     | T   | M   | F     | T   | M     | F     | T     |
| CoAF         | 31    | 17       | 48    | 1  | 0     | 1   | 17  | 7     | 24  | 49    | 24    | 73    |
| CoET         | 156   | 47       | 203   | 4  | 0     | 4   | 31  | 4     | 35  | 191   | 51    | 242   |
| CoHU         | 100   | 32       | 132   | 2  | 0     | 2   | 42  | 10    | 52  | 144   | 42    | 186   |
| CoICT        | 52    | 22       | 74    | 0  | 0     | 0   | 6   | 0     | 6   | 58    | 22    | 80    |
| CoNAS        | 82    | 31       | 113   | 3  | 1     | 4   | 19  | 5     | 24  | 104   | 37    | 141   |
| CoSS         | 84    | 31       | 115   | 2  | 1     | 3   | 23  | 4     | 27  | 109   | 36    | 145   |
| IDS          | 19    | 9        | 28    | 0  | 0     | 0   | 14  | 11    | 25  | 33    | 20    | 53    |
| IKS          | 21    | 16       | 37    | 0  | 0     | 0   | 5   | 3     | 8   | 26    | 19    | 45    |
| IMS          | 16    | 7        | 23    | 0  | 0     | 0   | 0   | 0     | 0   | 16    | 7     | 23    |
| IRA/CCCS     | 10    | 7        | 17    | 0  | 0     | 0   | 0   | 0     | 0   | 10    | 7     | 17    |
| LIBRARY      | 20    | 3        | 23    | 0  | 0     | 0   | 0   | 0     | 0   | 20    | 3     | 23    |
| SJMC         | 17    | 10       | 27    | 0  | 0     | 0   | 7   | 0     | 7   | 24    | 10    | 34    |
| SoAF         | 21    | 7        | 28    | 0  | 0     | 0   | 3   | 1     | 4   | 24    | 8     | 32    |
| SoED         | 53    | 31       | 84    | 1  | 0     | 1   | 5   | 1     | 6   | 59    | 32    | 91    |
| SoMG         | 51    | 11       | 62    | 1  | 0     | 1   | 4   | 1     | 5   | 56    | 12    | 68    |
| UDBS         | 56    | 26       | 82    | 0  | 0     | 0   | 16  | 2     | 18  | 72    | 28    | 100   |
| UDSM - MCHAS | 12    | 5        | 17    | 1  | 0     | 1   | 5   | 0     | 5   | 18    | 5     | 23    |
| UDSM - MRI   | 8     | 3        | 11    | 0  | 0     | 0   | 0   | 0     | 0   | 8     | 3     | 11    |
| UDSoEC       | 22    | 9        | 31    | 0  | 1     | 1   | 5   | 1     | 6   | 27    | 11    | 38    |
| UDSoL        | 39    | 12       | 51    | 1  | 0     | 1   | 12  | 2     | 14  | 52    | 14    | 66    |
| Sub-total    | 870   | 336      | 1,206 | 16 | 3     | 19  | 214 | 52    | 266 | 1,100 | 391   | 1,491 |
| DUCE         | 145   | 82       | 227   | 0  | 0     | 0   | 13  | 2     | 15  | 158   | 84    | 242   |
| MUCE         | 121   | 52       | 173   | 8  | 4     | 12  | 18  | 5     | 23  | 147   | 61    | 208   |
| Sub-total    | 2     | 104      | 400   |    |       | 4.0 | 24  | _     | 20  | 20.5  | 4.5   | 450   |
| DUCE+MUCE    | 266   | 134      | 400   | 8  | 4     | 12  | 31  | 7     | 38  | 305   | 145   | 450   |
| Total        | 1,136 | 470      | 1,606 | 24 | 7     | 31  | 245 | 59    | 304 | 1,405 | 536   | 1,941 |

### Academic Staff by Country, Qualification and Gender

Table B32: UDSM Academic Staff by Citizenship

| Citizenship    |         |         |         | Year    |         |         |         |
|----------------|---------|---------|---------|---------|---------|---------|---------|
| Citizensiiip   | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Tanzanians     | 1511    | 1,577   | 1,529   | 1,526   | 1,609   | 1,776   | 1,934   |
| Non-Tanzanians | 11      | 13      | 10      | 9       | 9       | 9       | 7       |
| Total          | 1522    | 1,590   | 1,539   | 1,535   | 1,618   | 1,785   | 1,941   |

Table B33: MJNMC Academic Staff by Country, Qualification and Gender, 2015/2016

| Country       | Ba  | chelo | r's | N   | /Iaster | 's  |     | PhD |     |     | Tota | l     |
|---------------|-----|-------|-----|-----|---------|-----|-----|-----|-----|-----|------|-------|
|               | M   | F     | T   | M   | F       | T   | M   | F   | T   | M   | F    | T     |
| USA           | 0   | 0     | 0   | 0   | 0       | 0   | 2   | 1   | 3   | 2   | 1    | 3     |
| Burundi       | 0   | 0     | 0   | 0   | 0       | 0   | 1   | 0   | 1   | 1   | 0    | 1     |
| Eritrea       | 0   | 0     | 0   | 0   | 0       | 0   | 1   | 0   | 1   | 1   | 0    | 1     |
| Kenya         | 0   | 0     | 0   | 0   | 0       | 0   | 1   | 0   | 1   | 1   | 0    | 1     |
| Rwanda        | 0   | 0     | 0   | 0   | 0       | 0   | 1   | 0   | 1   | 1   | 0    | 1     |
| Tanzania      | 161 | 66    | 227 | 333 | 118     | 451 | 429 | 125 | 554 | 923 | 309  | 1,232 |
| Poland        | 0   | 0     | 0   | 0   | 0       | 0   | 1   |     | 1   | 1   | 0    | 1     |
| India         | 0   | 0     | 0   | 0   | 0       | 0   | 1   | 1   | 2   | 1   | 1    | 2     |
| Zambia        | 0   | 0     | 0   | 0   | 0       | 0   | 0   | 1   | 1   | 0   | 1    | 1     |
| Other Nations | 0   | 0     | 0   | 0   | 0       | 0   | 0   | 0   | 0   | 0   | 0    | 0     |
| Total         | 161 | 66    | 226 | 333 | 118     | 451 | 437 | 128 | 565 | 931 | 311  | 1,243 |

Table B34: MJNMC Academic Staff by Country, Qualification and Gender, 2016/2017

| Country       | Ba | achel | or's | N   | /aster | 's  | D   | octora | te  |     | Tota | l     |
|---------------|----|-------|------|-----|--------|-----|-----|--------|-----|-----|------|-------|
|               | M  | F     | T    | M   | F      | T   | M   | F      | T   | M   | F    | T     |
| USA           | 0  | 0     | 0    | 0   | 0      | 0   | 2   | 0      | 2   | 2   | 0    | 2     |
| Burundi       | 0  | 0     | 0    | 0   | 0      | 0   | 1   | 0      | 1   | 1   | 0    | 1     |
| Eritrea       | 0  | 0     | 0    | 0   | 0      | 0   | 1   | 0      | 1   | 1   | 0    | 1     |
| Kenya         | 0  | 0     | 0    | 0   | 0      | 0   | 1   | 0      | 1   | 1   | 0    | 1     |
| Rwanda        | 0  | 0     | 0    | 0   | 0      | 0   | 1   | 0      | 1   | 1   | 0    | 1     |
| Tanzania      | 97 | 44    | 141  | 312 | 106    | 418 | 474 | 123    | 597 | 883 | 273  | 1,156 |
| India         | 0  | 0     | 0    | 0   | 0      | 0   | 1   | 0      | 1   | 1   | 0    | 1     |
| Zambia        | 0  | 0     | 0    | 0   | 0      | 0   | 0   | 1      | 1   | 0   | 1    | 1     |
| Other Nations | 0  | 0     | 0    | 0   | 0      | 0   | 0   | 0      | 0   | 0   | 0    | 0     |
| Total         | 97 | 44    | 141  | 312 | 106    | 418 | 481 | 124    | 605 | 890 | 274  | 1,164 |

Table B35: MJNMC Academic Staff by Country, Qualification and Gender, 2017/2018

| Country | В | achelor | .'s | N | Master' | S |   | PhD |   |   | Total |   |
|---------|---|---------|-----|---|---------|---|---|-----|---|---|-------|---|
|         | M | F       | T   | M | F       | T | M | F   | T | M | F     | T |
| USA     | 0 | 0       | 0   | 0 | 0       |   | 2 | 1   | 3 | 2 | 1     | 3 |
| Burundi | 0 | 0       | 0   | 0 | 0       | 0 | 1 | 0   | 1 | 1 | 0     | 1 |
| Kenya   | 0 | 0       | 0   | 0 | 0       | 0 | 1 | 0   | 1 | 1 | 0     | 1 |
| Rwanda  | 0 | 0       | 0   | 0 | 0       | 0 | 1 | 0   | 1 | 1 | 0     | 1 |

| Tanzania | 97 | 44 | 141 | 311 | 106 | 417 | 477 | 122 | 599 | 885 | 272 | 1,157 |
|----------|----|----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|
| India    | 0  | 0  | 0   | 0   | 0   | 0   | 1   | 1   | 2   | 1   | 1   | 2     |
| Other    |    |    |     |     |     |     |     |     |     |     |     |       |
| Nations  | 0  | 0  | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0     |
| Total    | 97 | 44 | 141 | 311 | 106 | 417 | 483 | 124 | 607 | 891 | 274 | 1,165 |

Table B36: MJNMC Academic Staff by Country, Qualification and Gender, 2018/2019

|                    | В  | achelor | :'s | N   | /Iaster | 's  |     | PhD |     |     | Total |       |
|--------------------|----|---------|-----|-----|---------|-----|-----|-----|-----|-----|-------|-------|
| Country            | M  | F       | T   | M   | F       | T   | M   | F   | T   | M   | F     | T     |
| USA                | 0  | 0       | 0   | 0   | 0       |     | 2   | 1   | 3   | 2   | 1     | 3     |
| Burundi            | 0  | 0       | 0   | 0   | 0       | 0   | 1   | 0   | 1   | 1   | 0     | 1     |
| Kenya              | 0  | 0       | 0   | 0   | 0       | 0   | 1   | 0   | 1   | 1   | 0     | 1     |
| Rwanda             | 0  | 0       | 0   | 0   | 0       | 0   | 1   | 0   | 1   | 1   | 0     | 1     |
| Tanzania           | 82 | 40      | 122 | 348 | 125     | 473 | 471 | 141 | 612 | 901 | 306   | 1,207 |
| India              | 0  | 0       | 0   | 0   | 0       | 0   | 1   | 1   | 2   | 1   | 1     | 2     |
| Other<br>Nationals | 0  | 0       | 0   | 0   | 0       | 0   | 0   | 0   | 0   | 0   | 0     | 0     |
| Total              | 82 | 40      | 122 | 348 | 125     | 473 | 477 | 143 | 620 | 907 | 308   | 1,215 |

Table B37: MJNMC Academic Staff by Country, Qualification and Gender, 2019/2020

|          | В   | achelor | .'s | N   | /aster | 's  |     | PhD |     |       | Tota | l     |
|----------|-----|---------|-----|-----|--------|-----|-----|-----|-----|-------|------|-------|
| Country  | M   | F       | T   | M   | F      | T   | M   | F   | T   | M     | F    | T     |
| USA      | 0   | 0       | 0   | 0   | 0      | 0   | 1   | 1   | 2   | 1     | 1    | 2     |
| Burundi  | 0   | 0       | 0   | 0   | 0      | 0   | 1   | 0   | 1   | 1     | 0    | 1     |
| Kenya    | 0   | 0       | 0   | 0   | 0      | 0   | 1   | 1   | 2   | 1     | 1    | 2     |
| Rwanda   | 0   | 0       | 0   | 0   | 0      | 0   | 1   | 0   | 1   | 1     | 0    | 1     |
| Tanzania | 117 | 52      | 169 | 406 | 157    | 563 | 492 | 145 | 637 | 1,015 | 354  | 1,369 |
| India    | 0   | 0       | 0   | 0   | 0      | 0   | 1   | 1   | 2   | 1     | 1    | 2     |
| Other    |     |         |     |     |        |     |     |     |     |       |      |       |
| Nations  | 0   | 0       | 0   | 0   | 0      | 0   | 0   | 0   | 0   | 0     | 0    | 0     |
| Total    | 117 | 52      | 169 | 406 | 157    | 563 | 497 | 148 | 645 | 1,020 | 357  | 1,377 |

Table B38: MJNMC Academic Staff by Country, Qualification and Gender, 2020/2021

| Country  | В   | achelo | or  |     | Masters | S   | D   | octora | te  |       | Total |       |
|----------|-----|--------|-----|-----|---------|-----|-----|--------|-----|-------|-------|-------|
| Country  | M   | F      | T   | M   | F       | T   | M   | F      | T   | M     | F     | T     |
| Tanzania | 108 | 51     | 159 | 412 | 193     | 605 | 511 | 210    | 721 | 1,031 | 454   | 1,485 |
| India    | 0   | 0      | 0   | 0   | 0       | 0   | 1   | 1      | 2   | 1     | 1     | 2     |

| USA     | 0   | 0  | 0   | 0   | 0   | 0   | 0   | 1   | 1   | 0     | 1   | 1     |
|---------|-----|----|-----|-----|-----|-----|-----|-----|-----|-------|-----|-------|
| Burundi | 0   | 0  | 0   | 0   | 0   | 0   | 1   | 0   | 1   | 1     | 0   | 1     |
| Rwanda  | 0   | 0  | 0   | 0   | 0   | 0   | 1   | 0   | 1   | 1     | 0   | 1     |
| Kenya   | 0   | 0  | 0   | 0   | 0   | 0   | 1   | 0   | 1   | 1     | 0   | 1     |
| Total   | 108 | 51 | 159 | 412 | 193 | 605 | 515 | 212 | 727 | 1,035 | 456 | 1,491 |

Table B39: DUCE Academic Staff by Country, Qualification and Gender, 2015/2016

|          | Ba | chelo | r's | ]  | Master | .'s |    | PhD |    |     | Total |     |
|----------|----|-------|-----|----|--------|-----|----|-----|----|-----|-------|-----|
| Country  | M  | F     | T   | M  | F      | T   | M  | F   | T  | M   | F     | T   |
| Tanzania | 20 | 9     | 29  | 87 | 40     | 127 | 25 | 12  | 37 | 132 | 61    | 193 |
| India    | 0  | 0     | 0   | 0  | 0      | 0   | 0  | 1   | 1  | 0   | 1     | 1   |
| Total    | 20 | 9     | 29  | 87 | 40     | 127 | 25 | 13  | 38 | 132 | 62    | 194 |

Table B40: DUCE Academic Staff by Country, Qualification and Gender, 2016/2017

|          | Ba | chelo | r's | ]  | Master | ·'s | D  | octora | te |     | Total |     |
|----------|----|-------|-----|----|--------|-----|----|--------|----|-----|-------|-----|
| Country  | M  | F     | T   | M  | F      | T   | M  | F      | T  | M   | F     | T   |
| Tanzania | 28 | 12    | 40  | 74 | 45     | 119 | 36 | 16     | 52 | 138 | 73    | 211 |
| India    | 0  | 0     | 0   | 0  | 0      | 0   | 0  | 1      | 1  | 0   | 1     | 1   |
| Total    | 28 | 12    | 40  | 74 | 45     | 119 | 36 | 17     | 53 | 138 | 74    | 212 |

Table B41: DUCE Academic Staff by Country, Qualification and Gender, 2017/2018

|               |    |        | ,e | 5  |        | £ 52252 |    |        |    | <del>,</del> |       |     |
|---------------|----|--------|----|----|--------|---------|----|--------|----|--------------|-------|-----|
|               | В  | achelo | rs | I  | Master | rs      | D  | octora | te |              | Total |     |
| Country       | M  | F      | T  | M  | F      | T       | M  | F      | T  | M            | F     | T   |
| Tanzania      | 23 | 11     | 34 | 76 | 41     | 117     | 47 | 23     | 70 | 146          | 75    | 221 |
| Other Nations | 0  | 0      | 0  | 0  | 0      | 0       | 0  | 0      | 0  | 0            | 0     | 0   |
| Total         | 23 | 11     | 34 | 76 | 41     | 117     | 47 | 23     | 70 | 146          | 75    | 221 |

Table B42: DUCE Academic Staff by Country, Qualification and Gender, 2018/2019

|               | В  | achelo | rs | N  | Master | rs  | D  | octora | te |     | Total |     |
|---------------|----|--------|----|----|--------|-----|----|--------|----|-----|-------|-----|
| Country       | M  |        |    |    | F      | T   | M  | F      | T  | M   | F     | T   |
| Tanzania      | 20 | 7      | 27 | 76 | 49     | 125 | 51 | 29     | 80 | 147 | 85    | 232 |
| Other Nations | 0  | 0      | 0  | 0  | 0      | 0   | 0  | 0      | 0  | 0   | 0     | 0   |
| Total         | 20 | 7      | 27 | 76 | 49     | 125 | 51 | 29     | 80 | 147 | 85    | 232 |

Table B43: DUCE Academic Staff by Country, Qualification and Gender, 2019/2020

|               | Ba | chelo | r's | N  | <b>I</b> aster | 's  | D  | octora | te |     | Total |     |
|---------------|----|-------|-----|----|----------------|-----|----|--------|----|-----|-------|-----|
| Country       | M  |       |     |    | F              | T   | M  | F      | T  | M   | F     | T   |
| Tanzania      | 21 | 7     | 28  | 78 | 47             | 125 | 56 | 31     | 87 | 155 | 85    | 240 |
| Other Nations | 0  | 0     | 0   | 0  | 0              | 0   | 0  | 0      | 0  | 0   | 0     | 0   |
| Total         | 21 | 7     | 28  | 78 | 47             | 125 | 56 | 31     | 87 | 155 | 85    | 240 |

Table B44: DUCE Academic Staff by Country, Qualification and Gender, 2020/2021

|           | Ba | chelo | ors |    | Maste | ers | D  | octora | te |     | Total |     |
|-----------|----|-------|-----|----|-------|-----|----|--------|----|-----|-------|-----|
| Country   | M  | F     | T   | M  | F     | T   | M  | F      | T  | M   | F     | T   |
| Tanzania  | 18 | 4     | 22  | 84 | 50    | 134 | 56 | 30     | 86 | 158 | 84    | 242 |
| Other     |    |       |     |    |       |     |    |        |    |     |       |     |
| Nationals | 0  | 0     | 0   | 0  | 0     | 0   | 0  | 0      | 0  | 0   | 0     | 0   |
| Total     | 18 | 4     | 22  | 84 | 50    | 134 | 56 | 30     | 86 | 158 | 84    | 242 |

Table B45: MUCE Academic Staff by Country, Qualification and Gender, 2015/2016

|          | Ba | acheloi | r's | N  | <b>Iaster</b> | 's |   | PhD |    |     | Total |     |
|----------|----|---------|-----|----|---------------|----|---|-----|----|-----|-------|-----|
| Country  | M  | F       | T   | M  | F             | T  | M | F   | T  | M   | F     | T   |
| Tanzania | 40 | 10      | 50  | 53 | 37            | 90 | 7 | 5   | 12 | 100 | 52    | 152 |
| Poland   | 0  | 0       | 0   | 0  | 0             | 0  | 1 | 0   | 1  | 1   | 0     | 1   |
| Total    | 40 | 10      | 50  | 53 | 37            | 90 | 8 | 5   | 13 | 101 | 52    | 153 |

Table B46: MUCE Academic Staff by Country, Qualification and Gender, 2016/2017

| Country  | Ba | acheloi | r's | N  | <b>A</b> aster | 's | Do | octora | ate |     | Total |     |
|----------|----|---------|-----|----|----------------|----|----|--------|-----|-----|-------|-----|
| •        | M  | F       | T   | M  |                |    |    | F      | T   | M   | F     | T   |
| Tanzania | 21 | 13      | 34  | 68 | 31             | 99 | 20 | 9      | 29  | 109 | 53    | 162 |
| Poland   | 0  | 0       | 0   | 0  | 0              | 0  | 1  | 0      | 1   | 1   | 0     | 1   |
| Total    | 21 | 13      | 34  | 68 | 31             | 99 | 21 | 9      | 30  | 110 | 53    | 163 |

Table B47: MUCE Academic Staff by Country, Qualification and Gender, 2017/2018

|          | Ва | achelor | .'s | N  | Aaster' | S  | D  | octora | te |     | Total |     |
|----------|----|---------|-----|----|---------|----|----|--------|----|-----|-------|-----|
| Country  | M  | F       | T   | M  | F       | T  | M  | F      | T  | M   | F     | T   |
| Tanzania | 40 | 15      | 55  | 43 | 32      | 75 | 19 | 8      | 27 | 100 | 55    | 155 |
| Poland   | 0  | 0       | 0   | 0  | 0       | 0  | 1  | 0      | 1  | 1   | 0     | 1   |

| Total 40 | 15 | 55 | 43 | 32 | 75 | 20 | 8 | 28 | 101 | 55 | 156 |
|----------|----|----|----|----|----|----|---|----|-----|----|-----|
|----------|----|----|----|----|----|----|---|----|-----|----|-----|

Table B48: MUCE Academic Staff by Country, Qualification and Gender, 2018/2019

|          | ]  | Bachelors | 5  | N  | <b>A</b> aster | S  | D  | octora | te |    | Tota | al  |
|----------|----|-----------|----|----|----------------|----|----|--------|----|----|------|-----|
| Country  | M  |           |    |    |                | T  | M  | F      | T  | M  | F    | T   |
| Tanzania | 30 | 13        | 43 | 39 | 43             | 82 | 20 | 25     | 45 | 89 | 81   | 170 |
| Poland   | 0  | 0         | 0  | 0  | 0              | 0  | 1  | 0      | 1  | 1  | 0    | 1   |
| Total    | 30 | 13        | 43 | 39 | 43             | 82 | 21 | 25     | 46 | 90 | 81   | 171 |

Table B49: MUCE Academic Staff by Country, Qualification and Gender, 2019/2020

|          | В  | achelo | rs | I  | Master | S  | D  | octora | te |    | Total |     |
|----------|----|--------|----|----|--------|----|----|--------|----|----|-------|-----|
| Country  | M  | F      | T  | M  | F      | T  | M  | F      | T  | M  | F     | T   |
| Tanzania | 32 | 10     | 42 | 39 | 44     | 83 | 23 | 19     | 42 | 94 | 73    | 167 |
| Poland   | 0  | 0      | 0  | 0  | 0      | 0  | 1  | 0      | 1  | 1  | 0     | 1   |
| Total    | 32 | 10     | 42 | 39 | 44     | 83 | 24 | 19     | 43 | 95 | 73    | 168 |

Table B50: MUCE Academic Staff by Country, Qualification and Gender, 2020/2021

|          | В  | achelo | rs |    | Master | 'S  | D  | octora | te |     | Total |     |
|----------|----|--------|----|----|--------|-----|----|--------|----|-----|-------|-----|
| Country  | M  | F      | T  | M  | F      | T   | M  | F      | T  | M   | F     | T   |
| Tanzania | 14 | 3      | 17 | 80 | 42     | 122 | 52 | 16     | 68 | 146 | 61    | 207 |
| Poland   | 0  | 0      | 0  | 0  | 0      |     | 1  | 0      | 1  | 1   | 0     | 1   |
| Total    | 14 | 3      | 17 | 80 | 42     | 122 | 53 | 16     | 69 | 147 | 61    | 208 |

### 6.2.2 Technical Staff

Table B51: Overall UDSM Technical Staff by Academic Qualification

| Year    | Certificate | Diploma | Bachelors | PGD | Masters | PhD | Total |
|---------|-------------|---------|-----------|-----|---------|-----|-------|
| 2015/16 | 176         | 46      | 54        | 0   | 86      | 14  | 376   |
| 2016/17 | 154         | 64      | 57        | 10  | 58      | 13  | 356   |
| 2017/18 | 160         | 68      | 49        | 11  | 58      | 13  | 359   |
| 2018/19 | 144         | 79      | 77        | 11  | 73      | 10  | 394   |
| 2019/20 | 137         | 76      | 74        | 4   | 85      | 13  | 389   |
| 2020/21 | 30          | 71      | 91        | 0   | 33      | 4   | 229   |

Table B52: MJNMC Technical Staff by Age, Qualification and Gender, 2015/2016

| A ===    | Ce  | rtific | ate | Di | plon | na | Ba | chel | ors | M  | <b>[aste</b> | rs        |   | PhD | )  |     | Total |           |
|----------|-----|--------|-----|----|------|----|----|------|-----|----|--------------|-----------|---|-----|----|-----|-------|-----------|
| Age      | M   | F      | T   | M  | F    | T  | M  | F    | T   | M  | F            | T         | M | F   | T  | M   | F     | T         |
| Under 26 | 1   | 0      | 1   | 0  | 0    | 0  | 0  | 0    | 0   | 0  | 1            | 1         | 0 | 0   | 0  | 1   | 1     | 2         |
| 26-30    | 2   | 1      | 3   | 1  | 0    | 1  | 0  | 0    | 0   | 1  | 1            | 2         | 0 | 0   | 0  | 4   | 2     | 6         |
| 31-35    | 3   | 1      | 4   | 1  | 0    | 1  | 5  | 1    | 6   | 1  | 3            | 4         | 0 | 0   | 0  | 10  | 5     | 15        |
| 36-40    | 22  | 3      | 25  | 3  | 2    | 5  | 12 | 3    | 15  | 8  | 3            | 11        | 1 | 0   | 1  | 46  | 11    | 57        |
| 41-45    | 17  | 11     | 28  | 4  | 6    | 10 | 6  | 2    | 8   | 10 | 5            | 15        | 1 | 1   | 2  | 38  | 25    | 63        |
| 46-50    | 26  | 14     | 40  | 8  | 5    | 13 | 7  | 3    | 10  | 8  | 4            | 12        | 1 | 0   | 1  | 50  | 26    | <b>76</b> |
| 51-55    | 23  | 11     | 34  | 2  | 2    | 4  | 5  | 1    | 6   | 14 | 1            | 15        | 3 | 5   | 8  | 47  | 20    | 67        |
| 56-60    | 16  | 8      | 24  | 5  | 2    | 7  | 3  | 2    | 5   | 14 | 2            | 16        | 0 | 1   | 1  | 38  | 15    | 53        |
| Over 60  | 0   | 0      | 0   | 0  | 0    | 0  | 0  | 0    | 0   | 0  | 0            | 0         | 0 | 0   | 0  | 0   | 0     | 0         |
| Total    | 110 | 49     | 159 | 24 | 17   | 41 | 38 | 12   | 50  | 56 | 20           | <b>76</b> | 6 | 7   | 13 | 234 | 105   | 339       |

Table B53: MJNMC Technical Staff by Age, Qualification and Gender, 2016/2017

| A        | Ce | rtifi | cate | Di | plon | na | Ba | chel | ors | ] | PGI | )  | M  | <b>Laste</b> | rs |   | PhD | )  |     | Total |     |
|----------|----|-------|------|----|------|----|----|------|-----|---|-----|----|----|--------------|----|---|-----|----|-----|-------|-----|
| Age      | M  | F     | T    | M  | F    | T  | M  | F    | T   | M | F   | T  | M  | F            | T  | M | F   | T  | M   | F     | T   |
| Under 26 | 1  | 1     | 2    | 0  | 0    | 0  | 0  | 0    | 0   | 0 | 0   | 0  | 0  | 0            | 0  | 0 | 0   | 0  | 1   | 1     | 2   |
| 26-30    | 2  | 1     | 3    | 2  | 0    | 2  | 1  | 0    | 1   | 0 | 0   | 0  | 0  | 0            | 0  | 0 | 0   | 0  | 5   | 1     | 6   |
| 31-35    | 7  | 5     | 12   | 5  | 1    | 6  | 5  | 2    | 7   | 0 | 0   | 0  | 2  | 4            | 6  | 0 | 0   | 0  | 19  | 12    | 31  |
| 36-40    | 7  | 6     | 13   | 2  | 4    | 6  | 12 | 2    | 14  | 1 | 0   | 1  | 3  | 6            | 9  | 0 | 0   | 0  | 25  | 18    | 43  |
| 41-45    | 11 | 7     | 18   | 5  | 5    | 10 | 5  | 1    | 6   | 0 | 0   | 0  | 9  | 4            | 13 | 2 | 2   | 4  | 32  | 19    | 51  |
| 46-50    | 10 | 12    | 22   | 3  | 4    | 7  | 9  | 1    | 10  | 1 | 0   | 1  | 4  | 1            | 5  | 1 | 0   | 1  | 28  | 18    | 46  |
| 51-55    | 19 | 9     | 28   | 3  | 5    | 8  | 4  | 2    | 6   | 1 | 0   | 1  | 9  | 3            | 12 | 2 | 1   | 3  | 38  | 20    | 58  |
| 56-60    | 28 | 9     | 37   | 8  | 2    | 10 | 3  | 2    | 5   | 5 | 2   | 7  | 8  | 4            | 12 | 1 | 3   | 4  | 53  | 22    | 75  |
| Over 60  | 5  | 0     | 5    | 4  | 0    | 4  | 0  | 0    | 0   | 0 | 0   | 0  | 1  | 0            | 1  | 1 | 0   | 1  | 11  | 0     | 11  |
| Total    | 90 | 50    | 140  | 32 | 21   | 53 | 39 | 10   | 49  | 8 | 2   | 10 | 36 | 22           | 58 | 7 | 6   | 13 | 212 | 111   | 323 |

Table B54: MJNMC Technical Staff by Age, Qualification and Gender, 2017/2018

| A ~ ~    | Cer | tific | ate | Dip | loma | a | Bac | chelo | rs | ] | PGI | ) | Ma | sters | <b>3</b> | Phl | D |   | Tota | ıl |    |
|----------|-----|-------|-----|-----|------|---|-----|-------|----|---|-----|---|----|-------|----------|-----|---|---|------|----|----|
| Age      | M   | F     | T   | M   | F    | T | M   | F     | T  | M | F   | T | M  | F     | T        | M   | F | T | M    | F  | T  |
| Under 26 | 1   | 1     | 2   | 0   | 0    | 0 | 0   | 0     | 0  | 0 | 0   | 0 | 0  | 0     | 0        | 0   | 0 | 0 | 1    | 1  | 2  |
| 26-30    | 2   | 2     | 4   | 2   | 0    | 2 | 1   | 0     | 1  | 0 | 0   | 0 | 0  | 0     | 0        | 0   | 0 | 0 | 5    | 2  | 7  |
| 31-35    | 9   | 4     | 13  | 5   | 2    | 7 | 5   | 1     | 6  | 0 | 0   | 0 | 1  | 4     | 5        | 0   | 0 | 0 | 20   | 11 | 31 |
| 36-40    | 10  | 8     | 18  | 1   | 3    | 4 | 9   | 3     | 12 | 0 | 0   | 0 | 2  | 6     | 8        | 0   | 0 | 0 | 22   | 20 | 42 |
| 41-45    | 8   | 7     | 15  | 4   | 4    | 8 | 3   | 3     | 6  | 0 | 0   | 0 | 5  | 5     | 10       | 2   | 2 | 4 | 22   | 21 | 43 |

| A        | Cei | tific | ate | Dip | loma | a  | Bac | chelo | rs | ] | PGI | )  | Ma | sters | }  | Phl | D |    | Tota | 1   |     |
|----------|-----|-------|-----|-----|------|----|-----|-------|----|---|-----|----|----|-------|----|-----|---|----|------|-----|-----|
| Age      | M   | F     | T   | M   | F    | T  | M   | F     | T  | M | F   | T  | M  | F     | T  | M   | F | T  | M    | F   | T   |
| 46-50    | 10  | 15    | 25  | 4   | 5    | 9  | 5   | 1     | 6  | 2 | 1   | 3  | 4  | 2     | 6  | 1   | 0 | 1  | 26   | 24  | 50  |
| 51-55    | 24  | 7     | 31  | 7   | 5    | 12 | 5   | 3     | 8  | 1 | 0   | 1  | 8  | 2     | 10 | 2   | 1 | 3  | 47   | 18  | 65  |
| 56-60    | 26  | 12    | 38  | 12  | 2    | 14 | 2   | 1     | 3  | 5 | 2   | 7  | 14 | 4     | 18 | 1   | 3 | 4  | 60   | 24  | 84  |
| Above 60 | 6   |       | 6   | 4   | 1    | 5  | 0   | 0     | 0  | 0 | 0   | 0  | 1  | 0     | 1  | 1   | 0 | 1  | 12   | 1   | 13  |
| Total    | 96  | 56    | 152 | 39  | 22   | 61 | 30  | 12    | 42 | 8 | 3   | 11 | 35 | 23    | 58 | 7   | 6 | 13 | 215  | 122 | 337 |

Table B55: MJNMC Technical Staff by Age, Qualification and Gender, 2018/2019

| A        | Cer | tific | ate | Dip | loma | a  | Bac | chelo | rs | ]  | PGI | )  | Ma | sters | 3  | Phl | D |    | Tota | ıl  |              |
|----------|-----|-------|-----|-----|------|----|-----|-------|----|----|-----|----|----|-------|----|-----|---|----|------|-----|--------------|
| Age      | M   | F     | T   | M   | F    | T  | M   | F     | T  | M  | F   | T  | M  | F     | T  | M   | F | T  | M    | F   | $\mathbf{T}$ |
| Under 26 | 2   | 1     | 3   | 5   | 0    | 5  | 1   | 1     | 2  | 0  | 0   | 0  | 0  | 0     | 0  | 0   | 0 | 0  | 8    | 2   | 10           |
| 26-30    | 6   | 3     | 9   | 6   | 4    | 10 | 0   | 0     | 0  | 0  | 0   | 0  | 0  | 1     | 1  | 0   | 0 | 0  | 12   | 8   | 20           |
| 31-35    | 7   | 4     | 11  | 9   | 1    | 10 | 9   | 5     | 14 | 0  | 0   | 0  | 2  | 3     | 5  | 0   | 0 | 0  | 27   | 13  | 40           |
| 36-40    | 10  | 4     | 14  | 4   | 2    | 6  | 17  | 4     | 21 | 2  | 0   | 2  | 4  | 7     | 11 | 0   | 0 | 0  | 37   | 17  | 54           |
| 41-45    | 8   | 7     | 15  | 3   | 8    | 11 | 9   | 2     | 11 | 0  | 0   | 0  | 13 | 7     | 20 | 2   | 1 | 3  | 35   | 25  | 60           |
| 46-50    | 14  | 9     | 23  | 2   | 5    | 7  | 9   | 1     | 10 | 1  | 0   | 1  | 5  | 5     | 10 | 1   | 0 | 1  | 32   | 20  | 52           |
| 51-55    | 25  | 9     | 34  | 8   | 5    | 13 | 2   | 2     | 4  | 3  | 0   | 3  | 7  | 5     | 12 | 2   | 0 | 2  | 47   | 21  | 68           |
| 56-60    | 21  | 8     | 29  | 7   | 1    | 8  | 5   | 4     | 9  | 4  | 1   | 5  | 9  | 5     | 14 | 2   | 2 | 4  | 48   | 21  | 69           |
| Above 60 | 0   | 0     | 0   | 1   | 0    | 1  | 0   | 0     | 0  | 0  | 0   | 0  | 0  | 0     | 0  | 0   | 0 | 0  | 1    | 0   | 1            |
| Total    | 93  | 45    | 138 | 45  | 26   | 71 | 52  | 19    | 71 | 10 | 1   | 11 | 40 | 33    | 73 | 7   | 3 | 10 | 247  | 127 | 374          |

Table B56: MJNMC Technical Staff by Age, Qualification and Gender, 2019/2020

| Age      | Cer | tific | ate | Dip | loma | a  | Bac | helo | rs | PG | D |   | Ma | sters | 3  | Phl | D |    | Tota | ıl  |     |
|----------|-----|-------|-----|-----|------|----|-----|------|----|----|---|---|----|-------|----|-----|---|----|------|-----|-----|
|          | M   | F     | T   | M   | F    | T  | M   | F    | T  | M  | F | T | M  | F     | T  | M   | F | T  | M    | F   | T   |
| Under 26 | 2   | 0     | 2   | 2   | 0    | 2  | 0   | 0    | 0  | 0  | 0 | 0 | 0  | 0     | 0  | 0   | 0 | 0  | 4    | 0   | 4   |
| 26-30    | 7   | 3     | 10  | 8   | 3    | 11 | 4   | 1    | 5  | 0  | 0 | 0 | 0  | 1     | 1  | 0   | 0 | 0  | 19   | 8   | 27  |
| 31-35    | 7   | 2     | 9   | 7   | 1    | 8  | 10  | 3    | 13 | 0  | 0 | 0 | 3  | 2     | 5  | 0   | 0 | 0  | 27   | 8   | 35  |
| 36-40    | 7   | 4     | 11  | 3   | 1    | 4  | 14  | 5    | 19 | 1  | 0 | 1 | 6  | 7     | 13 | 0   | 0 | 0  | 31   | 17  | 48  |
| 41-45    | 7   | 7     | 14  | 6   | 7    | 13 | 9   | 1    | 10 | 0  | 0 | 0 | 14 | 9     | 23 | 3   | 1 | 4  | 39   | 25  | 64  |
| 46-50    | 7   | 9     | 16  | 3   | 7    | 10 | 4   | 2    | 6  | 0  | 0 | 0 | 7  | 5     | 12 | 0   | 0 | 0  | 21   | 23  | 44  |
| 51-55    | 27  | 11    | 38  | 7   | 2    | 9  | 6   | 2    | 8  | 1  | 0 | 1 | 7  | 6     | 13 | 3   | 0 | 3  | 51   | 21  | 72  |
| 56-60    | 26  | 5     | 31  | 5   | 4    | 9  | 5   | 2    | 7  | 2  | 0 | 2 | 12 | 6     | 18 | 4   | 2 | 6  | 54   | 19  | 73  |
| Above 60 | 0   | 0     | 0   | 1   | 0    | 1  | 0   | 0    | 0  | 0  | 0 | 0 | 0  | 0     | 0  | 0   | 0 | 0  | 1    | 0   | 1   |
| Total    | 90  | 41    | 131 | 42  | 25   | 67 | 52  | 16   | 68 | 4  | 0 | 4 | 49 | 36    | 85 | 10  | 3 | 13 | 247  | 121 | 368 |

Table B57: MJNMC Technical Staff by Age, Qualification and Gender, 2020/2021

| A 000    | Cer | tific | cate | Di | plor | na | Ba | chel | ors | M  | aste | ers | Doo | ctor | ate | ,   | Total |     |
|----------|-----|-------|------|----|------|----|----|------|-----|----|------|-----|-----|------|-----|-----|-------|-----|
| Age      | M   | F     | T    | M  | F    | T  | M  | F    | T   | M  | F    | T   | M   | F    | T   | M   | F     | T   |
| Under 26 | 0   | 0     | 0    | 2  | 1    | 3  | 0  | 1    | 1   | 0  | 0    | 0   | 0   | 0    | 0   | 2   | 2     | 4   |
| 26-30    | 1   | 0     | 1    | 3  | 0    | 3  | 3  | 5    | 8   | 1  | 0    | 1   | 0   | 0    | 0   | 8   | 5     | 13  |
| 31-35    | 4   | 0     | 4    | 5  | 1    | 6  | 16 | 3    | 19  | 5  | 0    | 5   | 0   | 0    | 0   | 30  | 4     | 34  |
| 36-40    | 6   | 0     | 6    | 4  | 2    | 6  | 8  | 8    | 16  | 5  | 0    | 5   | 0   | 0    | 0   | 23  | 10    | 33  |
| 41-45    | 2   | 0     | 2    | 5  | 3    | 8  | 15 | 1    | 16  | 4  | 1    | 5   | 0   | 0    | 0   | 26  | 5     | 31  |
| 46-50    | 3   | 0     | 3    | 4  | 2    | 6  | 4  | 2    | 6   | 2  | 2    | 4   | 2   | 0    | 2   | 15  | 6     | 21  |
| 51-55    | 2   | 0     | 2    | 26 | 0    | 26 |    |      | 0   |    | 2    | 2   | 0   | 0    | 0   | 28  | 2     | 30  |
| 56-60    | 4   | 0     | 4    | 9  | 0    | 9  | 12 | 2    | 14  | 7  | 3    | 10  | 1   | 1    | 2   | 33  | 6     | 39  |
| Over 60  | 0   | 0     | 0    | 0  | 0    | 0  | 0  | 0    | 0   | 0  | 0    | 0   | 0   | 0    | 0   | 0   | 0     | 0   |
| Total    | 22  | 0     | 22   | 58 | 9    | 67 | 58 | 22   | 80  | 24 | 8    | 32  | 3   | 1    | 4   | 165 | 40    | 205 |

Table B58: DUCE Technical Staff by Age, Qualification and Gender, 2015/2016

| A go     | Cer | tific | ate | Di | plon | na | Ba | chelo | ors | M | aste | rs | ] | PhD |   | 7 | <b>Fota</b> l | i |
|----------|-----|-------|-----|----|------|----|----|-------|-----|---|------|----|---|-----|---|---|---------------|---|
| Age      | M   | F     | T   | M  | F    | T  | M  | F     | T   | M | F    | T  | M | F   | T | M | F             | T |
| Under 26 | 0   | 0     | 0   | 0  | 0    | 0  | 0  | 0     | 0   | 0 | 0    | 0  | 0 | 0   | 0 | 0 | 0             | 0 |
| 26-30    | 1   | 1     | 2   | 0  | 0    | 0  | 0  | 0     | 0   | 0 | 0    | 0  | 0 | 0   | 0 | 1 | 1             | 2 |
| 31-35    | 0   | 1     | 1   | 0  | 0    | 0  | 0  | 0     | 0   | 0 | 0    | 0  | 0 | 0   | 0 | 0 | 1             | 1 |
| 36-40    | 2   | 0     | 2   | 0  | 0    | 0  | 0  | 1     | 1   | 0 | 0    | 0  | 0 | 0   | 0 | 2 | 1             | 3 |
| 41-45    | 2   | 0     | 2   | 0  | 0    | 0  | 0  | 0     | 0   | 0 | 0    | 0  | 0 | 0   | 0 | 2 | 0             | 2 |
| 46-50    | 0   | 0     | 0   | 0  | 0    | 0  | 0  | 0     | 0   | 0 | 0    | 0  | 0 | 0   | 0 | 0 | 0             | 0 |
| 51-55    | 0   | 0     | 0   | 0  | 0    | 0  | 0  | 0     | 0   | 0 | 0    | 0  | 0 | 0   | 0 | 0 | 0             | 0 |
| 56-60    | 0   | 0     | 0   | 0  | 0    | 0  | 0  | 0     | 0   | 0 | 0    | 0  | 0 | 0   | 0 | 0 | 0             | 0 |
| Over 60  | 0   | 0     | 0   | 0  | 0    | 0  | 0  | 0     | 0   | 0 | 0    | 0  | 0 | 0   | 0 | 0 | 0             | 0 |
| Total    | 5   | 2     | 7   | 0  | 0    | 0  | 0  | 1     | 1   | 0 | 0    | 0  | 0 | 0   | 0 | 5 | 3             | 8 |

Table B59: DUCE Technical Staff by Age, Qualification and Gender, 2016/2017

| Ago      | Cer | tifica | ate | Dij | olon | ıa | Bac | helo | ors | Ma | aste | rs | I | PhD |   | , | Γota | ıl |
|----------|-----|--------|-----|-----|------|----|-----|------|-----|----|------|----|---|-----|---|---|------|----|
| Age      | M   | F      | T   | M   | F    | T  | M   | F    | T   | M  | F    | T  | M | F   | T | M | F    | T  |
| Under 26 | 0   | 0      | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0  | 0    | 0  | 0 | 0   | 0 | 0 | 0    | 0  |
| 26-30    | 0   | 0      | 0   | 2   | 0    | 2  | 0   | 0    | 0   | 0  | 0    | 0  | 0 | 0   | 0 | 2 | 0    | 2  |
| 31-35    | 1   | 0      | 1   | 0   | 0    | 0  | 0   | 0    | 0   | 0  | 0    | 0  | 0 | 0   | 0 | 1 | 0    | 1  |
| 36-40    | 2   | 1      | 3   | 0   | 0    | 0  | 1   | 0    | 1   | 0  | 0    | 0  | 0 | 0   | 0 | 3 | 1    | 4  |
| 41-45    | 1   | 0      | 1   | 0   | 0    | 0  | 0   | 1    | 1   | 0  | 0    | 0  | 0 | 0   | 0 | 1 | 1    | 2  |
| 46-50    | 0   | 0      | 0   | 0   | 0    | 0  | 1   | 0    | 1   | 0  | 0    | 0  | 0 | 0   | 0 | 1 | 0    | 1  |

| A go    | Cer | tific | ate | Dij | plon | ıa | Bac | helo | ors | Ma | astei | rs | I | PhD |   | r | Γota | 1  |
|---------|-----|-------|-----|-----|------|----|-----|------|-----|----|-------|----|---|-----|---|---|------|----|
| Age     | M   | F     | T   | M   | F    | T  | M   | F    | T   | M  | F     | T  | M | F   | T | M | F    | T  |
| 51-55   | 0   | 0     | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0  | 0     | 0  | 0 | 0   | 0 | 0 | 0    | 0  |
| 56-60   | 0   | 0     | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0  | 0     | 0  | 0 | 0   | 0 | 0 | 0    | 0  |
| Over 60 | 0   | 0     | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0  | 0     | 0  | 0 | 0   | 0 | 0 | 0    | 0  |
| Total   | 4   | 1     | 5   | 2   | 0    | 2  | 2   | 1    | 3   | 0  | 0     | 0  | 0 | 0   | 0 | 8 | 2    | 10 |

Table B60: DUCE Technical Staff by Age, Qualification and Gender, 2017/2018

| A go     | Cer | tifica | ate | Dij | olon | ıa | Bac | helo | ors | Ma | astei | rs | I | PhD |   | , | Γota | l  |
|----------|-----|--------|-----|-----|------|----|-----|------|-----|----|-------|----|---|-----|---|---|------|----|
| Age      | M   | F      | T   | M   | F    | T  | M   | F    | T   | M  | F     | T  | M | F   | T | M | F    | T  |
| Under 26 | 0   | 0      | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0  | 0     | 0  | 0 | 0   | 0 | 0 | 0    | 0  |
| 26-30    | 0   | 0      | 0   | 2   | 0    | 2  | 0   | 0    | 0   | 0  | 0     | 0  | 0 | 0   | 0 | 2 | 0    | 2  |
| 31-35    | 1   | 0      | 1   | 0   | 0    | 0  | 0   | 0    | 0   | 0  | 0     | 0  | 0 | 0   | 0 | 1 | 0    | 1  |
| 36-40    | 2   | 1      | 3   | 0   | 0    | 0  | 1   | 0    | 1   | 0  | 0     | 0  | 0 | 0   | 0 | 3 | 1    | 4  |
| 41-45    | 1   | 0      | 1   | 0   | 0    | 0  | 0   | 1    | 1   | 0  | 0     | 0  | 0 | 0   | 0 | 1 | 1    | 2  |
| 46-50    | 0   | 0      | 0   | 0   | 0    | 0  | 1   | 0    | 1   | 0  | 0     | 0  | 0 | 0   | 0 | 1 | 0    | 1  |
| 51-55    | 0   | 0      | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0  | 0     | 0  | 0 | 0   | 0 | 0 | 0    | 0  |
| 56-60    | 0   | 0      | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0  | 0     | 0  | 0 | 0   | 0 | 0 | 0    | 0  |
| Over 60  | 0   | 0      | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0  | 0     | 0  | 0 | 0   | 0 | 0 | 0    | 0  |
| Total    | 4   | 1      | 5   | 2   | 0    | 2  | 2   | 1    | 3   | 0  | 0     | 0  | 0 | 0   | 0 | 8 | 2    | 10 |

Table B61: DUCE Technical Staff by Age, Qualification and Gender, 2018/2019

| Ago      | Cer | tific | ate | Dij | plon | ıa | Bac | helo | ors | Ma | aste | rs | I | PhD |   | Т | 'otal |   |
|----------|-----|-------|-----|-----|------|----|-----|------|-----|----|------|----|---|-----|---|---|-------|---|
| Age      | M   | F     | T   | M   | F    | T  | M   | F    | T   | M  | F    | T  | M | F   | T | M | F     | T |
| Under 26 | 0   | 0     | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0  | 0    | 0  | 0 | 0   | 0 | 0 | 0     | 0 |
| 26-30    | 0   | 0     | 0   | 2   | 1    | 3  | 0   | 0    | 0   | 0  | 0    | 0  | 0 | 0   | 0 | 2 | 1     | 3 |
| 31-35    | 0   | 0     | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0  | 0    | 0  | 0 | 0   | 0 | 0 | 0     | 0 |
| 36-40    | 1   | 1     | 2   | 0   | 0    | 0  | 1   | 0    | 1   | 0  | 0    | 0  | 0 | 0   | 0 | 2 | 1     | 3 |
| 41-45    | 1   | 0     | 1   | 0   | 0    | 0  | 0   | 1    | 1   | 0  | 0    | 0  | 0 | 0   | 0 | 1 | 1     | 2 |
| 46-50    | 0   | 0     | 0   | 0   | 0    | 0  | 1   | 0    | 1   | 0  | 0    | 0  | 0 | 0   | 0 | 1 | 0     | 1 |
| 51-55    | 0   | 0     | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0  | 0    | 0  | 0 | 0   | 0 | 0 | 0     | 0 |
| 56-60    | 0   | 0     | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0  | 0    | 0  | 0 | 0   | 0 | 0 | 0     | 0 |
| Over 60  | 0   | 0     | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0  | 0    | 0  | 0 | 0   | 0 | 0 | 0     | 0 |
| Total    | 2   | 1     | 3   | 2   | 1    | 3  | 2   | 1    | 3   | 0  | 0    | 0  | 0 | 0   | 0 | 6 | 3     | 9 |

Table B62: DUCE Technical Staff by Age, Qualification and Gender, 2019/2020

| A 00     | Cer | tifica | ate | Dij | olon | ıa | Bac | helo | ors | Ma | astei | rs | PhD | ) |   | ۲ . | Γota | 1  |
|----------|-----|--------|-----|-----|------|----|-----|------|-----|----|-------|----|-----|---|---|-----|------|----|
| Age      | M   | F      | T   | M   | F    | T  | M   | F    | T   | M  | F     | T  | M   | F | T | M   | F    | T  |
| Under 26 | 0   | 0      | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0  | 0     | 0  | 0   | 0 | 0 | 0   | 0    | 0  |
| 26-30    | 0   | 0      | 0   | 2   | 2    | 4  | 0   | 0    | 0   | 0  | 0     | 0  | 0   | 0 | 0 | 2   | 2    | 4  |
| 31-35    | 0   | 0      | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0  | 0     | 0  | 0   | 0 | 0 | 0   | 0    | 0  |
| 36-40    | 1   | 1      | 2   | 0   | 0    | 0  | 1   | 0    | 1   | 0  | 0     | 0  | 0   | 0 | 0 | 2   | 1    | 3  |
| 41-45    | 1   | 0      | 1   | 0   | 0    | 0  | 0   | 1    | 1   | 0  | 0     | 0  | 0   | 0 | 0 | 1   | 1    | 2  |
| 46-50    | 0   | 0      | 0   | 0   | 0    | 0  | 1   | 0    | 1   | 0  | 0     | 0  | 0   | 0 | 0 | 1   | 0    | 1  |
| 51-55    | 0   | 0      | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0  | 0     | 0  | 0   | 0 | 0 | 0   | 0    | 0  |
| 56-60    | 0   | 0      | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0  | 0     | 0  | 0   | 0 | 0 | 0   | 0    | 0  |
| Over 60  | 0   | 0      | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0  | 0     | 0  | 0   | 0 | 0 | 0   | 0    | 0  |
| Total    | 2   | 1      | 3   | 2   | 2    | 4  | 2   | 1    | 3   | 0  | 0     | 0  | 0   | 0 | 0 | 6   | 4    | 10 |

Table B63: DUCE Technical Staff by Age, Qualification and Gender, 2020/2021

| A go     | Cer | tifica | ate | Dij | plon | ıa | Bac | helo | ors | Ma | astei | rs | Doc | tora | ite | 7  | Γota | l  |
|----------|-----|--------|-----|-----|------|----|-----|------|-----|----|-------|----|-----|------|-----|----|------|----|
| Age      | M   | F      | T   | M   | F    | T  | M   | F    | T   | M  | F     | T  | M   | F    | T   | M  | F    | T  |
| Under 26 | 0   | 0      | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0  | 0     | 0  | 0   | 0    | 0   | 0  | 0    | 0  |
| 26-30    | 0   | 0      | 0   | 1   | 1    | 2  | 0   | 0    | 0   | 0  | 0     | 0  | 0   | 0    | 0   | 1  | 1    | 2  |
| 31-35    | 0   | 0      | 0   | 1   | 0    | 1  | 1   | 1    | 2   | 0  | 0     | 0  | 0   | 0    | 0   | 2  | 1    | 3  |
| 36-40    | 1   | 1      | 2   | 0   | 0    | 0  | 0   | 0    | 0   | 0  | 0     | 0  | 0   | 0    | 0   | 1  | 1    | 2  |
| 41-45    | 3   | 0      | 3   | 0   | 0    | 0  | 1   | 1    | 2   | 0  | 0     | 0  | 0   | 0    | 0   | 4  | 1    | 5  |
| 46-50    | 0   | 0      | 0   | 0   | 0    | 0  | 1   | 1    | 2   | 0  | 1     | 1  | 0   | 0    | 0   | 1  | 2    | 3  |
| 51-55    | 1   | 0      | 1   | 0   | 0    | 0  | 0   | 1    | 1   | 0  | 0     | 0  | 0   | 0    | 0   | 1  | 1    | 2  |
| 56-60    | 0   | 0      | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0  | 0     | 0  | 0   | 0    | 0   | 0  | 0    | 0  |
| Over 60  | 0   | 0      | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0  | 0     | 0  | 0   | 0    | 0   | 0  | 0    | 0  |
| Total    | 5   | 1      | 6   | 2   | 1    | 3  | 3   | 4    | 7   | 0  | 1     | 1  | 0   | 0    | 0   | 10 | 7    | 17 |

Table B64: MUCE Technical Staff by Age, Qualification and Gender, 2015/2016

| <b>A</b> 000 | Ce | rtific | ate | Di | iplon | na | Ba | chelo | ors |   | PGD | ) |   | PhD |   | ,  | Tota | l  |
|--------------|----|--------|-----|----|-------|----|----|-------|-----|---|-----|---|---|-----|---|----|------|----|
| Age          | M  | F      | T   | M  | F     | T  | M  | F     | T   | M | F   | T | M | F   | T | M  | F    | T  |
| Under 26     | 0  | 0      | 0   | 0  | 0     | 0  | 0  | 0     | 0   | 0 | 0   | 0 | 0 | 0   | 0 | 0  | 0    | 0  |
| 26-30        | 0  | 0      | 0   | 0  | 0     | 0  | 0  | 0     | 0   | 1 | 0   | 1 | 0 | 0   | 0 | 1  | 0    | 1  |
| 31-35        | 1  | 0      | 0   | 1  | 1     | 2  | 0  | 1     | 1   | 3 | 1   | 4 | 0 | 0   | 0 | 5  | 3    | 8  |
| 36-40        | 5  | 0      | 5   | 1  | 1     | 2  | 1  | 0     | 1   | 3 | 0   | 3 | 0 | 0   | 0 | 10 | 1    | 11 |

| Ago     | Ce | rtific | ate | Di | iplon | na | Ba | chel | ors |   | PGD | )  |   | PhD |   | ,  | Tota | l  |
|---------|----|--------|-----|----|-------|----|----|------|-----|---|-----|----|---|-----|---|----|------|----|
| Age     | M  | F      | T   | M  | F     | T  | M  | F    | T   | M | F   | T  | M | F   | T | M  | F    | T  |
| 41-45   | 1  | 1      | 2   | 1  | 0     | 1  | 1  | 0    | 1   | 2 | 0   | 2  | 0 | 0   | 0 | 5  | 1    | 6  |
| 46-50   | 1  | 0      | 1   | 0  | 0     | 0  | 0  | 0    | 0   | 0 | 0   | 0  | 1 | 0   | 1 | 2  | 0    | 2  |
| 51-55   | 1  | 0      | 1   | 0  | 0     | 0  | 0  | 0    | 0   | 0 | 0   | 0  | 0 | 0   | 0 | 1  | 0    | 1  |
| 56-60   | 0  | 0      | 0   | 0  | 0     | 0  | 0  | 0    | 0   | 0 | 0   | 0  | 0 | 0   | 0 | 0  | 0    | 0  |
| Over 60 | 0  | 0      | 0   | 0  | 0     | 0  | 0  | 0    | 0   | 0 | 0   | 0  | 0 | 0   | 0 | 0  | 0    | 0  |
| Total   | 9  | 1      | 10  | 3  | 2     | 5  | 2  | 1    | 3   | 9 | 1   | 10 | 1 | 0   | 1 | 24 | 5    | 29 |

Table B65: MUCE Technical Staff by Age, Qualification and Gender, 2016/2017

| A           | Cer | tific | ate | Di | plon | na | Ba | chel | ors | ] | PGD | ) | M | aste | rs | Do | ctor | ate |    | Tota | al |
|-------------|-----|-------|-----|----|------|----|----|------|-----|---|-----|---|---|------|----|----|------|-----|----|------|----|
| Age         | M   | F     | T   | M  | F    | T  | M  | F    | T   | M | F   | T | M | F    | T  | M  | F    | T   | M  | F    | T  |
| Under<br>26 | 0   | 0     | 0   | 0  | 0    | 0  | 0  | 0    | 0   | 0 | 0   | 0 | 0 | 0    | 0  | 0  | 0    | 0   | 0  | 0    | 0  |
| 26-30       | 0   | 0     | 0   | 0  | 0    | 0  | 0  | 0    | 0   | 0 | 0   | 0 | 0 | 0    | 0  | 0  | 0    | 0   | 0  | 0    | 0  |
| 31-35       | 1   | 0     | 1   | 2  | 1    | 3  | 1  | 1    | 2   | 0 | 0   | 0 | 0 | 0    | 0  | 0  | 0    | 0   | 4  | 2    | 6  |
| 36-40       | 1   | 0     | 1   | 1  | 2    | 3  | 2  | 0    | 2   | 0 | 0   | 0 | 0 | 0    | 0  | 0  | 0    | 0   | 4  | 2    | 6  |
| 41-45       | 4   | 1     | 5   | 3  | 0    | 3  | 1  | 0    | 1   | 0 | 0   | 0 | 0 | 0    | 0  | 0  | 0    | 0   | 8  | 1    | 9  |
| 46-50       | 2   | 0     | 2   | 0  | 0    | 0  | 0  | 0    | 0   | 0 | 0   | 0 | 0 | 0    | 0  | 0  | 0    | 0   | 2  | 0    | 2  |
| 51-55       | 0   | 0     | 0   | 0  | 0    | 0  | 0  | 0    | 0   | 0 | 0   | 0 | 0 | 0    | 0  | 0  | 0    | 0   | 0  | 0    | 0  |
| 56-60       | 0   | 0     | 0   | 0  | 0    | 0  | 0  | 0    | 0   | 0 | 0   | 0 | 0 | 0    | 0  | 0  | 0    | 0   | 0  | 0    | 0  |
| Over 60     | 0   | 0     | 0   | 0  | 0    | 0  | 0  | 0    | 0   | 0 | 0   | 0 | 0 | 0    | 0  | 0  | 0    | 0   | 0  | 0    | 0  |
| Total       | 8   | 1     | 9   | 6  | 3    | 9  | 4  | 1    | 5   | 0 | 0   | 0 | 0 | 0    | 0  | 0  | 0    | 0   | 18 | 5    | 23 |

Table B66: MUCE Technical Staff by Age, Qualification and Gender, 2017/2018

|         | Cer | tific | ate | Dip | olon | na | Bac | helo | ors | P | GD | ı | Ma | aste | rs | Doc | tora | ate | r | Γota | ıl |
|---------|-----|-------|-----|-----|------|----|-----|------|-----|---|----|---|----|------|----|-----|------|-----|---|------|----|
| Age     | M   | F     | T   | M   | F    | T  | M   | F    | T   | M | F  | T | M  | F    | T  | M   | F    | T   | M | F    | T  |
| Under   |     |       |     |     |      |    |     |      |     |   |    |   |    |      |    |     |      |     |   |      |    |
| 26      | 0   | 0     | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 0 | 0    | 0  |
| 26-30   | 0   | 0     | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 0 | 0    | 0  |
| 31-35   | 1   | 0     | 1   | 1   | 0    | 1  | 1   | 0    | 1   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 3 | 0    | 3  |
| 36-40   | 0   | 0     | 0   | 0   | 2    | 2  | 1   | 1    | 2   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 1 | 3    | 4  |
| 41-45   | 1   | 0     | 1   | 2   | 0    | 2  | 1   | 0    | 1   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 4 | 0    | 4  |
| 46-50   | 0   | 1     | 1   | 0   | 0    | 0  | 0   | 0    | 0   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 0 | 1    | 1  |
| 51-55   | 0   | 0     | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 0 | 0    | 0  |
| 56-60   | 0   | 0     | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 0 | 0    | 0  |
| Over 60 | 0   | 0     | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 0 | 0    | 0  |
| Total   | 2   | 1     | 3   | 3   | 2    | 5  | 3   | 1    | 4   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 8 | 4    | 12 |

Table B67: MUCE Technical Staff by Age, Qualification and Gender, 2018/2019

|         | Cer | tific | ate | Dip | olon | na | Bac | helo | ors | P | GD | ١ | Ma | aste | rs | Doc | tora | ate |   | Γota | ıl |
|---------|-----|-------|-----|-----|------|----|-----|------|-----|---|----|---|----|------|----|-----|------|-----|---|------|----|
| Age     | M   | F     | T   | M   | F    | T  | M   | F    | T   | M | F  | T | M  | F    | T  | M   | F    | T   | M | F    | T  |
| Under   |     |       |     |     |      |    |     |      |     |   |    |   |    |      |    |     |      |     |   |      |    |
| 26      | 0   | 0     | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 0 | 0    | 0  |
| 26-30   | 0   | 0     | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 0 | 0    | 0  |
| 31-35   | 1   | 0     | 1   | 1   | 0    | 1  | 1   | 0    | 1   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 3 | 0    | 3  |
| 36-40   | 0   | 0     | 0   | 0   | 2    | 2  | 1   | 1    | 2   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 1 | 3    | 4  |
| 41-45   | 1   | 0     | 1   | 2   | 0    | 2  | 1   | 0    | 1   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 4 | 0    | 4  |
| 46-50   | 0   | 1     | 1   | 0   | 0    | 0  | 0   | 0    | 0   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 0 | 1    | 1  |
| 51-55   | 0   | 0     | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 0 | 0    | 0  |
| 56-60   | 0   | 0     | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 0 | 0    | 0  |
| Over 60 | 0   | 0     | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 0 | 0    | 0  |
| Total   | 2   | 1     | 3   | 3   | 2    | 5  | 2   | 1    | 3   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 7 | 4    | 11 |

Table B68: MUCE Technical Staff by Age, Qualification and Gender, 2019/2020

|         | Cer | tific | ate | Dip | olon | ıa | Bac | helo | ors | P            | GD |   | Ma | aste | rs | Doc | tora | ate | 7 | Γota | ıl |
|---------|-----|-------|-----|-----|------|----|-----|------|-----|--------------|----|---|----|------|----|-----|------|-----|---|------|----|
| Age     | M   | F     | T   | M   | F    | T  | M   | F    | T   | $\mathbf{M}$ | F  | T | M  | F    | T  | M   | F    | T   | M | F    | T  |
| Under   |     |       |     |     |      |    |     |      |     |              |    |   |    |      |    |     |      |     |   |      |    |
| 26      | 0   | 0     | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0            | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 0 | 0    | 0  |
| 26-30   | 0   | 0     | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0            | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 0 | 0    | 0  |
| 31-35   | 1   | 0     | 1   | 1   | 0    | 1  | 1   | 0    | 1   | 0            | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 3 | 0    | 3  |
| 36-40   | 0   | 0     | 0   | 0   | 2    | 2  | 0   | 1    | 1   | 0            | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 0 | 3    | 3  |
| 41-45   | 1   | 0     | 1   | 2   | 0    | 2  | 1   | 0    | 1   | 0            | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 4 | 0    | 4  |
| 46-50   | 0   | 1     | 1   | 0   | 0    | 0  | 0   | 0    | 0   | 0            | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 0 | 1    | 1  |
| 51-55   | 0   | 0     | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0            | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 0 | 0    | 0  |
| 56-60   | 0   | 0     | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0            | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 0 | 0    | 0  |
| Over 60 | 0   | 0     | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0            | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 0 | 0    | 0  |
| Total   | 2   | 1     | 3   | 3   | 2    | 5  | 2   | 1    | 3   | 0            | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 7 | 4    | 11 |

Table B69: MUCE Technical Staff by Age, Qualification and Gender, 2020/2021

|       | Cert | tific   | ate | Dip | olon | ıa | Bac | helo | ors | P | GD | ) | Ma | aste | rs | Doc | tora | ate | T | 'otal |   |
|-------|------|---|-----|-----|------|----|-----|------|-----|---|----|---|----|------|----|-----|------|-----|---|-------|---|
| Age   | M    | <del>, , , , , , , , , , , , , , , , , , , </del> |     |     | M    | F  | T   | M    | F   | T | M  | F | T  | M    | F  | T   | M    | F   | T |       |   |
| Under |      |   |     |     |      |    |     |      |     |   |    |   |    |      |    |     |      |     |   |       |   |
| 26    | 0    | 0   | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 0 | 0     | 0 |

|         | Cer | tific | ate | Dip | olon | ıa | Bac | helo | ors | P | GD | ı | Ma | aste | rs | Doc | tora | ate | T | otal |   |
|---------|-----|-------|-----|-----|------|----|-----|------|-----|---|----|---|----|------|----|-----|------|-----|---|------|---|
| Age     | M   | F     | T   | M   | F    | T  | M   | F    | T   | M | F  | T | M  | F    | T  | M   | F    | T   | M | F    | T |
| 26-30   | 0   | 0     | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 0 | 0    | 0 |
| 31-35   | 0   | 0     | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 0 | 0    | 0 |
| 36-40   | 1   | 0     | 1   | 1   | 0    | 1  | 1   | 0    | 1   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 3 | 0    | 3 |
| 41-45   | 1   | 0     | 1   | 0   | 0    | 0  | 2   | 1    | 3   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 3 | 1    | 4 |
| 46-50   | 0   | 0     | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 0 | 0    | 0 |
| 51-55   | 0   | 0     | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 0 | 0    | 0 |
| 56-60   | 0   | 0     | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 0 | 0    | 0 |
| Over 60 | 0   | 0     | 0   | 0   | 0    | 0  | 0   | 0    | 0   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 0 | 0    | 0 |
| Total   | 2   | 0     | 2   | 1   | 0    | 1  | 3   | 1    | 4   | 0 | 0  | 0 | 0  | 0    | 0  | 0   | 0    | 0   | 6 | 1    | 7 |

### 6.2.3 Administrative Staff

**Table B70: Overall UDSM Administrative Staff by Academic Qualification** 

| Year    | Certificate | Diploma | Bachelors | PGD | Masters | PhD | Total |
|---------|-------------|---------|-----------|-----|---------|-----|-------|
| 2015/16 | 579         | 255     | 197       | 0   | 174     | 3   | 1,208 |
| 2016/17 | 557         | 254     | 189       | 18  | 128     | 3   | 1,149 |
| 2017/18 | 488         | 276     | 201       | 23  | 147     | 3   | 1,138 |
| 2018/19 | 437         | 311     | 219       | 20  | 121     | 4   | 1,112 |
| 2019/20 | 433         | 296     | 225       | 16  | 131     | 4   | 1,105 |
| 2020/21 | 337         | 428     | 425       | 12  | 204     | 3   | 1,409 |

Table B71: MJNMC Administrative Staff by Age, Qualification and Gender, 2015/2016

|          | Co  | ertifica | ate | Г  | iploi | na  | Ba | chelo | r's | N  | <b>Aaster</b> | 's  |   | PhD |   |     | Tota | l   |
|----------|-----|----------|-----|----|-------|-----|----|-------|-----|----|---------------|-----|---|-----|---|-----|------|-----|
| Age      | M   | F        | T   | M  | F     | T   | M  | F     | T   | M  | F             | T   | M | F   | T | M   | F    | T   |
| Under 26 | 9   | 4        | 13  | 6  | 5     | 11  | 3  | 0     | 3   | 0  | 2             | 2   | 0 | 0   | 0 | 18  | 11   | 29  |
| 26-30    | 38  | 21       | 59  | 21 | 20    | 41  | 15 | 7     | 22  | 8  | 11            | 19  | 0 | 0   | 0 | 82  | 59   | 141 |
| 31-35    | 24  | 10       | 34  | 11 | 4     | 15  | 8  | 6     | 14  | 6  | 2             | 8   | 0 | 0   | 0 | 49  | 22   | 71  |
| 36-40    | 32  | 18       | 50  | 8  | 11    | 19  | 6  | 5     | 11  | 7  | 15            | 22  | 0 | 0   | 0 | 53  | 49   | 102 |
| 41-45    | 50  | 11       | 61  | 5  | 10    | 15  | 9  | 3     | 12  | 6  | 10            | 16  | 0 | 0   | 0 | 70  | 34   | 104 |
| 46-50    | 39  | 21       | 60  | 7  | 10    | 17  | 9  | 5     | 14  | 11 | 8             | 19  | 1 | 0   | 1 | 67  | 44   | 111 |
| 51-55    | 46  | 29       | 75  | 12 | 13    | 25  | 6  | 6     | 12  | 6  | 9             | 15  | 1 | 0   | 1 | 71  | 57   | 128 |
| 56-60    | 44  | 27       | 71  | 12 | 8     | 20  | 3  | 3     | 6   | 4  | 4             | 8   | 0 | 0   | 0 | 63  | 42   | 105 |
| Over 60  | 0   | 0        | 0   | 0  | 0     | 0   | 0  | 0     | 0   | 0  | 0             | 0   | 0 | 0   | 0 | 0   | 0    | 0   |
| Total    | 282 | 141      | 423 | 82 | 81    | 163 | 59 | 35    | 94  | 48 | 61            | 109 | 2 | 0   | 2 | 473 | 318  | 791 |

Table B72: MJNMC Administrative Staff by Age, Qualification and Gender, 2016/2017

|          | C   | ertifica | ite | Г  | Diplor | na  | Ba | chelo | r's |   | PGI | )  | M  | laster | 's | ] | PhD |   |     | Total |     |
|----------|-----|----------|-----|----|--------|-----|----|-------|-----|---|-----|----|----|--------|----|---|-----|---|-----|-------|-----|
| Age      | M   | F        | T   | M  | F      | T   | M  | F     | T   | M | F   | T  | M  | F      | T  | M | F   | T | M   | F     | T   |
| Under 26 | 2   | 3        | 5   | 0  | 1      | 1   | 0  | 0     | 0   | 0 | 0   | 0  | 0  | 0      | 0  | 0 | 0   | 0 | 2   | 4     | 6   |
| 26-30    | 14  | 14       | 28  | 2  | 8      | 10  | 3  | 3     | 6   | 0 | 0   | 0  | 0  | 0      | 0  | 0 | 0   | 0 | 19  | 25    | 44  |
| 31-35    | 30  | 16       | 46  | 7  | 9      | 16  | 14 | 8     | 22  | 1 | 0   | 1  | 0  | 3      | 3  | 0 | 0   | 0 | 52  | 36    | 88  |
| 36-40    | 40  | 22       | 62  | 12 | 11     | 23  | 9  | 10    | 19  | 0 | 2   | 2  | 8  | 10     | 18 | 0 | 0   | 0 | 69  | 55    | 124 |
| 41-45    | 50  | 20       | 70  | 8  | 11     | 19  | 6  | 5     | 11  | 1 | 0   | 1  | 2  | 19     | 21 | 0 | 0   | 0 | 67  | 55    | 122 |
| 46-50    | 42  | 25       | 67  | 7  | 11     | 18  | 10 | 4     | 14  | 1 | 0   | 1  | 4  | 6      | 10 | 0 | 0   | 0 | 64  | 46    | 110 |
| 51-55    | 68  | 34       | 102 | 14 | 16     | 30  | 2  | 4     | 6   | 1 | 3   | 4  | 7  | 6      | 13 | 1 | 0   | 1 | 93  | 63    | 156 |
| 56-60    | 60  | 36       | 96  | 10 | 10     | 20  | 7  | 4     | 11  | 0 | 1   | 1  | 4  | 4      | 8  | 0 | 0   | 0 | 81  | 55    | 136 |
| Above 60 | 4   | 5        | 9   | 0  | 1      | 1   | 0  | 0     | 0   | 0 | 0   | 0  | 1  | 1      | 2  | 0 | 0   | 0 | 5   | 7     | 12  |
| Total    | 310 | 175      | 485 | 60 | 78     | 138 | 51 | 38    | 89  | 4 | 6   | 10 | 26 | 49     | 75 | 1 | 0   | 1 | 452 | 346   | 798 |

Table B73: MJNMC Administrative Staff by Age, Qualification and Gender, 2017/2018

| Age      | Cer     | tificat | e       | Dipl | oma |         | Bac | helor' | s  | PGI | ) |    | Mas | ter's |    | PhD | ) |   | Tota    | ıl      |         |
|----------|---------|---------|---------|------|-----|---------|-----|--------|----|-----|---|----|-----|-------|----|-----|---|---|---------|---------|---------|
|          | M       | F       | T       | M    | F   | T       | M   | F      | T  | M   | F | Т  | M   | F     | T  | M   | F | T | M       | F       | T       |
| Under 26 | 2       | 2       | 4       | 0    | 0   | 0       | 0   | 0      | 0  | 0   | 0 | 0  | 0   | 0     | 0  | 0   | 0 | 0 | 2       | 2       | 4       |
| 26-30    | 9       | 9       | 18      | 2    | 10  | 12      | 2   | 3      | 5  | 0   | 0 | 0  | 0   | 0     | 0  | 0   | 0 | 0 | 13      | 22      | 35      |
| 31-35    | 26      | 13      | 39      | 10   | 14  | 24      | 15  | 9      | 24 | 0   | 1 | 1  | 2   | 2     | 4  | 0   | 0 | 0 | 53      | 39      | 92      |
| 36-40    | 32      | 17      | 49      | 13   | 12  | 25      | 16  | 10     | 26 | 1   | 3 | 4  | 10  | 11    | 21 | 0   | 0 | 0 | 72      | 53      | 12<br>5 |
| 41-45    | 52      | 11      | 63      | 5    | 16  | 21      | 7   | 3      | 10 | 3   | 1 | 4  | 9   | 20    | 29 | 0   | 0 | 0 | 76      | 51      | 12<br>7 |
| 46-50    | 43      | 21      | 64      | 8    | 11  | 19      | 11  | 6      | 17 | 2   | 1 | 3  | 4   | 5     | 9  | 0   | 0 | 0 | 68      | 44      | 11<br>2 |
| 51-55    | 57      | 33      | 90      | 11   | 18  | 29      | 4   | 1      | 5  | 0   | 2 | 2  | 9   | 8     | 17 | 1   | 0 | 1 | 82      | 62      | 14<br>4 |
| 56-60    | 57      | 30      | 87      | 10   | 15  | 25      | 7   | 5      | 12 | 0   | 0 | 0  | 5   | 6     | 11 | 0   | 0 | 0 | 79      | 56      | 13<br>5 |
| Above 60 | 4       | 6       | 10      | 1    | 2   | 3       | 0   | 0      | 0  | 0   | 0 | 0  | 1   | 1     | 2  | 0   | 0 | 0 | 6       | 9       | 15      |
| Total    | 28<br>2 | 14<br>2 | 42<br>4 | 60   | 98  | 15<br>8 | 62  | 37     | 99 | 6   | 8 | 14 | 40  | 53    | 93 | 1   | 0 | 1 | 45<br>1 | 33<br>8 | 78<br>9 |

Table B74: MJNMC Administrative Staff by Age, Qualification and Gender, 2018/2019

| Age      | Cert | ificate | !   | Dip | loma |     | Bac | helor | 's  | PGD | ) |   | Mas | ster's |    | PhI | ) |   | Total | ]   |     |
|----------|------|---------|-----|-----|------|-----|-----|-------|-----|-----|---|---|-----|--------|----|-----|---|---|-------|-----|-----|
|          | M    | F       | T   | M   | F    | T   | M   | F     | T   | M   | F | T | M   | F      | T  | M   | F | T | M     | F   | T   |
| Under 26 | 10   | 13      | 23  | 1   | 11   | 12  | 0   | 0     | 0   | 0   | 0 | 0 | 0   | 0      | 0  | 0   | 0 | 0 | 11    | 24  | 35  |
| 26-30    | 19   | 15      | 34  | 5   | 13   | 18  | 10  | 9     | 19  | 0   | 0 | 0 | 0   | 0      | 0  | 0   | 0 | 0 | 34    | 37  | 71  |
| 31-35    | 28   | 19      | 47  | 15  | 18   | 33  | 12  | 21    | 33  | 0   | 0 | 0 | 0   | 3      | 3  | 0   | 0 | 0 | 55    | 61  | 116 |
| 36-40    | 23   | 15      | 38  | 19  | 15   | 34  | 16  | 9     | 25  | 0   | 1 | 1 | 7   | 9      | 16 | 0   | 0 | 0 | 65    | 49  | 114 |
| 41-45    | 37   | 18      | 55  | 7   | 18   | 25  | 5   | 8     | 13  | 2   | 2 | 4 | 2   | 13     | 15 | 0   | 0 | 0 | 53    | 59  | 112 |
| 46-50    | 34   | 16      | 50  | 7   | 10   | 17  | 7   | 4     | 11  | 1   | 0 | 1 | 5   | 4      | 9  | 0   | 0 | 0 | 54    | 34  | 88  |
| 51-55    | 40   | 26      | 66  | 8   | 13   | 21  | 5   | 5     | 10  | 0   | 1 | 1 | 5   | 5      | 10 | 0   | 0 | 0 | 58    | 50  | 108 |
| 56-60    | 31   | 17      | 48  | 11  | 13   | 24  | 5   | 1     | 6   | 0   | 2 | 2 | 4   | 5      | 9  | 1   | 0 | 1 | 52    | 38  | 90  |
| Above 60 | 1    | 0       | 1   | 0   | 0    | 0   | 0   | 0     | 0   | 0   | 0 | 0 | 0   | 0      | 0  | 0   | 0 | 0 | 1     | 0   | 1   |
| Total    | 223  | 139     | 362 | 73  | 111  | 184 | 60  | 57    | 117 | 3   | 6 | 9 | 23  | 39     | 62 | 1   | 0 | 1 | 383   | 352 | 735 |

Table B75: MJNMC Administrative Staff by Age, Qualification and Gender, 2019/2020

| Age         | Certi | ficate |     | Diplo | oma |     | Bac | helor' | 's  | PGI | ) |   | Mas | ster's |    | PhD | ) |   | Total |     |     |
|-------------|-------|--------|-----|-------|-----|-----|-----|--------|-----|-----|---|---|-----|--------|----|-----|---|---|-------|-----|-----|
|             | M     | F      | T   | M     | F   | T   | M   | F      | T   | M   | F | T | M   | F      | T  | M   | F | T | M     | F   | T   |
| Under<br>26 | 4     | 11     | 15  | 1     | 7   | 8   | 0   | 0      | 0   | 0   | 0 | 0 | 0   | 0      | 0  | 0   | 0 | 0 | 5     | 18  | 23  |
| 26-30       | 23    | 17     | 40  | 5     | 23  | 28  | 7   | 6      | 13  | 0   | 0 | 0 | 0   | 0      | 0  | 0   | 0 | 0 | 35    | 46  | 81  |
| 31-35       | 21    | 17     | 38  | 10    | 16  | 26  | 15  | 19     | 34  | 0   | 0 | 0 | 1   | 5      | 6  | 0   | 0 | 0 | 47    | 57  | 104 |
| 36-40       | 25    | 13     | 38  | 16    | 16  | 32  | 15  | 12     | 27  | 0   | 1 | 1 | 9   | 10     | 19 | 1   | 0 | 1 | 66    | 52  | 118 |
| 41-45       | 29    | 18     | 47  | 3     | 21  | 24  | 6   | 12     | 18  | 1   | 2 | 3 | 3   | 21     | 24 | 0   | 0 | 0 | 42    | 74  | 116 |
| 46-50       | 46    | 10     | 56  | 9     | 15  | 24  | 8   | 3      | 11  | 0   | 1 | 1 | 3   | 3      | 6  | 0   | 1 | 1 | 66    | 33  | 99  |
| 51-55       | 39    | 22     | 61  | 7     | 17  | 24  | 7   | 5      | 12  | 0   | 0 | 0 | 5   | 3      | 8  | 0   | 0 | 0 | 58    | 47  | 105 |
| 56-60       | 40    | 19     | 59  | 9     | 15  | 24  | 5   | 3      | 8   | 0   | 0 | 0 | 4   | 8      | 12 | 1   | 0 | 1 | 59    | 45  | 104 |
| Above 60    | 0     | 0      | 0   | 0     | 0   | 0   | 0   | 0      | 0   | 0   | 0 | 0 | 0   | 0      | 0  | 0   | 0 | 0 | 0     | 0   | 0   |
| Total       | 227   | 127    | 354 | 60    | 130 | 190 | 63  | 60     | 123 | 1   | 4 | 5 | 25  | 50     | 75 | 2   | 1 | 3 | 378   | 372 | 750 |

Table B76: MJNMC Administrative Staff by Age, Qualification and Gender, 2020/2021

| A 000       | Ce | ertifica | ate | D  | iplom | ıa | Ba | achelo | rs | N  | Iasto | ers | Doo | ctora | ite |    | Tota | ıl  |
|-------------|----|----------|-----|----|-------|----|----|--------|----|----|-------|-----|-----|-------|-----|----|------|-----|
| Age         | M  | F        | T   | M  | F     | T  | M  | F      | T  | M  | F     | T   | M   | F     | T   | M  | F    | T   |
| Under<br>26 | 6  | 4        | 10  | 3  | 1     | 4  | 0  | 0      | 0  | 0  | 0     | 0   | 0   | 0     | 0   | 9  | 5    | 14  |
| 26-30       | 28 | 31       | 59  | 32 | 34    | 66 | 26 | 17     | 43 | 3  | 0     | 3   | 0   | 0     | 0   | 89 | 82   | 171 |
| 31-35       | 19 | 34       | 53  | 21 | 37    | 58 | 21 | 16     | 37 | 13 | 6     | 19  | 0   | 0     | 0   | 74 | 93   | 167 |
| 36-40       | 22 | 13       | 35  | 18 | 18    | 36 | 25 | 25     | 50 | 18 | 8     | 26  | 0   | 0     | 0   | 83 | 64   | 147 |

| 41-45   | 10  | 26  | 36  | 23  | 12  | 35  | 32  | 28  | 60  | 12 | 12 | 24  | 2 | 0 | 2 | <b>79</b> | <b>78</b> | 157   |
|---------|-----|-----|-----|-----|-----|-----|-----|-----|-----|----|----|-----|---|---|---|-----------|-----------|-------|
| 46-50   | 13  | 11  | 24  | 17  | 14  | 31  | 17  | 21  | 38  | 17 | 13 | 30  | 0 | 0 | 0 | 64        | 59        | 123   |
| 51-55   | 15  | 11  | 26  | 26  | 21  | 47  | 18  | 17  | 35  | 11 | 13 | 24  | 0 | 0 | 0 | 70        | 62        | 132   |
| 56-60   | 11  | 10  | 21  | 23  | 14  | 37  | 10  | 9   | 19  | 13 | 8  | 21  | 0 | 0 | 0 | 57        | 41        | 98    |
| Over 60 | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0  | 0  | 0   | 0 | 0 | 0 | 0         | 0         | 0     |
| Total   | 124 | 140 | 264 | 163 | 151 | 314 | 149 | 133 | 282 | 87 | 60 | 147 | 2 | 0 | 2 | 525       | 484       | 1,009 |

Table B77: DUCE Administrative Staff by Age, Qualification and Gender, 2015/2016

|          | Ce | rtific | ate | D  | iplon | 1a | Ba | chelo | r's | M  | [astei | .'s | ] | PhD |   |     | Total |     |
|----------|----|--------|-----|----|-------|----|----|-------|-----|----|--------|-----|---|-----|---|-----|-------|-----|
| Age      | M  | F      | T   | M  | F     | T  | M  | F     | T   | M  | F      | T   | M | F   | T | M   | F     | T   |
| Under 26 | 1  | 1      | 2   | 0  | 0     | 0  | 0  | 0     | 0   | 0  | 0      | 0   | 0 | 0   | 0 | 1   | 1     | 2   |
| 26-30    | 3  | 6      | 9   | 5  | 2     | 7  | 3  | 5     | 8   | 0  | 0      | 0   | 0 | 0   | 0 | 11  | 13    | 24  |
| 31-35    | 14 | 7      | 21  | 4  | 11    | 15 | 15 | 11    | 26  | 3  | 2      | 5   | 0 | 0   | 0 | 36  | 31    | 67  |
| 36-40    | 9  | 9      | 18  | 10 | 18    | 28 | 10 | 14    | 24  | 10 | 8      | 18  | 0 | 0   | 0 | 39  | 49    | 88  |
| 41-45    | 8  | 5      | 13  | 5  | 3     | 8  | 4  | 7     | 11  | 9  | 3      | 12  | 0 | 0   | 0 | 26  | 18    | 44  |
| 46-50    | 3  | 4      | 7   | 2  | 2     | 4  | 1  | 3     | 4   | 1  | 2      | 3   | 0 | 0   | 0 | 7   | 11    | 18  |
| 51-55    | 4  | 0      | 4   | 0  | 4     | 4  | 2  | 2     | 4   | 4  | 2      | 6   | 0 | 0   | 0 | 10  | 8     | 18  |
| 56-60    | 0  | 1      | 1   | 0  | 5     | 5  | 2  | 0     | 2   | 0  | 0      | 0   | 0 | 0   | 0 | 2   | 6     | 8   |
| Over 60  | 0  | 0      | 0   | 0  | 0     | 0  | 0  | 0     | 0   | 0  | 0      | 0   | 0 | 0   | 0 | 0   | 0     | 0   |
| Total    | 42 | 33     | 75  | 26 | 45    | 71 | 37 | 42    | 79  | 27 | 17     | 44  | 0 | 0   | 0 | 132 | 137   | 269 |

Table B78: DUCE Administrative Staff by Age, Qualification and Gender, 2016/2017

|          | Ce | rtific | ate | D  | iplon | na | Ba | chelo | r's | PG | D |   | N  | Iaster | ·'s | J | PhD |   |     | Total |     |
|----------|----|--------|-----|----|-------|----|----|-------|-----|----|---|---|----|--------|-----|---|-----|---|-----|-------|-----|
| Age      | M  | F      | T   | M  | F     | Т  | M  | F     | Т   | M  | F | Т | M  | F      | T   | M | F   | Т | M   | F     | T   |
| Under 26 | 0  | 1      | 1   | 0  | 0     | 0  | 0  | 0     | 0   | 0  | 0 | 0 | 0  | 0      | 0   | 0 | 0   | 0 | 0   | 1     | 1   |
| 26-30    | 0  | 3      | 3   | 5  | 2     | 7  | 3  | 5     | 8   | 0  | 0 | 0 | 0  | 0      | 0   | 0 | 0   | 0 | 8   | 10    | 18  |
| 31-35    | 9  | 5      | 14  | 4  | 11    | 15 | 15 | 10    | 25  | 1  | 0 | 1 | 2  | 2      | 4   | 0 | 0   | 0 | 31  | 28    | 59  |
| 36-40    | 7  | 6      | 13  | 10 | 18    | 28 | 10 | 14    | 24  | 3  | 0 | 3 | 7  | 8      | 15  | 0 | 0   | 0 | 37  | 46    | 83  |
| 41-45    | 4  | 5      | 9   | 5  | 3     | 8  | 4  | 7     | 11  | 1  | 1 | 2 | 7  | 2      | 9   | 1 | 0   | 1 | 22  | 18    | 40  |
| 46-50    | 2  | 4      | 6   | 2  | 2     | 4  | 1  | 3     | 4   | 1  | 0 | 1 | 0  | 2      | 2   | 0 | 0   | 0 | 6   | 11    | 17  |
| 51-55    | 4  | 0      | 4   | 0  | 4     | 4  | 2  | 2     | 4   | 0  | 0 | 0 | 3  | 2      | 5   | 0 | 0   | 0 | 9   | 8     | 17  |
| 56-60    | 0  | 1      | 1   | 0  | 5     | 5  | 1  | 0     | 1   | 0  | 0 | 0 | 0  | 0      | 0   | 0 | 0   | 0 | 1   | 6     | 7   |
| Over 60  | 0  | 0      | 0   | 0  | 0     | 0  | 0  | 0     | 0   | 0  | 0 | 0 | 0  | 0      | 0   | 0 | 0   | 0 | 0   | 0     | 0   |
| Total    | 26 | 25     | 51  | 26 | 45    | 71 | 36 | 41    | 77  | 6  | 1 | 7 | 19 | 16     | 35  | 1 | 0   | 1 | 114 | 128   | 242 |

Table B79: DUCE Administrative Staff by Age, Qualification and Gender, 2017/2018

| A           | Cei | rtifica | ate | Di | plom | ıa | Bac | chelo | r's | P | GD |   | M  | aster | 's | I | PhD |   |     | Tota | 1   |
|-------------|-----|---------|-----|----|------|----|-----|-------|-----|---|----|---|----|-------|----|---|-----|---|-----|------|-----|
| Age         | M   | F       | T   | M  | F    | T  | M   | F     | T   | M | F  | T | M  | F     | T  | M | F   | T | M   | F    | T   |
| Under<br>26 | 0   | 1       | 1   | 0  | 0    | 0  | 0   | 0     | 0   | 0 | 0  | 0 | 0  | 0     | 0  | 0 | 0   | 0 | 0   | 1    | 1   |
| 26-30       | 0   | 3       | 3   | 5  | 2    | 7  | 3   | 5     | 8   | 0 | 0  | 0 | 0  | 0     | 0  | 0 | 0   | 0 | 8   | 10   | 18  |
| 31-35       | 9   | 5       | 14  | 4  | 11   | 15 | 15  | 10    | 25  | 1 | 0  | 1 | 3  | 2     | 5  | 0 | 0   | 0 | 32  | 28   | 60  |
| 36-40       | 8   | 5       | 13  | 10 | 18   | 28 | 10  | 14    | 24  | 3 | 0  | 3 | 7  | 8     | 15 | 0 | 0   | 0 | 38  | 45   | 83  |
| 41-45       | 4   | 5       | 9   | 5  | 3    | 8  | 4   | 7     | 11  | 1 | 1  | 2 | 7  | 2     | 9  | 1 | 0   | 1 | 22  | 18   | 40  |
| 46-50       | 2   | 4       | 6   | 2  | 2    | 4  | 1   | 3     | 4   | 1 | 0  | 1 | 0  | 2     | 2  | 0 | 0   | 0 | 6   | 11   | 17  |
| 51-55       | 4   | 0       | 4   | 0  | 4    | 4  | 2   | 2     | 4   | 0 | 0  | 0 | 3  | 2     | 5  | 0 | 0   | 0 | 9   | 8    | 17  |
| 56-60       | 0   | 1       | 1   | 0  | 5    | 5  | 1   | 0     | 1   | 0 | 0  | 0 | 0  | 0     | 0  | 0 | 0   | 0 | 1   | 6    | 7   |
| Over 60     | 0   | 0       | 0   | 0  | 0    | 0  | 0   | 0     | 0   | 0 | 0  | 0 | 0  | 0     | 0  | 0 | 0   | 0 | 0   | 0    | 0   |
| Total       | 27  | 24      | 51  | 26 | 45   | 71 | 36  | 41    | 77  | 6 | 1  | 7 | 20 | 16    | 36 | 1 | 0   | 1 | 116 | 127  | 243 |

Table B80: DUCE Administrative Staff by Age, Qualification and Gender, 2018/2019

|            | Ce | rtific | ate | Di | iplom | ıa | Ba | chelo | r's |   | PGD |   | M  | aster | 's | J | PhD |   |     | Total |     |
|------------|----|--------|-----|----|-------|----|----|-------|-----|---|-----|---|----|-------|----|---|-----|---|-----|-------|-----|
| Age        | M  | F      | Т   | M  | F     | T  | M  | F     | T   | M | F   | T | M  | F     | T  | M | F   | T | M   | F     | T   |
| Under      |    |        |     |    |       |    |    |       |     |   |     |   |    |       |    |   |     |   |     |       |     |
| 26         | 0  | 0      | 0   | 1  | 0     | 1  | 0  | 0     | 0   |   |     |   |    |       |    |   |     |   | 1   | 0     | 1   |
| 26-30      | 1  | 1      | 2   | 4  | 4     | 8  | 5  | 1     | 6   |   |     |   |    |       |    |   |     |   | 10  | 6     | 16  |
| 31-35      | 1  | 4      | 5   | 6  | 6     | 12 | 4  | 9     | 13  |   |     |   | 1  | 0     | 1  |   |     |   | 12  | 19    | 31  |
| 36-40      | 8  | 10     | 18  | 5  | 10    | 15 | 16 | 8     | 24  | 1 | 1   | 2 | 2  | 3     | 5  |   |     |   | 32  | 32    | 64  |
| 41-45      | 8  | 7      | 15  | 6  | 19    | 25 | 9  | 13    | 22  | 2 | 0   | 2 | 10 | 10    | 20 | 0 | 0   | 0 | 35  | 49    | 84  |
| 46-50      | 7  | 3      | 10  | 3  | 4     | 7  | 9  | 4     | 13  | 1 | 1   | 2 | 5  | 4     | 9  | 1 | 0   | 1 | 26  | 16    | 42  |
| 51-55      | 1  | 2      | 3   | 3  | 1     | 4  | 3  | 0     | 3   | 0 | 1   | 1 | 0  | 3     | 3  |   |     |   | 7   | 7     | 14  |
| 56-60      | 0  | 2      | 2   | 0  | 4     | 4  | 0  | 2     | 2   |   |     |   | 4  | 2     | 6  |   |     |   | 6   | 8     | 14  |
| Over<br>60 |    |        |     |    |       |    |    |       |     |   |     |   |    |       |    |   |     |   |     |       |     |
| Total      | 26 | 29     | 55  | 28 | 48    | 76 | 46 | 37    | 83  | 4 | 3   | 7 | 22 | 22    | 44 | 1 | 0   | 1 | 129 | 137   | 266 |

Table B81: DUCE Administrative Staff by Age, Qualification and Gender, 2019/2020

| A 90     | Ce | rtific | ate | Di | iplon | na | Ba | chel | ors | ] | PGD | ı | M  | <b>I</b> aste | rs | ] | PhD |   |    | Total |    |
|----------|----|--------|-----|----|-------|----|----|------|-----|---|-----|---|----|---------------|----|---|-----|---|----|-------|----|
| Age      | M  | F      | T   | M  | F     | T  | M  | F    | T   | M | F   | T | M  | F             | T  | M | F   | T | M  | F     | T  |
| Under 26 | 0  | 0      | 0   | 1  | 0     | 1  | 0  | 0    | 0   | 0 | 0   | 0 | 0  | 0             | 0  | 0 | 0   | 0 | 1  | 0     | 1  |
| 26-30    | 1  | 1      | 2   | 4  | 4     | 8  | 5  | 1    | 6   | 0 | 0   | 0 | 0  | 0             | 0  | 0 | 0   | 0 | 10 | 6     | 16 |
| 31-35    | 2  | 4      | 6   | 6  | 7     | 13 | 4  | 10   | 14  | 0 | 0   | 0 | 1  | 0             | 1  | 0 | 0   | 0 | 13 | 21    | 34 |
| 36-40    | 8  | 10     | 18  | 5  | 10    | 15 | 16 | 8    | 24  | 1 | 1   | 2 | 2  | 3             | 5  | 0 | 0   | 0 | 32 | 32    | 64 |
| 41-45    | 8  | 7      | 15  | 6  | 2     | 8  | 9  | 13   | 22  | 2 | 0   | 2 | 10 | 10            | 20 | 0 | 0   | 0 | 35 | 32    | 67 |
| 46-50    | 7  | 3      | 10  | 3  | 4     | 7  | 9  | 4    | 13  | 1 | 1   | 2 | 5  | 4             | 9  | 1 | 0   | 1 | 26 | 16    | 42 |

| A       | Ce | rtific | ate | Di | iplon | na | Ba | chel | ors | ] | PGD | ) | M  | [aste | rs | ] | PhD |   |     | Total |     |
|---------|----|--------|-----|----|-------|----|----|------|-----|---|-----|---|----|-------|----|---|-----|---|-----|-------|-----|
| Age     | M  | F      | T   | M  | F     | T  | M  | F    | T   | M | F   | T | M  | F     | T  | M | F   | T | M   | F     | T   |
| 51-55   | 1  | 2      | 3   | 3  | 1     | 4  | 3  | 0    | 3   | 0 | 1   | 1 | 0  | 3     | 3  | 0 | 0   | 0 | 7   | 7     | 14  |
| 56-60   | 0  | 2      | 2   | 0  | 4     | 4  | 0  | 2    | 2   | 0 | 0   | 0 | 4  | 2     | 6  | 0 | 0   | 0 | 4   | 10    | 14  |
| Over 60 | 0  | 0      | 0   | 0  | 0     | 0  | 0  | 0    | 0   | 0 | 0   | 0 | 0  | 0     | 0  | 0 | 0   | 0 | 0   | 0     | 0   |
| Total   | 27 | 29     | 56  | 28 | 32    | 60 | 46 | 38   | 84  | 4 | 3   | 7 | 22 | 22    | 44 | 1 | 0   | 1 | 128 | 124   | 252 |

Table B82: DUCE Administrative Staff by Age, Qualification and Gender, 2020/2021

| Ago     | Ce | rtific | ate | D  | iplon | na | В  | achel |     | I | PGD | ) | N  | <b>I</b> aste | rs | Doc | ctor | ate |     | Total |     |
|---------|----|--------|-----|----|-------|----|----|-------|-----|---|-----|---|----|---------------|----|-----|------|-----|-----|-------|-----|
| Age     | M  | F      | Т   | M  | F     | T  | M  | F     | T   | M | F   | T | M  | F             | T  | M   | F    | T   | M   | F     | T   |
| Under   |    |        |     |    |       |    |    |       |     |   |     |   |    |               |    |     |      |     |     |       |     |
| 26      | 0  | 0      | 0   | 0  | 0     | 0  | 0  | 0     | 0   | 0 | 0   | 0 | 0  | 0             | 0  | 0   | 0    | 0   | 0   | 0     | 0   |
| 26-30   | 0  | 4      | 4   | 6  | 2     | 8  | 5  | 8     | 13  | 0 | 0   | 0 | 0  | 0             | 0  | 0   | 0    | 0   | 11  | 14    | 25  |
| 31-35   | 8  | 3      | 11  | 3  | 12    | 15 | 17 | 14    | 31  | 0 | 0   | 0 | 4  | 3             | 7  | 0   | 0    | 0   | 32  | 32    | 64  |
| 36-40   | 7  | 6      | 13  | 12 | 16    | 28 | 12 | 17    | 29  | 1 | 2   | 3 | 5  | 7             | 12 | 0   | 0    | 0   | 37  | 48    | 85  |
| 41-45   | 5  | 5      | 10  | 6  | 2     | 8  | 6  | 11    | 17  | 2 | 2   | 4 | 9  | 3             | 12 | 0   | 0    | 0   | 28  | 23    | 51  |
| 46-50   | 3  | 4      | 7   | 3  | 3     | 6  | 2  | 5     | 7   | 1 | 0   | 1 | 0  | 2             | 2  | 1   | 0    | 1   | 10  | 14    | 24  |
| 51-55   | 4  | 0      | 4   | 0  | 4     | 4  | 3  | 3     | 6   | 0 | 0   | 0 | 3  | 3             | 6  | 0   | 0    | 0   | 10  | 10    | 20  |
| 56-60   | 0  | 0      | 0   | 0  | 4     | 4  | 2  | 1     | 3   | 0 | 0   | 0 | 0  | 0             | 0  | 0   | 0    | 0   | 2   | 5     | 7   |
| Over 60 | 0  | 0      | 0   | 0  | 0     | 0  | 0  | 0     | 0   | 0 | 0   | 0 | 0  | 0             | 0  | 0   | 0    | 0   | 0   | 0     | 0   |
| Total   | 27 | 22     | 49  | 30 | 43    | 73 | 47 | 59    | 106 | 4 | 4   | 8 | 21 | 18            | 39 | 1   | 0    | 1   | 130 | 146   | 276 |

Table B83: MUCE Administrative Staff by Age, Qualification and Gender, 2015/2016

|          | Ce | rtific | ate | Di | plor | na | Bac | chelo | or's | M  | aste | r's | ] | PhD |   |    | Tota | ıl  |
|----------|----|--------|-----|----|------|----|-----|-------|------|----|------|-----|---|-----|---|----|------|-----|
| Age      | M  | F      | T   | M  | F    | Т  | M   | F     | T    | M  | F    | Т   | M | F   | Т | M  | F    | Т   |
| Under 26 | 2  | 3      | 5   | 0  | 0    | 0  | 0   | 0     | 0    | 0  | 0    | 0   | 0 | 0   | 0 | 2  | 3    | 5   |
| 26-30    | 8  | 6      | 14  | 0  | 0    | 0  | 1   | 2     | 3    | 2  | 2    | 4   | 0 | 0   | 0 | 10 | 11   | 21  |
| 31-35    | 12 | 11     | 23  | 4  | 2    | 6  | 5   | 1     | 6    | 2  | 3    | 5   | 0 | 0   | 0 | 23 | 17   | 40  |
| 36-40    | 7  | 16     | 23  | 3  | 0    | 3  | 8   | 1     | 9    | 5  | 1    | 6   | 0 | 0   | 0 | 23 | 18   | 41  |
| 41-45    | 4  | 3      | 7   | 9  | 0    | 9  | 3   | 2     | 5    | 3  | 0    | 3   | 0 | 0   | 0 | 19 | 5    | 24  |
| 46-50    | 5  | 1      | 6   | 2  | 0    | 2  | 0   | 0     | 0    | 2  | 1    | 3   | 0 | 0   | 0 | 9  | 2    | 11  |
| 51-55    | 2  | 0      | 2   | 0  | 1    | 1  | 1   | 0     | 1    | 0  | 0    | 0   | 1 | 0   | 1 | 4  | 1    | 5   |
| 56-60    | 0  | 1      | 1   | 0  | 0    | 0  | 0   | 0     | 0    | 0  | 0    | 0   | 0 | 0   | 0 | 0  | 1    | 1   |
| Over 60  | 0  | 0      | 0   | 0  | 0    | 0  | 0   | 0     | 0    | 0  | 0    | 0   | 0 | 0   | 0 | 0  | 0    | 0   |
| Total    | 40 | 41     | 81  | 18 | 3    | 21 | 18  | 6     | 24   | 14 | 7    | 21  | 1 | 0   | 1 | 91 | 57   | 148 |

Table B84: MUCE Administrative Staff by Age, Qualification and Gender, 2016/2017

|          | Ce | ertific | ate | D  | iplom | ıa | Ba | chelo | r's | ] | PGD |   | M  | astei | r's |   | PhD |   |    | Tota | 1   |
|----------|----|---------|-----|----|-------|----|----|-------|-----|---|-----|---|----|-------|-----|---|-----|---|----|------|-----|
| Age      | M  | F       | T   | M  | F     | Т  | M  | F     | Т   | M | F   | T | M  | F     | T   | M | F   | Т | M  | F    | T   |
| Under 26 | 0  | 0       | 0   | 0  | 0     | 0  | 0  | 0     | 0   | 0 | 0   | 0 | 0  | 0     | 0   | 0 | 0   | 0 | 0  | 0    | 0   |
| 26-30    | 3  | 2       | 5   | 0  | 2     | 2  | 1  | 0     | 1   | 0 | 0   | 0 | 0  | 1     | 1   | 0 | 0   | 0 | 4  | 5    | 9   |
| 31-35    | 2  | 1       | 3   | 4  | 2     | 6  | 3  | 2     | 5   | 0 | 0   | 0 | 2  | 2     | 4   | 0 | 0   | 0 | 11 | 7    | 18  |
| 36-40    | 0  | 3       | 3   | 5  | 18    | 23 | 7  | 1     | 8   | 1 | 0   | 1 | 2  | 2     | 4   | 0 | 0   | 0 | 15 | 24   | 39  |
| 41-45    | 2  | 6       | 8   | 6  | 3     | 9  | 6  | 0     | 6   | 0 | 0   | 0 | 3  | 0     | 3   | 0 | 0   | 0 | 17 | 9    | 26  |
| 46-50    | 2  | 0       | 2   | 1  | 1     | 2  | 1  | 2     | 3   | 0 | 0   | 0 | 5  | 1     | 6   | 0 | 0   | 0 | 9  | 4    | 13  |
| 51-55    | 0  | 0       | 0   | 0  | 2     | 2  | 0  | 0     | 0   | 0 | 0   | 0 | 0  | 0     | 0   | 0 | 0   | 0 | 0  | 2    | 2   |
| 56-60    | 0  | 0       | 0   | 0  | 1     | 1  | 0  | 0     | 0   | 0 | 0   | 0 | 0  | 0     | 0   | 1 | 0   | 1 | 1  | 1    | 2   |
| Over 60  | 0  | 0       | 0   | 0  | 0     | 0  | 0  | 0     | 0   | 0 | 0   | 0 | 0  | 0     | 0   | 0 | 0   | 0 | 0  | 0    | 0   |
| Total    | 9  | 12      | 21  | 16 | 29    | 45 | 18 | 5     | 23  | 1 | 0   | 1 | 12 | 6     | 18  | 1 | 0   | 1 | 57 | 52   | 109 |

Table B85: MUCE Administrative Staff by Age, Qualification and Gender, 2017/2018

|          | Ce | rtific | ate | D  | iplon | ıa | Ba | chelo | r's |   | PGD | ı | M  | Iaster | ·'s |   | PhD |   |    | Tota | .1  |
|----------|----|--------|-----|----|-------|----|----|-------|-----|---|-----|---|----|--------|-----|---|-----|---|----|------|-----|
| Age      | M  | F      | T   | M  | F     | Т  | M  | F     | T   | M | F   | T | M  | F      | T   | M | F   | Т | M  | F    | T   |
| Under 26 | 0  | 0      | 0   | 0  | 0     | 0  | 0  | 0     | 0   | 0 | 0   | 0 | 0  | 0      | 0   | 0 | 0   | 0 | 0  | 0    | 0   |
| 26-30    | 3  | 2      | 5   | 0  | 2     | 2  | 1  | 0     | 1   | 0 | 0   | 0 | 0  | 0      | 0   | 0 | 0   | 0 | 0  | 0    | 0   |
| 31-35    | 2  | 1      | 3   | 4  | 2     | 6  | 3  | 2     | 5   | 0 | 0   | 0 | 0  | 1      | 1   | 0 | 0   | 0 | 9  | 6    | 15  |
| 36-40    | 0  | 0      | 0   | 5  | 20    | 25 | 8  | 1     | 9   | 1 | 0   | 1 | 2  | 2      | 4   | 0 | 0   | 0 | 16 | 23   | 39  |
| 41-45    | 2  | 6      | 8   | 6  | 3     | 9  | 6  | 0     | 6   | 0 | 0   | 0 | 2  | 2      | 4   | 0 | 0   | 0 | 16 | 11   | 27  |
| 46-50    | 2  | 0      | 2   | 1  | 1     | 2  | 1  | 2     | 3   | 1 | 0   | 1 | 3  | 0      | 3   | 0 | 0   | 0 | 8  | 3    | 11  |
| 51-55    | 0  | 0      | 0   | 0  | 2     | 2  | 1  | 0     | 1   | 0 | 0   | 0 | 5  | 1      | 6   | 0 | 0   | 0 | 6  | 3    | 9   |
| 56-60    | 0  | 0      | 0   | 0  | 1     | 1  | 0  | 0     | 0   | 0 | 0   | 0 | 0  | 0      | 0   | 1 | 0   | 1 | 1  | 1    | 2   |
| Over 60  | 0  | 0      | 0   | 0  | 0     | 0  | 0  | 0     | 0   | 0 | 0   | 0 | 0  | 0      | 0   | 0 | 0   | 0 | 0  | 0    | 0   |
| Total    | 6  | 7      | 13  | 16 | 31    | 47 | 20 | 5     | 25  | 2 | 0   | 2 | 12 | 6      | 18  | 1 | 0   | 1 | 57 | 49   | 106 |

Table B86: MUCE Administrative Staff by Age, Qualification and Gender, 2018/2019

|          | Cer | rtifica | ıte | D | iplon | ıa | Ba | chel | or's |   | PGD |   | M | aste | r's | ] | PhD |   |    | Total |    |
|----------|-----|---------|-----|---|-------|----|----|------|------|---|-----|---|---|------|-----|---|-----|---|----|-------|----|
| Age      | M   | F       | T   | M | F     | Т  | M  | F    | Т    | M | F   | Т | M | F    | Т   | M | F   | Т | M  | F     | T  |
| Under 26 | 0   | 0       | 0   | 0 | 0     | 0  | 0  | 0    | 0    | 0 | 0   | 0 | 0 | 0    | 0   | 0 | 0   | 0 | 0  | 0     | 0  |
| 26-30    | 0   | 0       | 0   | 0 | 0     | 0  | 0  | 0    | 0    | 0 | 0   | 0 | 0 | 0    | 0   | 0 | 0   | 0 | 0  | 0     | 0  |
| 31-35    | 3   | 2       | 5   | 2 | 2     | 4  | 1  | 0    | 1    | 0 | 0   | 0 |   | 1    | 1   | 0 | 0   | 0 | 6  | 5     | 11 |
| 36-40    | 2   | 1       | 3   | 4 | 17    | 21 | 3  | 2    | 5    | 0 | 0   | 0 | 2 | 2    | 4   | 0 | 0   | 0 | 11 | 22    | 33 |
| 41-45    | 2   | 6       | 8   | 6 | 5     | 11 | 8  | 1    | 9    | 1 | 1   | 0 | 2 | 2    | 4   | 0 | 0   | 0 | 19 | 15    | 34 |
| 46-50    | 2   | 2       | 4   | 7 | 3     | 10 | 2  | 2    | 4    | 1 | 1   | 0 | 5 | 1    | 6   | 0 | 0   | 0 | 17 | 9     | 26 |

|         | Cei | rtifica | ıte | D  | iplon | ıa | Ba | chel | or's |   | PGD |   | M | aste | r's | ] | PhD |   |    | Total        |     |
|---------|-----|---------|-----|----|-------|----|----|------|------|---|-----|---|---|------|-----|---|-----|---|----|--------------|-----|
| Age     | M   | F       | T   | M  | F     | T  | M  | F    | T    | M | F   | T | M | F    | T   | M | F   | T | M  | $\mathbf{F}$ | T   |
| 51-55   | 0   | 0       | 0   | 2  | 3     | 5  | 0  | 0    | 0    | 0 | 0   | 0 | 0 | 0    | 0   | 0 | 0   | 0 | 2  | 3            | 5   |
| 56-60   | 0   | 0       | 0   | 0  | 0     | 0  | 0  | 0    | 0    | 0 | 0   | 0 | 0 | 0    | 0   | 1 | 1   | 2 | 1  | 1            | 2   |
| Over 60 | 0   | 0       | 0   | 0  | 0     | 0  | 0  | 0    | 0    | 0 | 0   | 0 | 0 | 0    | 0   | 0 | 0   | 0 | 0  | 0            | 0   |
| Total   | 9   | 11      | 20  | 21 | 30    | 51 | 14 | 5    | 19   | 2 | 2   | 4 | 9 | 6    | 15  | 1 | 1   | 2 | 56 | 55           | 111 |

Table B87: MUCE Administrative Staff by Age, Qualification and Gender, 2019/2020

|          | Cei | tific | ate | D  | iplon | 1a | Bac | chelo | or's |   | PGD |   | M | aste | r's | ] | PhD |   |    | Tot | tal |
|----------|-----|-------|-----|----|-------|----|-----|-------|------|---|-----|---|---|------|-----|---|-----|---|----|-----|-----|
| Age      | M   | F     | T   | M  | F     | Т  | M   | F     | T    | M | F   | T | M | F    | T   | M | F   | T | M  | F   | T   |
| Under 26 | 0   | 0     | 0   | 0  | 2     | 2  | 0   | 0     | 0    | 0 | 0   | 0 | 0 | 0    | 0   | 0 | 0   | 0 | 0  | 2   | 2   |
| 26-30    | 1   | 1     | 2   | 0  | 1     | 1  | 2   | 0     | 2    | 0 | 0   | 0 | 0 | 0    | 0   | 0 | 0   | 0 | 3  | 2   | 5   |
| 31-35    | 1   | 2     | 3   | 2  | 4     | 6  | 1   | 0     | 1    | 1 | 0   | 1 | 0 | 2    | 2   | 0 | 0   | 0 | 5  | 8   | 13  |
| 36-40    | 3   | 1     | 4   | 12 | 10    | 22 | 3   | 0     | 3    | 1 | 0   | 1 | 3 | 1    | 4   | 0 | 0   | 0 | 22 | 12  | 34  |
| 41-45    | 3   | 1     | 4   | 0  | 6     | 6  | 7   | 1     | 8    | 0 | 1   | 1 | 5 | 0    | 5   | 0 | 0   | 0 | 15 | 9   | 24  |
| 46-50    | 4   | 2     | 6   | 5  | 0     | 5  | 2   | 2     | 4    | 1 | 0   | 1 | 1 | 0    | 1   | 0 | 0   | 0 | 13 | 4   | 17  |
| 51-55    | 2   | 1     | 3   | 3  | 0     | 3  | 0   | 0     | 0    | 0 | 0   | 0 | 0 | 0    | 0   | 0 | 0   | 0 | 5  | 1   | 6   |
| 56-60    | 1   | 0     | 1   | 0  | 1     | 1  | 0   | 0     | 0    | 0 | 0   | 0 | 0 | 0    | 0   | 0 | 0   | 0 | 1  | 1   | 2   |
| Over 60  | 0   |       | 0   | 0  | 0     | 0  | 0   | 0     | 0    | 0 | 0   | 0 | 0 | 0    | 0   | 0 | 0   | 0 | 0  | 0   | 0   |
| Total    | 15  | 8     | 23  | 22 | 24    | 46 | 15  | 3     | 18   | 3 | 1   | 4 | 9 | 3    | 12  | 0 | 0   | 0 | 64 | 39  | 103 |

Table B88: MUCE Administrative Staff by Age, Qualification and Gender, 2020/2021

|         | Ce | rtific | ate | Di | iplon | na | Ba | chel | ors | P | GD | ) | M  | aste | ers | Doc | tora | ate |    | Tota | al  |
|---------|----|--------|-----|----|-------|----|----|------|-----|---|----|---|----|------|-----|-----|------|-----|----|------|-----|
| Age     | M  | F      | T   | M  | F     | T  | M  | F    | T   | M | F  | T | M  | F    | T   | M   | F    | T   | M  | F    | T   |
| Under   |    |        |     |    |       |    |    |      |     |   |    |   |    |      |     |     |      |     |    |      |     |
| 26      | 0  | 0      | 0   | 0  | 0     | 0  | 0  | 0    | 0   | 0 | 0  | 0 | 0  | 0    | 0   | 0   | 0    | 0   | 0  | 0    | 0   |
| 26-30   | 0  | 1      | 1   | 0  | 4     | 4  | 2  | 0    | 2   | 0 | 0  | 0 | 0  | 0    | 0   | 0   | 0    | 0   | 2  | 5    | 7   |
| 31-35   | 1  | 1      | 2   | 2  | 4     | 6  | 4  | 1    | 5   | 0 | 0  | 0 | 0  | 1    | 1   | 0   | 0    | 0   | 7  | 7    | 14  |
| 36-40   | 2  | 1      | 3   | 2  | 6     | 8  | 6  | 3    | 9   | 2 | 0  | 2 | 2  | 3    | 5   | 0   | 0    | 0   | 14 | 13   | 27  |
| 41-45   | 2  | 3      | 5   | 0  | 14    | 14 | 9  | 1    | 10  | 0 | 2  | 2 | 3  | 1    | 4   | 0   | 0    | 0   | 14 | 21   | 35  |
| 46-50   | 6  | 3      | 9   | 5  | 1     | 6  | 8  | 2    | 10  | 0 | 0  | 0 | 5  | 1    | 6   | 0   | 0    | 0   | 24 | 7    | 31  |
| 51-55   | 2  | 1      | 3   | 2  | 1     | 3  | 0  | 1    | 1   | 0 | 0  | 0 | 1  | 1    | 2   | 0   | 0    | 0   | 5  | 4    | 9   |
| 56-60   | 1  | 0      | 1   | 0  | 0     | 0  | 0  | 0    | 0   | 0 | 0  | 0 | 0  | 0    | 0   | 0   | 0    | 0   | 1  | 0    | 1   |
| Over 60 | 0  | 0      | 0   | 0  | 0     | 0  | 0  | 0    | 0   | 0 | 0  | 0 | 0  | 0    | 0   | 0   | 0    | 0   | 0  | 0    | 0   |
| Total   | 14 | 10     | 24  | 11 | 30    | 41 | 29 | 8    | 37  | 2 | 2  | 4 | 11 | 7    | 18  | 0   | 0    | 0   | 67 | 57   | 124 |

### **6.2.4 Research and Publication**

Table B89: UDSM's completed and in-progress research projects by College, School and Institute

| Unit    | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
|---------|---------|---------|---------|---------|---------|---------|
| CoAF    | 7       | 11      | 8       | 10      | 16      | 21      |
| CoET    | 14      | 23      | 19      | 17      | 28      | 22      |
| CoHU    | 9       | 10      | 19      | 5       | 14      | 23      |
| CoICT   | 8       | 8       | 8       | 6       | 6       | 12      |
| CoNAS   | 14      | 27      | 40      | 46      | 57      | 39      |
| CoSS    | 22      | 52      | 75      | 62      | 50      | 38      |
| DUCE    | 11      | 15      | 7       | 15      | 35      | 46      |
| IDS     | 3       | 3       | 2       | 7       | 6       | 3       |
| IKS     | 0       | 0       | 1       | 1       | 2       | 5       |
| IMS     | 12      | 11      | 14      | 12      | 12      | 13      |
| IRA     | 22      | 22      | 15      | 8       | 5       | 5       |
| Library | 0       | 0       | 1       | 3       | 3       | 0       |
| MCHAS   | 0       | 1       | 0       | 10      | 18      | 12      |
| MUCE    | 10      | 11      | 9       | 9       | 21      | 31      |
| SJMC    | 0       | 0       | 3       | 6       | 3       | 0       |
| SoAF    |         |         |         |         |         | 1       |
| SoED    | 4       | 4       | 6       | 1       | 11      | 10      |
| SoMG    |         |         |         |         |         | 1       |
| UDBS    | 5       | 7       | 6       | 6       | 6       | 12      |
| UDSoEC  |         |         |         |         |         | 0       |
| UDSoL   | 4       | 4       | 0       | 0       | 0       | 0       |
| TOTAL   | 145     | 209     | 233     | 224     | 293     | 294     |

Table B90: UDSM active journals by College, School and Institute

| Unit  | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
|-------|---------|---------|---------|---------|---------|---------|
| CoAF  | 0       | 0       | 9       | 13      | 16      | 0       |
| CoET  | 1       | 2       | 2       | 2       | 2       | 1       |
| CoHU  | 1       | 5       | 2       | 4       | 3       | 4       |
| CoICT | 0       | 0       | 0       | 0       | 0       | 0       |
| CoNAS | 1       | 2       | 1       | 1       | 1       | 1       |
| CoSS  | 7       | 14      | 5       | 5       | 5       | 4       |
| DUCE  | 1       | 2       | 1       | 1       | 1       | 1       |
| IDS   | 0       | 1       | 1       | 1       | 1       | 1       |
| IKS   | 3       | 6       | 3       | 3       | 3       | 3       |

| Unit    | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
|---------|---------|---------|---------|---------|---------|---------|
| IMS     | 0       | 0       | 0       | 0       | 0       | 0       |
| IRA     | 0       | 0       | 0       | 0       | 0       | 0       |
| Library | 1       | 2       | 1       | 1       | 1       | 1       |
| MCHAS   | 0       | 0       | 0       | 0       | 0       | 0       |
| MUCE    | 0       | 0       | 1       | 1       | 1       | 0       |
| SJMC    | 0       | 0       | 0       | 0       | 0       | 0       |
| SoAF    |         |         |         |         |         | 0       |
| SoED    | 1       | 2       | 1       | 1       | 1       | 1       |
| SoMG    |         |         |         |         |         | 0       |
| UDBS    | 2       | 4       | 2       | 2       | 2       | 2       |
| UDSoEC  |         |         |         |         |         | 1       |
| UDSoL   | 3       | 6       | 0       | 0       | 0       | 3       |
| TOTAL   | 21      | 46      | 29      | 35      | 37      | 23      |

Table B91: Journal articles published by UDSM staff by College, School and Institute

| Unit    | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
|---------|---------|---------|---------|---------|---------|---------|
| CoAF    | 16      | 16      | 31      | 29      | 28      | 16      |
| CoET    | 25      | 11      | 7       | 45      | 53      | 35      |
| CoHU    | 21      | 17      | 68      | 48      | 48      | 55      |
| CoICT   | 15      | 26      | 6       | 11      | 7       | 25      |
| CoNAS   | 139     | 106     | 92      | 64      | 100     | 206     |
| CoSS    | 9       | 4       | 29      | 17      | 20      | 16      |
| DUCE    | 17      | 60      | 21      | 40      | 66      | 80      |
| IDS     | 5       | 6       | 11      | 5       | 10      | 9       |
| IKS     | 12      | 14      | 19      | 23      | 14      | 5       |
| IMS     | 8       | 17      | 27      | 22      | 25      | 24      |
| IRA     | 16      | 27      | 13      | 19      | 6       | 13      |
| Library | 0       | 0       | 0       | 14      | 16      | 7       |
| MCHAS   | 0       | 0       | 0       | 14      | 10      | 13      |
| MUCE    | 13      | 20      | 40      | 45      | 36      | 54      |
| SJMC    | 0       | 0       | 1       | 7       | 5       | 2       |
| SoAF    |         |         |         |         |         | 12      |
| SoED    | 8       | 10      | 33      | 12      | 14      | 9       |
| SoMG    |         |         |         |         |         | 1       |
| UDBS    | 21      | 18      | 40      | 65      | 30      | 12      |
| UDSoEC  |         |         |         |         |         | 8       |
| UDSoL   | 8       | 2       | 0       | 0       | 0       | 24      |
| TOTAL   | 333     | 354     | 438     | 480     | 488     | 626     |

Table B92: UDSM staff conference papers by College, School and Institute

| Unit    | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
|---------|---------|---------|---------|---------|---------|---------|
| CoAF    | 1       | 2       | 12      | 20      | 3       | 3       |
| CoET    | 14      | 10      | 4       | 33      | 6       | 5       |
| CoHU    | 17      | 0       | 10      | 33      | 17      | 11      |
| CoICT   | 8       | 4       | 27      | 19      | 7       | 7       |
| CoNAS   | 2       | 3       | 33      | 39      | 35      | 10      |
| CoSS    | 8       | 4       | 26      | 41      | 5       | 3       |
| DUCE    | 5       | 1       | 4       | 17      | 12      | 8       |
| IDS     | 0       | 0       | 1       | 6       | 6       | 0       |
| IKS     | 15      | 25      | 25      | 30      | 16      | 5       |
| IMS     | 78      | 25      | 31      | 15      | 37      | 1       |
| IRA     | 0       | 0       | 3       | 7       | 3       | 0       |
| Library | 0       | 0       | 0       | 0       | 1       | 0       |
| MCHAS   | 0       | 0       | 0       | 10      | 18      | 2       |
| MUCE    | 0       | 4       | 23      | 15      | 50      | 24      |
| SJMC    | 0       | 3       | 3       | 4       | 2       | 0       |
| SoAF    |         |         |         |         |         | 20      |
| SoED    | 3       | 5       | 21      | 24      | 3       | 1       |
| SoMG    |         |         |         |         |         | 0       |
| UDBS    | 0       | 4       | 22      | 26      | 28      | 1       |
| UDSoEC  |         |         |         |         |         | 3       |
| UDSoL   | 0       | 4       | 0       | 0       | 0       | 1       |
| TOTAL   | 151     | 94      | 245     | 339     | 249     | 105     |

Table B93: Books published by UDSM staff by academic unit

| Unit  | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
|-------|---------|---------|---------|---------|---------|---------|
| CoAF  | 0       | 0       | 0       | 0       | 0       | 0       |
| CoET  | 0       | 0       | 0       | 0       | 0       | 0       |
| CoHU  | 0       | 2       | 2       | 2       | 1       | 0       |
| CoICT | 0       | 0       | 0       | 0       | 0       | 0       |
| CoNAS | 0       | 0       | 0       | 1       | 5       | 0       |
| CoSS  | 1       | 2       | 2       | 0       | 1       | 0       |
| DUCE  | 2       | 0       | 1       | 0       | 0       | 1       |
| IDS   | 0       | 0       | 0       | 0       | 2       | 1       |
| IKS   | 0       | 7       | 0       | 1       | 2       | 2       |
| IMS   | 0       | 0       | 1       | 1       | 1       | 4       |

| Unit    | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
|---------|---------|---------|---------|---------|---------|---------|
| IRA     | 0       | 3       | 1       | 1       | 1       | 1       |
| Library | 0       | 0       | 0       | 0       | 0       | 0       |
| MCHAS   | 0       | 0       | 0       | 0       | 0       | 0       |
| MUCE    | 0       | 0       | 1       | 0       | 0       | 0       |
| SJMC    | 0       | 0       | 0       | 0       | 0       | 0       |
| SoAF    |         |         |         |         |         | 2       |
| SoED    | 1       | 4       | 0       | 0       | 0       | 1       |
| SoMG    |         |         |         |         |         | 0       |
| UDBS    | 1       | 1       | 0       | 0       | 0       | 1       |
| UDSoEC  |         |         |         |         |         | 2       |
| UDSoL   | 1       | 0       | 0       | 0       | 0       | 2       |
| TOTAL   | 6       | 19      | 8       | 6       | 13      | 17      |

Table B94: Book chapters published by UDSM staff by academic unit

| Unit    | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
|---------|---------|---------|---------|---------|---------|---------|
| CoAF    | 4       | 1       | 0       | 0       | 0       | 0       |
| CoET    | 3       | 1       | 0       | 4       | 5       | 0       |
| CoHU    | 8       | 1       | 13      | 11      | 17      | 13      |
| CoICT   | 1       | 1       | 1       | 2       | 1       | 0       |
| CoNAS   | 1       | 3       | 1       | 0       | 0       | 0       |
| CoSS    | 0       | 2       | 3       | 2       |         | 2       |
| DUCE    | 0       | 0       | 3       | 0       | 1       | 4       |
| IDS     | 1       | 1       | 0       | 1       | 0       | 0       |
| IKS     | 0       | 2       | 3       | 2       | 1       | 0       |
| IMS     | 3       | 0       | 2       | 2       | 2       | 0       |
| IRA     | 0       | 0       | 3       | 12      | 11      | 20      |
| Library | 0       | 0       | 0       | 2       | 0       | 1       |
| MCHAS   | 0       | 0       | 0       | 0       | 0       | 0       |
| MUCE    | 1       | 0       | 2       | 8       | 3       | 11      |
| SJMC    | 0       | 0       | 0       | 1       | 0       | 3       |
| SoAF    |         |         |         |         |         | 1       |
| SoED    | 3       | 4       |         | 3       | 2       | 1       |
| SoMG    |         |         |         |         |         | 0       |
| UDBS    | 0       | 3       | 2       | 3       | 3       | 1       |
| UDSoEC  |         |         |         |         |         | 8       |
| UDSoL   | 0       | 0       | 0       | 0       | 0       | 4       |
| TOTAL   | 25      | 19      | 33      | 53      | 46      | 69      |

# **6.2.5** Consultancy

**Table B95: UDSM Consultancy Value** 

| Year                              | 2015/16       | 2016/17        | 2017/18       | 2018/19       | 2019/20        | 2020/21       |
|-----------------------------------|---------------|----------------|---------------|---------------|----------------|---------------|
| Number of Consultancy<br>Projects | 120           | 134            | 38            | 73            | 145            | 99            |
| Value (TZS) [1]                   | 6,815,161,878 | 20,097,321,886 | 7,079,827,922 | 4,777,963,141 | 15,105,320,928 | 4,193,087,618 |
| Value (USD)                       | 49,429        | -              | -             | -             | -              | -             |
| USD Value Converted into TZS [2]  | 108,200,081   | -              | -             | -             | -              | -             |
| Total Value (TZS) [1 + 2]         | 6,923,361,959 | 20,097,321,886 | 7,079,827,922 | 4,777,963,141 | 15,105,320,928 | 4,193,087,618 |

## **Exchange rates:**

**2015/16:** 1USD = 2189.00TZS

| 6.3 Appendix C: | Tables for Financi | ial Resources and | l Student Accomi | nodation |
|-----------------|--------------------|-------------------|------------------|----------|
|                 |                    |                   |                  |          |
|                 |                    |                   |                  |          |

### 6.3.1 Budget Performance

**Table C1: Overall UDSM Budget Performance** 

| Year    | Budget Request<br>(TZS) | Approved Budget (TZS) | Actual Receipt (TZS) | Performance (%) |
|---------|-------------------------|-----------------------|----------------------|-----------------|
| [1]     | [2]                     | [3]                   | [4]                  | (4)/(3)         |
| 2015/16 | 201,660,956,116         | 197,745,934,161       | 154,662,369,005      | 78%             |
| 2016/17 | 320,821,993,403         | 226,452,583,163       | 176,789,609,112      | 78%             |
| 2017/18 | 269,306,529,826         | 226,804,111,313       | 158,476,616,522      | 70%             |
| 2018/19 | 224,289,859,242         | 231,804,496,787       | 169,668,181,645      | 73%             |
| 2019/20 | 259,528,301,933         | 230,746,389,211       | 173,192,454,800      | 75%             |
| 2020/21 | 259,928,203,728         | 244,733,574,435       | 187,667,224,050      | 77%             |

**Table C2: MJNM Campus Budget Performance** 

| Year    | <b>Budget Request</b> | Approved Budget | <b>Actual Receipt</b> | Performance |
|---------|-----------------------|-----------------|-----------------------|-------------|
| 2015/16 | 165,241,972,421       | 161,722,952,785 | 129,713,577,174       | 80%         |
| 2016/17 | 267,646,343,600       | 179,302,819,124 | 134,512,452,153       | 75%         |
| 2017/18 | 226,669,275,800       | 191,138,995,944 | 133,029,129,504       | 70%         |
| 2018/19 | 183,351,921,816       | 193,689,778,256 | 140,767,377,449       | 73%         |
| 2019/20 | 217,463,471,492       | 197,149,552,190 | 149,066,575,155       | 76%         |
| 2020/21 | 209,953,686,482       | 201,997,082,920 | 153,463,681,627       | 76%         |

**Table C3: DUCE Budget Performance** 

| Year    | <b>Budget Request</b> | Approved Budget | Actual Receipt | Performance |
|---------|-----------------------|-----------------|----------------|-------------|
| 2015/16 | 15,582,386,991        | 15,186,284,672  | 12,174,039,830 | 80%         |
| 2016/17 | 33,291,262,603        | 27,265,376,839  | 27,265,376,839 | 100%        |
| 2017/18 | 32,108,794,207        | 25,136,655,550  | 15,406,497,870 | 61%         |
| 2018/19 | 26,591,918,968        | 23,768,700,073  | 19,119,544,220 | 80%         |
| 2019/20 | 29,014,921,773        | 20,546,928,353  | 13,372,291,088 | 65%         |
| 2020/21 | 29,968,191,803        | 22,730,166,072  | 18,429,601,714 | 81%         |

**Table C4: MUCE Budget Performance** 

| Year    | <b>Budget Request</b> | <b>Approved Budget</b> | <b>Actual Receipt</b> | Performance |
|---------|-----------------------|------------------------|-----------------------|-------------|
| 2015/16 | 20,836,696,704        | 20,836,696,704         | 12,774,752,001        | 61.3%       |
| 2016/17 | 19,884,387,200        | 19,884,387,200         | 15,011,780,120        | 75.5%       |
| 2017/18 | 10,528,459,819        | 10,528,459,819         | 10,040,989,148        | 95.4%       |
| 2018/19 | 14,346,018,458        | 14,346,018,458         | 9,781,259,976         | 68.2%       |
| 2019/20 | 13,049,908,668        | 13,049,908,668         | 10,753,588,557        | 82.4%       |
| 2020/21 | 20,006,325,443        | 20,006,325,443         | 15,773,940,709        | 78.8%       |

Table C5: Overall UDSM Internal Income Budget and Receipt

| Year    | Annual Budget (TZS) | Actual Receipt(TZS) | Performance (%) |
|---------|---------------------|---------------------|-----------------|
| [1]     | [2]                 | [3]                 | [3]/[2]         |
| 2015/16 | 44,489,478,768      | 37,724,872,213      | 85%             |
| 2016/17 | 52,591,023,207      | 44,506,979,366      | 85%             |
| 2017/18 | 55,182,951,733      | 44,722,040,557      | 81%             |
| 2018/19 | 62,660,031,587      | 61,193,726,495      | 98%             |
| 2019/20 | 82,781,122,739      | 58,749,421,767      | 71%             |
| 2020/21 | 85,284,782,571      | 64,762,867,259      | 76%             |

Table C6: MJNM Campus Internal Income Budget and Receipt

| Year    | <b>Internal Income Budget</b> | Actual Receipts | Performance |
|---------|-------------------------------|-----------------|-------------|
| 2015/16 | 33,163,999,185                | 28,056,385,038  | 84.6%       |
| 2016/17 | 40,988,214,544                | 34,221,788,193  | 83.5%       |
| 2017/18 | 42,555,250,435                | 32,688,484,147  | 76.8%       |
| 2018/19 | 47,441,062,579                | 46,439,807,395  | 97.9%       |
| 2019/20 | 66,257,605,467                | 48,039,821,412  | 72.5%       |
| 2020/21 | 68,548,489,750                | 50,635,646,863  | 73.9%       |

Table C7: DUCE Internal Income Budget and Receipt

| Year    | <b>Internal Income Budget</b> | <b>Actual Receipts</b> | Performance |
|---------|-------------------------------|------------------------|-------------|
| 2015/16 | 12,221,716,637                | 10,177,633,851         | 83.3%       |
| 2016/17 | 18,591,826,300                | 15,116,214,611         | 81.3%       |
| 2017/18 | 7,251,849,298                 | 6,143,376,931          | 84.7%       |
| 2018/19 | 8,158,771,408                 | 7,997,721,504          | 98.0%       |

| 1 | Year    | <b>Internal Income Budget</b> | <b>Actual Receipts</b> | Performance |       |
|---|---------|-------------------------------|------------------------|-------------|-------|
| 4 | 2019/20 | 7,362,348,272                 | 3,396,301,934          |             | 46.1% |
| 2 | 2020/21 | 7,456,851,001                 | 7,280,477,419          |             | 97.6% |

**Table C8: MUCE Internal Income Budget and Receipt** 

| Year    | Internal Income Budget | <b>Actual Receipts</b> | Performance |
|---------|------------------------|------------------------|-------------|
| 2015/16 | 4,329,411,000          | 4,274,838,635          | 98.7%       |
| 2016/17 | 5,232,699,000          | 5,346,610,413          | 102.2%      |
| 2017/18 | 5,375,852,000          | 5,890,179,479          | 109.6%      |
| 2018/19 | 7,060,197,600          | 6,756,197,596          | 95.7%       |
| 2019/20 | 9,161,169,000          | 7,313,298,421          | 79.8%       |
| 2020/21 | 9,279,441,820          | 6,846,742,977          | 73.8%       |

#### 6.3.2 Students' Accommodation

Table C9: UDSM Accommodation Capacity, Enrolment, Occupancy, Accommodation Capacity vs. Enrolment and Occupancy, 2020/2021

| Campus | Accommodation<br>Capacity | Enrolment | Occupancy | Capacity Vs<br>Enrolment |
|--------|---------------------------|-----------|-----------|--------------------------|
| [1]    | [2]                       | [3]       | [4]       | [2]/[3]x100              |
| MJKNMC | 11,626                    | 28,132    | 10,798    | 41%                      |
| DUCE   | 1018                      | 5395      | 425       | 19%                      |
| MUCE   | 1,147                     | 5507      | 1,111     | 21%                      |
| Total  | 13,791                    | 39,034    | 12,334    | 35%                      |

Source: Dean of Students - MJKN Mlimani Campus, DUCE and MUCE

Table C10: MJKN Mlimani Campus Accommodation Capacity and Occupancy, 2020/2021

| Name (Hostel/Hall)               | Capacity | Occupancy |
|----------------------------------|----------|-----------|
| CoICT Hostels                    | 240      | 236       |
| Dr. J.P.J. Magufuli Hostels      | 3840     | 3816      |
| Hall One                         | 512      | 512       |
| Hall Two                         | 400      | 0         |
| Hall Three (Judge Julie Manning) | 494      | 494       |
| Hall Four                        | 279      | 279       |
| Hall Five                        | 400      | 0         |
| Hall Six                         | 359      | 359       |
| Hall Seven                       | 304      | 304       |
| Kunduchi Hostel                  | 66       | 66        |
| Mabibo Hostel                    | 4298     | 4298      |
| Mikocheni Hostels                | 54       | 54        |
| Ubungo Hostels                   | 108      | 108       |
| UDSM-IMS Hostels                 | 56       | 56        |
| UDSM-MCHAS Hostels               | 200      | 200       |
| Water Resources PG Apartments    | 16       | 16        |
| Total                            | 11,626   | 10,798    |

Source: Dean of Students – MJKN Mlimani Campus

Table C11: DUCE Accommodation Capacity and Occupancy, 2020/2021

| Name (Hostel/Hall)   | Capacity | Occupancy |
|----------------------|----------|-----------|
| On-Campus            | 298      | 238       |
| Off-Campus (Mbagala) | 720      | 187       |
| Total                | 1,018    | 425       |

Source: Dean of Students – DUCE

Table C12: MUCE Accommodation Capacity and Occupancy, 2020/2021

| Name (Hostel/Hall) | Capacity | Occupancy |
|--------------------|----------|-----------|
| Hall One           | 154      | 154       |
| Hall Two           | 154      | 154       |
| Hall Three         | 154      | 150       |
| Hall Four          | 154      | 152       |
| Hall Five          | 151      | 147       |
| Hall Six           | 380      | 354       |
| Total              | 1,147    | 1,111     |

**Source:** Dean of Students – **MUCE**